

REGULAR MEETING OF CITY COUNCIL AGENDA

Monday, June 23, 2014

4:30 p.m.

Council Chambers

Pages

1. ADOPTION OF MINUTES

14 - 27

Mover : Councillor J. Krmpotich
Seconder : Councillor S. Butland

Resolved that the Minutes of the Regular Council Meeting of 2014 06 09 be approved.

2. QUESTIONS AND INFORMATION ARISING OUT OF THE MINUTES AND NOT OTHERWISE ON THE AGENDA

3. DECLARATION OF PECUNIARY INTEREST

4. APPROVE AGENDA AS PRESENTED

Mover : Councillor J. Krmpotich
Seconder : Councillor P. Christian

Resolved that the Agenda for 2014 06 23 City Council Meeting as presented be approved.

5. PROCLAMATIONS/DELEGATIONS

5.1 Canadian Multiculturalism Day

Danny Krmpotich – Co-ordinator, Local Immigration Plan

5.2 Municipal Day Care Services – Agenda item 7.2(a)

28 - 34

John Sloan, President, CUPE Local 67; Maria Pino, Group Vice-President, Day Care Group of CUPE Local 67; Abigail Andersen, Member of CUPE Local 67 Day Care Group; Rachel Punch, concerned parent

Allison Dalton
Marilyn Robb

Walter Jakubsky, parent
Wendy Crysler, parent
John Duke, parent
Jason Pino, concerned citizen

5.3 Departmental Budget Presentation 35 - 40

Marcel Provenzano, Chief, Fire Services

6. COMMUNICATIONS AND ROUTINE REPORTS OF CITY DEPARTMENTS, BOARDS AND COMMITTEES

Mover : Councillor J. Krmpotich
Seconder : Councillor S. Butland

Resolved that all the items listed under date 2014 06 23 – Part One –Consent Agenda be approved as recommended.

6.1 Correspondence for the Consideration of Council

a. Minister of Transport 41 - 41

In response to correspondence and Council resolution – amalgamation of international bridges.

b. FONOM 42 - 42

2014 Provincial Election Release

6.2 Street Closing Requests 43 - 52

Letters of request for temporary street closings are attached for the consideration of Council.

1. Joint Agency/Neighbourhood Gore Street Revitalization/Beautification "Flowerbomb" Project – Saturday, July 12, 2014 – Gore Street from Queen Street West to Albert Street West – 1:00 p.m. to 3:00 p.m.; and Gore Street from Albert Street West to Wellington Street West – 3:00 p.m. to 5:00 p.m.
2. Rotaryfest 2014 – Wednesday, July 16, 2014 to Sunday, July 20, 2014 – Ken Danby Way – 8:00 a.m. to 2:00 p.m.
3. 93rd Rotary Community Day Parade – Saturday, July 19, 2014 – Bay Street from Spring Street to Pim Street; Lower Pim Street from Bay Street to Queen Street – 9:00 a.m. to 12:00 p.m. and Queen Street East from Pim Street to Gore Street – 10:00 a.m. to 1:00 p.m.

The relevant By-laws 2014-146 and 2014-136 are listed under item 11 of the Agenda and will be read with all by-laws under that item.

6.3 Council Travel

Mover : Councillor J. Krmpotich
Seconder : Councillor S. Butland

Resolved that Councillor L. Turco be authorized to travel to the FONOM Board Meeting being held in North Bay (2 days in July) at no cost to the City.

6.4 Staff Travel

53 - 53

A report of the Chief Administrative Officer is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconded : Councillor S. Butland

Resolved that the report of the Chief Administrative Officer dated 2014 06 23 concerning Staff Travel be approved as requested.

6.5 Tender for Two (2) Para-Transit Mini Buses

54 - 56

A report of the Manager of Purchasing is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconded : Councillor S. Butland

Resolved that the report of the Manager of Purchasing dated 2014 06 23 be received and that the tender for the supply and delivery of Two (2) Para-Transit Mini Buses, as required by the Transit and Parking Division, be awarded to Crestline Coach Ltd. at the total tendered price of \$139,305.16 plus H.S.T. be approved.

6.6 Registration of Tax Arrears Certificate(s) and Sale

57 - 61

A report of the City Tax Collector is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconded : Councillor P. Christian

Resolved that the report of the City Tax Collector dated 2014 06 23 concerning Registration of Tax Arrears Certificate(s) and Sale be received and the recommendation to commence Tax Sale Proceedings in accordance with the *Municipal Act, 2001* be approved.

6.7 Property Tax Appeals

62 - 64

A report of the City Tax Collector is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconded : Councillor S. Butland

Resolved that the report of the City Tax Collector dated 2014 06 23 concerning Property Tax Appeals be received and the recommendation that the tax records be amended pursuant to *Section 357* of the *Municipal Act, 2001* be approved.

6.8 Bell Aliant Centrex III Five Year Service Agreement

65 - 66

A report of the Manager of Information Technology is attached for the consideration of Council.

The relevant By-law 2014-143 is listed under item 11 of the Agenda and will be read with all by-laws under that item.

6.9 Robert Eaton Environmental Award – Roberta Bondar Marina 67 - 68

A report of the Supervisor of Community Services is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconder : Councillor P. Christian

Resolved that the report of the Supervisor of Community Services dated 2014 06 23 concerning the Robert Eaton Environmental award to the Roberta Bondar Marina be received as information.

6.10 Sault Ste. Marie Museum Funding Request 69 - 71

A report of the Manager of Recreation and Culture is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconder : Councillor P. Christian

Resolved that the report of the Manager of Recreation and Culture dated 2014 06 23 concerning Sault Ste. Marie Museum Funding Request be received and that the request to reallocate the savings realized on the roofing project to two other maintenance projects be approved.

6.11 Designated Heritage Property Grant – Central United Church 72 - 81

A report of the Manager of Recreation and Culture is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconder : Councillor P. Christian

Resolved that the report of the Manager of Recreation and Culture dated 2014 06 23 concerning a Designated Property Grant application from Central United Church for a project to restore five stained glass interior windows including replacing the frames and in addition replacing the exterior windows with new thermal models be received and the recommendation of the Sault Ste. Marie Municipal Heritage Committee that a grant of \$5,000 be provided based upon the paid invoices submitted at the completion of the project and upon final approval of the work by the S.S.M.M.H.C. be approved; further that the funds come from the Designated Heritage Property Grant account.

6.12 Designated Heritage Property Grant – Wellington Square Townhouses 82 - 90

A report of the Manager of Recreation and Culture is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconder : Councillor P. Christian

Resolved that the report of the Manager of Recreation and Culture dated 2014 06 23 concerning a Designated Property Grant application from the owners of the Wellington Square Townhouses be received; and that the recommendation of the Sault Ste. Marie Municipal Heritage Committee that a combined grant of \$15,698.50 be paid to the five owners of the Wellington Square Townhouses, each owner to receive 50% of the cost of repairs to the exterior front section of their respective unit as presented in the application and as amended by the Committee be approved; further that final payment be based upon the paid invoices submitted at the completion of the project and upon final approval of the work by the S.S.M.M.H.C.; further that the funds come from the Designated Heritage Property Grant Reserve.

6.13 Purchase of New CCTV Sewer Camera and Associated Equipment 91 - 92

A report of the Design and Construction Engineer is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconder : Councillor S. Butland

Resolved that the report of the Design and Construction Engineer dated 2014 06 23 concerning the purchase of a second pan and tilt sewer camera, second track crawler and additional set of chains for the crawler for a cost of \$29,000 with funds from the Engineering Vehicle and Equipment reserve; further that the purchase be sole-sourced through Ratech Electronics, be approved.

6.14 Energy Conservation and Demand Management Plan 93 - 154

A report of the Environmental Initiatives Co-ordinator is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconder : Councillor S. Butland

Resolved that the report of the Environmental Initiatives Co-ordinator dated 2014 06 23 concerning the Energy Conservation and Demand Management Plan be received as information and that Council endorse the Energy Conservation and Demand Management Plan.

6.15 Funding Agreement With Group Health Association, Sault Area Hospital and Algoma West Academy of Medicine for the Recruitment and Retention of Physicians 155 - 156

A report of the City Solicitor is attached for the consideration of Council.

The relevant By-law 2014-134 is listed under item 11 of the Agenda and will be read with all by-laws under that item.

6.16 Licence to Occupy City Property Agreement for the Downtown Street Party of July 17, 2014 157 - 159

A report of the Assistant City Solicitor is attached for the consideration of Council.

The relevant By-law 2014-145 is listed under item 11 of the Agenda and will be read with all by-laws under that item.

6.17 2014 Curb and Sidewalk Program 160 - 162

A report of the Deputy Commissioner of Public Works and Transportation is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconded : Councillor S. Butland

Resolved that the report of the Deputy Commissioner of Public Works and Transportation dated 2014 06 23 concerning the proposed 2014 sidewalk and curb program be received as information.

6.18 Emerald Ash Borer Program 163 - 165

A report of the Deputy Commissioner of Public Works and Transportation is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconded : Councillor S. Butland

Resolved that the report of the Deputy Commissioner of Public Works and Transportation dated 2014 06 23 concerning Emerald Ash Borer Program be received as information.

6.19 2014 Ditching Program 166 - 169

A report of the Deputy Commissioner of Public Works and Transportation is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconded : Councillor S. Butland

Resolved that the report of the Deputy Commissioner of Public Works and Transportation dated 2014 06 23 concerning the proposed 2014 ditching program be received as information.

6.20 Replacement of Parks Division Tractor 170 - 171

A report of the Deputy Commissioner of Public Works and Transportation is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconded : Councillor S. Butland

Resolved that the report of the Deputy Commissioner of Public Works and Transportation dated 2014 06 23 concerning Replacement of Parks Division Tractor be received and that Council approve spending \$25,000 from the PWT Equipment Reserve; and further that Council approve sole-sourcing the equal

John Deere model tractor.

7. REPORTS OF CITY DEPARTMENTS, BOARDS AND COMMITTEES

7.1 ADMINISTRATION

7.2 COMMUNITY SERVICES DEPARTMENT

a. Municipal Day Care Services

172 - 192

Reports of the Chief Administrative Officer, the Commissioner of Community Services, Commissioner of Finance and Commissioner of Human Resources all dated 2014 05 12 are attached for the consideration of Council. (These reports appeared on the 2014 05 12 Agenda and the matter was postponed at that Council meeting).

Mover : Councillor J. Krmpotich
Seconder : Councillor P. Christian

Resolved that the reports of the Chief Administrative Officer, the Commissioner of Community Services, Commissioner of Finance and Commissioner of Human Resources all dated 2014 05 12 concerning Municipal Day Care Services be received and that Council authorize staff to take the initial steps to effect the transfer of the 100 municipal daycare spaces to other licenced daycare providers via the SSMDSSAB, and furthermore, to initiate the appropriate legal wind-down of municipal day care.

a. Public Input on Possible Transfer of Municipal Day Care Spaces

193 - 212

A report of the Commissioner of Community Services is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconder : Councillor S. Butland

Resolved that the report of the Commissioner Community Services dated 2014 06 23 regarding Public Input on Possible Transfer of Municipal Day Care Spaces be received as information.

b. Municipal Day Care Services (Social Services)

213 - 214

A report of the Commissioner of Social Services is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconder : Councillor P. Christian

Resolved that the report of the Commissioner of Social Services dated 2014 06 23 concerning Municipally Operated Child Care Centres be received as

information.

c. Municipal Day Care Services (Finance)

215 - 216

A report of the Manager of Finance and Budgets is attached for the consideration of Council.

Mover : Councillor J. Krmpotich

Seconder : Councillor P. Christian

Resolved that the report of the Manager of Finance and Budgets dated 2014 06 23 concerning Municipal Day Care Services be received as information.

7.3 ENGINEERING

7.4 FIRE

7.5 LEGAL

7.6 PLANNING

a. A-8-14-OP – RA Severances

217 - 232

A report of the Planning Department is attached for the consideration of Council.

Mover : Councillor J. Krmpotich

Seconder : Councillor S. Butland

Resolved that the report of the Planning Department dated 2014 06 23 be received as information and that Council approve Official Plan Amendment #203 as attached; and

Further that Council approves a rezoning to increase the minimum lot area requirement from 0.5ha to 0.8ha, for all residential lots within the Rural Area (RA) Zone and all un-serviced lots within the Estate Residential (R1) Zone that were created after the passing of the amending by-law.

b. A-13-14-SPC – 550 Second Line East

233 - 236

A report of the Planning Department is attached for the consideration of Council.

Mover : Councillor J. Krmpotich

Seconder : Councillor P. Christian

Resolved that the report of the Planning Department dated 2014 06 23 concerning Application A-13-14-SPC – 550 Second Line East be received and that the Legal Department be requested to prepare a by-law designating the subject property as an area of Site Plan Control.

c. A-14-14-SPC – 115 Shannon Road

237 - 239

A report of the Planning Department is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconder : Councillor S. Butland

Resolved that the report of the Planning Department dated 2014 06 23 concerning Application A-14-14-SPC – 115 Shannon Road be received and that the Legal Department be requested to prepare a by-law designating the subject property as an area of Site Plan Control.

d. 2-10-DC – 626 Fifth Line East

240 - 242

A report of the Planning Department is attached for the consideration of Council.

Mover : Councillor J. Krmpotich
Seconder : Councillor P. Christian

Resolved that the report of the Planner dated 2014 06 23 concerning a Site Plan amendment at 626 Fifth Line East be received as information.

7.7 PUBLIC WORKS AND TRANSPORTATION

7.8 BOARDS AND COMMITTEES

8. UNFINISHED BUSINESS, NOTICE OF MOTIONS AND RESOLUTIONS PLACED ON AGENDA BY MEMBERS OF COUNCIL

8.1 Ontario Avenue Flooding

Mover : Councillor S. Myers
Seconder : Councillor R. Niro

Whereas the area of Ontario Avenue east from Pim Street to Simpson Street has been identified as prone to severe flooding; and

Whereas storm water runoff flowing south from MacDonald Avenue to Summit Avenue and downhill to Ontario Avenue has been identified as the major contributor to this problem;

Now Therefore Be It Resolved that the Engineering Department be requested to pursue further investigation into the issues around storm water runoff from Summit Avenue to Ontario Avenue and report back to City Council on those findings.

8.2 2014 Municipal Election

Mover : Councillor T. Sheehan
Seconder : Councillor S. Myers

Whereas there is an upcoming municipal election in the fall of 2014; and

Whereas voter turnout in the past couple of Municipal Elections in Sault Ste. Marie has been under 50%; and

Whereas encouraging voter turnout has many benefits and advances democracy within our community;

Now Therefore Be It Resolved that the Manager of Transit be requested to report to City Council as to how the City could offer free bus rides to and from voting locations on Voting Day and on Advance Vote days with the aim of encouraging voter turnout in the City of Sault Ste. Marie; further that the report also describe how the Parabus Transit service as well as other services could be enhanced during the election.

9. **COMMITTEE OF THE WHOLE FOR THE PURPOSE OF SUCH MATTERS AS ARE REFERRED TO IT BY THE COUNCIL BY RESOLUTION**
10. **ADOPTION OF REPORT OF THE COMMITTEE OF THE WHOLE**
11. **CONSIDERATION AND PASSING OF BY- LAWS**

Mover : Councillor J. Krmpotich
Seconded : Councillor P. Christian

Resolved that all by-laws under item 11 of the Agenda under date 2014 06 23 be approved.

- 11.1 **By-laws before Council TO BE PASSED which do not require more than a simple majority** 243 - 243
 - a. **By-law 2014-134 (Agreement) Physician Recruitment Funding** 244 - 249

A report from the City Solicitor is on the Agenda.

Mover : Councillor J. Krmpotich
Seconded : Councillor P. Christian

Resolved that By-law 2014-134 being a by-law to authorize the execution of a renewal agreement for Physician Recruitment Funding between the City, Group Health Association, Sault Area Hospital and Algoma West Academy of Medicine be passed in open Council this 23rd day of June, 2014.
 - b. **By-law 2014-136 (Temporary Street Closing) Rotaryfest 2014** 250 - 250

Mover : Councillor J. Krmpotich
Seconded : Councillor P. Christian

Resolved that By-law 2014-136 being a by-law to permit the temporary closing of various streets to facilitate Rotaryfest 2014 from July 17th until July 19th, 2014 be passed in open Council this 23rd day of June, 2014.
 - c. **By-law 2014-137 (Licencing) Rotaryfest 2014** 251 - 254

Mover : Councillor J. Krmpotich

Seconded : Councillor P. Christian

Resolved that By-law 2014-137 being a by-law to prohibit vendors from locating on or near the grounds of Rotaryfest 2014 be passed in open Council this 23rd day of June, 2014.

d. By-law 2014-140 (Official Plan) 19 Summit – Simmons/Newman 255 - 257

Mover : Councillor J. Krmpotich
Seconded : Councillor P. Christian

Resolved that By-law 2014-140 being a by-law to adopt Amendment No. 201 to the Official Plan for the City of Sault Ste. Marie (Simmons/Newman – 19 Summit Avenue) be passed in open Council this 23rd day of June, 2014.

e. By-law 2014-141 (Zoning) 19 Summit Avenue – Simmons/Newman 258 - 259

Mover : Councillor J. Krmpotich
Seconded : Councillor P. Christian

Resolved that By-law 2014-141 being a by-law to amend Sault Ste. Marie Zoning By-law 2005-150 concerning lands located at 19 Summit Avenue (Simmons/Newman) be passed in open Council this 23rd day of June, 2014.

f. By-law 2014-142 (Development Control) 19 Summit Avenue – Simmons/Newman 260 - 262

Mover : Councillor J. Krmpotich
Seconded : Councillor P. Christian

Resolved that By-law 2014-142 being a by-law to designate a portion of the lands located at 19 Summit Avenue an area of site plan control (Simmons/Newman) be passed in open Council this 23rd day of June, 2014.

g. By-law 2014-143 (Agreement) Bell Aliant Centrex III Service 263 - 279

A report from the Manager of Information Technology Division is on the Agenda.

Mover : Councillor P. Christian
Seconded : Councillor J. Krmpotich

Resolved that By-law 2014-143 being a by-law to authorize execution of an agreement between the City and Bell Aliant Regional Communications, Limited Partnership by its General Partner, Bell Aliant Regional Communications Inc. to extend the current telephone service (Centrex III Service) for a five year period be passed in open Council this 23 day of June, 2014.

h. By-law 2014-144 (Traffic) Amend 77-200 Bicycle Lanes 280 - 280

Approved by Council resolution on June 9, 2014.

Mover : Councillor J. Krmpotich
Seconded : Councillor P. Christian

Resolved that By-law 2014-144 being a by-law to amend Traffic By-law 77-200 in order to permit the temporary closing of all bicycle lanes within the City of Sault Ste. Marie from November 1st each year to April 30th of the following year be passed in open Council this 23rd day of June, 2014.

i. By-law 2014-145 (Agreement) Downtown Street Party 281 - 288

A report from the Assistant City Solicitor is on the Agenda.

Mover : Councillor J. Krmpotich

Seconder : Councillor P. Christian

Resolved that By-law 2014-145 being a by-law to authorize a Licence to Occupy City Property Agreement between the City and the Downtown Association and Stephen Alexander operating as Loplop Lounge & Gallery (collectively the "Licensees") to permit the Licensees to occupy a section of Queen Street East from Pim Street to Dennis Street for the Downtown Street Party taking place on July 17, 2014 be passed in open Council this 23rd day of June, 2014.

j. By-law 2014-146 (Temporary Street Closings) Gore Street Revitalization 289 - 289

Mover : Councillor J. Krmpotich

Seconder : Councillor P. Christian

Resolved that By-law 2014-146 being a by-law to permit the temporary closing of various streets to facilitate the Joint Agency/Neighbourhood Gore Street Revitalization Beautification "Flowerbomb" Project be passed in open Council this 23rd day of June, 2014.

11.2 By-laws before Council for FIRST and SECOND reading which do not require more than a simple majority

11.3 By-laws before Council for THIRD reading which do not require more than a simple majority

a. By-law 2014-83 (Local Improvement) MacDonald Avenue 290 - 294

Mover : Councillor J. Krmpotich

Seconder : Councillor P. Christian

Resolved that By-law 2014-83 being a by-law to authorize the construction of a concrete sidewalk on MacDonald Avenue from civic 313 MacDonald Avenue to Pine Street under Section 3 of the *Municipal Act, 2001*, Ontario Regulation 586/06 be passed in open Council this 23rd day of June, 2014.

12. QUESTIONS BY, NEW BUSINESS FROM, OR ADDRESSES BY MEMBERS OF COUNCIL CONCERNING MATTERS NOT OTHERWISE ON THE AGENDA

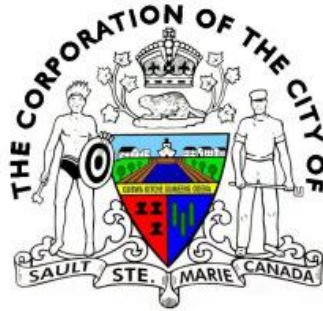
13. CLOSED SESSION

14. ADJOURNMENT

Mover : Councillor J. Krmpotich

Seconder : Councillor S. Butland

Resolved that this Council now adjourn.



REGULAR MEETING OF CITY COUNCIL MINUTES

Monday, June 9, 2014
4:30 p.m.
Council Chambers

Present: Mayor D. Amaroso, Councillor S. Butland, Councillor S. Myers, Councillor M. Bruni, Councillor J. Krmpotich, Councillor B. Watkins, Councillor R. Niro, Councillor P. Christian, Councillor F. Fata, Councillor P. Mick, Councillor T. Sheehan

Absent: Councillor L. Turco, Councillor F. Manzo

Officials: J. Fratesi, M. White, N. Kenny, L. Girardi, N. Apostle, B. Freiburger, J. Dolcetti, D. McConnell, F. Coccimiglio, M. Nadeau, P. LeBel, J. Cain

1. ADOPTION OF MINUTES

Moved by: Councillor J. Krmpotich

Seconded by: Councillor P. Christian

Resolved that the Minutes of the Regular Council Meeting of 2014 05 26 be approved.

Carried

2. QUESTIONS AND INFORMATION ARISING OUT OF THE MINUTES AND NOT OTHERWISE ON THE AGENDA

3. DECLARATION OF PECUNIARY INTEREST

- 3.1. Councillor T. Sheehan - A-5-14-Z.OP (Second Report) – 19 Summit Avenue**
client of one of the applicants.

4. APPROVE AGENDA AS PRESENTED

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that the Agenda and Addendum for the 2014 06 09 City Council Meeting as presented be approved.

Carried

5. PROCLAMATIONS/DELEGATIONS

5.1. Parks and Recreation Month

Joe Cain, Manager of Recreation and Culture was in attendance.

5.2. Algoma District School Board – Strategic Plan

Jennifer Sarlo, Chair and Lucia Reece, Director of Education were in attendance.

5.3. Departmental Best Practices

Patricia LeBel, Ontario Works Program Manager, Social Services Department – New Approach to Employment Services.

5.4. Licence to Occupy City Property – Mill Market Community Garden – Agenda item 6.18

Justus Veldman, Mill Market Inc.; Dilhari Fernando, Executive Director, Invasive Species Centre; and Kelly Withers, Program Manager, Invasive Species Centre were in attendance.

5.5. EDF Application – Destination North – Agenda item 7.8(a)

Justus Veldman, Mill Market Inc.; Dilhari Fernando, Executive Director, Invasive Species Centre; Kelly Withers, Program Manager, Invasive Species Centre; and Dan Hollingsworth, Director, Strategic Initiatives, Sault Ste. Marie EDC were in attendance.

5.6. Spina Bifida and Hydrocephalus Awareness Month

Troy and Annette Chandler were in attendance.

5.7 A-5-14-Z.OP – 19 Summit Avenue

Graham Simmons (applicant); John McDonald; Don Pister (57 Ontario Avenue); Mike O'Shea (43 Ontario Avenue); and Marlene Yanni (33 Ontario Avenue) were in attendance regarding agenda item 7.6.a.

6. COMMUNICATIONS AND ROUTINE REPORTS OF CITY DEPARTMENTS, BOARDS AND COMMITTEES

Moved by: Councillor J. Krmpotich

Seconded by: Councillor P. Christian

Resolved that all the items listed under date 2014 06 09 – Part One – Consent Agenda and the Addendum save and except item 6.10 be approved as recommended.

Carried

6.1. Correspondence for the Consideration of Council

a. AMO

- New Building Canada funding
- 2014 Asset Management Symposium

b. Ministry of the Attorney General

Thank you letter regarding the resolution passed by Council concerning criminal prosecutions for workplace fatalities.

c. Ward 1 Councillors to PUC

Concerning uni-directional flushing in the east end of the City.

d. City of Kingston

Requesting that the Province of Ontario allow municipalities to prohibit corporate and union donations in municipal elections.

e. Minister of Transport

Concerning Algoma Central Railway passenger service.

f. Algoma University

Correspondence concerning a request for representation on their Board of Directors was received by Council.

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that the correspondence from Algoma University concerning a request for representation on their Board of Directors be received and referred to staff for review and report back to Council.

Carried

6.2. Street Closing Requests

Letters of request for temporary street closings were received by Council:

1. Emergency Music Festival – Saturday, June 28, 2014 – Queen Street East from East Street to Brock Street – 9:00 a.m. to 12:00 a.m.
2. Downtown Street Party – Thursday, July 17, 2014 – Queen Street East from Pim Street to Dennis Street – 5:30 p.m. to 11:00 p.m.

The relevant By-laws 2014-127 and 2014-128 are listed under item 11 of the Minutes.

6.3. Liquor Licence Extension Request

Correspondence requesting permission for private property liquor licence extension was received by Council.

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that City Council has no objection to the proposed extended licenced area as detailed in the written request for a liquor licence extension on private property for an outdoor event on the following date and time:

- Loplops Gallery~Lounge – Emergency Music Festival – Saturday, June 28, 2014 – 1:00 p.m. to 12:00 a.m. – Queen Street East – Square 1

Carried

6.4. Outstanding Council Resolution List

The updated outstanding Council resolution list was received by Council.

6.5. Council Travel

Moved by: Councillor J. Krmpotich

Seconded by: Councillor F. Fata

Resolved that Mayor Amaroso, Councillor M. Bruni, Councillor S. Butland, Councillor P. Christian, Councillor P. Mick, and Councillor L. Turco be authorized to travel to the 2014 AMO Annual Conference being held in London (3 days in August) at an estimated cost to the City of \$1,500 each.

Carried

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that Mayor Amaroso be authorized to travel to the Northern Ontario Large Urban Mayors' (NOLUM) meeting being held in North Bay (3 days in July) at a cost of \$600.

Carried

Moved by: Councillor J. Krmpotich

Seconded by: Councillor P. Christian

Resolved that Councillor L. Turco be authorized to travel to the AMO President's Board meeting being held in Hamilton (2 days in June) at a cost of \$450.

Carried

6.6. Staff Travel

The report of the Chief Administrative Officer was received by Council.

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that the report of the Chief Administrative Officer dated 2014 06 09 concerning Staff Travel be approved as requested.

Carried

6.7. Queenstown Board of Management (O/A The Downtown Association) 2013 Audit Report prepared by KPMG LLP Chartered Accountants and 2014 Budget Estimates

The report of the Commissioner of Finance and Treasurer was received by Council.

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that the report of the Commissioner of Finance and Treasurer dated 2014 06 09 concerning Queenstown Board of Management (O/A The Downtown Association) Audited Financial Statements for the year 2013, as prepared by KPMG LLP Chartered Accountants be received and the recommendation that the Downtown Association Budget Estimates for the year 2014 be approved.

Carried

6.8. Sault Amateur Soccer Association Agreement – Use of the Northern Community Centre

The report of the Commissioner of Community Services was received by Council.

The relevant by-law 2014-130 is listed under item 11 of the Minutes.

6.9. Request For Financial Assistance For National / International Sports Competitions

The report of the Manager of Recreation and Culture was received by Council.

Moved by: Councillor J. Krmpotich

Seconded by: Councillor P. Christian

Resolved that the report of the Manager of Recreation and Culture dated 2014 06 09 concerning a financial assistance grant for John Reid, Samantha MacKenzie and Lily MacKenzie be received and that the recommendation of the Parks and Recreation Advisory Committee that City Council approve a \$400 financial assistance grant for their participation in the World Karate and Kickboxing Council's Canadian Championships in Ottawa, Ontario from May 16-18, 2014, be approved.

Carried

6.11. Five Year Capital Road Reconstruction Plan (2015-2019)

The report of the Director of Engineering Services was received by Council.

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that the report of the Director of Engineering Services dated 2014 06 09 concerning the 2015-2019 capital road works plan be accepted as information; and that Council approve the 2015 program and the 2016-2019 programs in principle; that the remaining balance in the revoked connecting link reserve be applied to the 2015 capital budget; that the Engineering Division proceed with any local improvement notices for 2015 works; and that a separate report be brought back to Council with a recommendation for consulting engineering assignments for projects not being completed by in-house staff.

Carried

6.12. MTO Cancellation of Plans for New Route for Highway 17

The report of the Director of Engineering Services was received by Council.

Moved by: Councillor J. Krmpotich

Seconded by: Councillor P. Christian

Resolved that the report of the Director of Engineering Services dated 2014 06 09 concerning the MTO cancellation of all plans for a new route for Highway 17 be received and the recommendation that a letter be sent to the Minister requesting a meeting to discuss the reinstatement of some form of annual funding for connecting links be approved.

Carried

6.13. Bridge Repairs – Base Line at West Davignon Creek and the Underpass

The report of the Director of Engineering Services was received by Council.

Moved by: Councillor J. Krmpotich

Seconded by: Councillor P. Christian

Resolved that the report of the Director of Engineering Services dated 2014 06 09 concerning bridge repair to Bridge No 32 on Base Line and West Davignon Creek be received and the recommendation that Tulloch Engineering be retained to complete design and contract administration services be approved.

Carried

6.14. Landfill Site – Operations and Monitoring 2013 Environmental Monitoring Committee

The report of the Land Development and Environmental Engineer was received by Council.

Moved by: Councillor J. Krmpotich

Seconded by: Councillor P. Christian

Resolved that the report of the Land Development and Environmental Engineer dated 2014 06 09 concerning the annual Operations and Monitoring Reports for the municipal landfill be received as information.

Carried

6.15. Elementa Lease Extension

The report of the Land Development and Environmental Engineer was received by Council.

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that the report of Land Development and Environmental Engineer concerning the Elementa Lease Extension be received and the request for a Lease extension for the period of May 31, 2014 to June 30, 2014 be approved subject to the conditions stated in the report.

Carried

6.16. Surface Treatment Contract – 2014-10E

The report of the Design and Construction Engineer was received by Council.

The relevant By-law 2014-133 is listed under item 11 of the Minutes.

6.17. Miscellaneous Paving Contract – 2014-11E

The report of the Design and Construction Engineer was received by Council.

The relevant By-law 2014-135 is listed under item 11 of the Minutes.

6.18. Licence to Occupy City Property – Mill Market Community Garden

The report of the City Solicitor was received by Council.

The relevant by-law 2014-139 is listed under item 11 of the Minutes.

6.19. Licence to Occupy City Property Agreement for the Eat Algoma Event of June 14, 2014

The report of the City Solicitor was received by Council.

The relevant by-law 2014-132 is listed under item 11 of the Minutes.

6.20. Sault Ste. Marie Police Services Three Year Business Plan – Results Year One

The report of the Chief of Police was received by Council.

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that the report of the Chief of Police dated 2014 06 03 concerning Sault Ste. Marie Police Services Three Year Business Plan – Results Year One be received as information.

Carried

6.10 Queen Street Four to Three Lane Conversion – EA

This item was excepted from Consent and voted on separately.

A report of the Director of Engineering Services was received by Council.

Moved by: Councillor J. Krmpotich

Seconded by: Councillor P. Christian

Resolved that the report of the Director of Engineering Services dated 2014 06 09 concerning the conversion of Queen Street East from four lanes to three with curb side cycling lanes be received and the recommendation that staff prepare a by-law for the closure of the cycling lanes in the winter months be approved.

Carried

7. REPORTS OF CITY DEPARTMENTS, BOARDS AND COMMITTEES

7.1. ADMINISTRATION

7.2. COMMUNITY SERVICES DEPARTMENT

7.3. ENGINEERING

7.4. FIRE

7.5. LEGAL

7.6. PLANNING

a. A-5-14-Z.OP (Second Report) – 19 Summit Avenue

Councillor T. Sheehan declared a conflict on this item. (client of one of the applicants.)

The report of the Planning Department was received by Council.

Moved by: Councillor P. Mick

Seconded by: Councillor P. Christian

Resolved that Council accepts the report of the Planner dated 2014 06 09 as information and approves Official Plan Amendment 201 by way of a notwithstanding clause to Policy F.1, to permit development upon the subject property even though the average slope exceeds 25%. Furthermore, that Council rezone the southern +/-35m subject property from Estate Residential Zone (R1) to Single Detached Residential Zone (R2). Finally, that Council designates the southern +/-35m as subject to site plan control.

Carried

Recorded	For	Against	Absent
Mayor D. Amaroso	X		
Councillor L. Turco			X
Councillor S. Butland	X		
Councillor S. Myers		X	
Councillor M. Bruni	X		
Councillor J. Krmpotich		X	
Councillor B. Watkins	X		
Councillor R. Niro	X		
Councillor P. Christian	X		
Councillor F. Fata	X		
Councillor F. Manzo			X
Councillor P. Mick	X		
Councillor T. Sheehan	Conflict of interest		
Results	8	2	2

7.7. PUBLIC WORKS AND TRANSPORTATION

7.8. BOARDS AND COMMITTEES

a. EDF Application – Destination North

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that the report of the Executive Director, Sault Ste. Marie Economic Development Corporation to the EDC Board of Directors dated May 29, 2014 and EDC resolution dated June 3, 2014 be received and that the application of the Invasive Species Centre for Economic Diversification Fund funding in the amount of \$27,939.25 for the "Water and Woods" Destination North initiative be approved.

Carried

8. UNFINISHED BUSINESS, NOTICE OF MOTIONS AND RESOLUTIONS PLACED ON AGENDA BY MEMBERS OF COUNCIL

8.1. Mildred Brodie Appreciation

Moved by: Councillor S. Myers

Seconded by: Councillor P. Mick

Whereas for thirty years, Mildred Brodie has been a dedicated community member in service at the Salvation Army Community and Family Services where she has reached out to thousands of people; and

Whereas Mildred has extended "above and beyond" care and compassion while attending to the mental, emotional, spiritual and practical needs of thousands of people over these thirty years; and

Whereas Mildred is retiring from active service on June 13, 2014

Now Therefore Be It Resolved that Mayor Amaroso and members of City Council extend our most sincere gratitude for the difference Mildred has made to many lives through her service in our community and

Further be it resolved that best wishes from the Mayor and City Council be extended to Mildred Brodie for a happy, healthy and fulfilling retirement.

Carried

9. COMMITTEE OF THE WHOLE FOR THE PURPOSE OF SUCH MATTERS AS ARE REFERRED TO IT BY THE COUNCIL BY RESOLUTION

10. ADOPTION OF REPORT OF THE COMMITTEE OF THE WHOLE

11. CONSIDERATION AND PASSING OF BY- LAWS

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that all by-laws under item 11 of the Agenda under date 2014 06 09 be approved.

Carried

11.1. By-laws before Council TO BE PASSED which do not require more than a simple majority

a. By-law 2014-127 (Temporary Street Closing) Queen Street East

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that By-law 2014-127 being a by-law to permit the temporary closing of Queen Street East from East Street to Brock Street to facilitate the "Emergency Music Festival" be passed in open Council this 9th day of June, 2014.

Carried

b. By-law 2014-128 (Temporary Street Closing) Queen Street East

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that By-law 2014-128 being a by-law to permit the temporary closing of Queen Street East from Pim Street to Dennis Street to facilitate the Downtown Street Party be passed in open Council this 9th day of June, 2014.

Carried

c. By-law 2014-130 (Agreement) Sault Amateur Soccer Association (SASA) Northern Community Centre 556 Goulais Avenue

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that By-law 2014-130 being a by-law to authorize the execution of an agreement between the City and Sault Amateur Soccer Association for the use of the Northern Community Centre located at 556 Goulais Avenue, Sault Ste Marie, Ontario for a period of twenty (20) years commencing June 1, 2012 and ending on May 31, 2032 be passed in open Council this 9th day of June, 2014

Carried

d. By-law 2014-131 (Zoning) 189 Elgin Street and 377 Wellington Street East Joanne Kirkwood

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that By-law 2014-131 being a by-law to amend Sault Ste. Marie Zoning By-laws 2005-150 and 2005-151 concerning lands located at 189 Elgin Street and 377 Wellington Street East (Joanne Kirkwood) be passed in open Council this 9th day of June, 2014.

Carried

e. By-law 2014-132 (Agreement) Sault Ste. Marie Innovation Centre and Loplop Lounge & Gallery re Eat Algoma Event

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that By-law 2014-132 being a by-law to authorize a Licence To Occupy City Property Agreement between the City and the Sault Ste. Marie Innovation Centre and Loplop Lounge & Gallery to permit the Licencees to occupy a section of Queen Street East from East Street to Brock Street for the Eat Algoma Event taking place on June 14, 2014 be passed in open Council this 9th day of June, 2014.

Carried

f. By-law 2014-133 (Agreement) Ellwood Robinson Limited Surface Treatment Various Streets

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that By-law 2014-133 being a by-law to authorize execution of a contract between the City and Ellwood Robinson Limited for the surface treatment of streets in various locations in the City (Contract 2014-10E) be passed in open Council this 9th day of June, 2014.

Carried

g. By-law 2014-135 (Agreement) Contract 2014-11E Pioneer Construction Inc.

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that By-law 2014-135 being a by-law to authorize execution of a contract between the City and Pioneer Construction Inc. for the 2014 Miscellaneous Construction/Paving Contract (Contract 2014-11E) be passed in open Council this 9th day of June, 2014.

Carried

h. By-law 2014-138 (Parking) Municipal Law Enforcement Officers

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that By-law 2014-138 being a by-law to appoint Municipal Law Enforcement Officers to enforce the by-laws on various private properties and to amend Schedule "A" to By-law 90-305 be passed in open Council this 9th day of June, 2014.

Carried

i. By-law 2014-139 (Agreement) Mill Market Inc. 36 Queen Street West

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that By-law 2014-139 being a by-law to authorize execution of a Licence to Occupy City Property Agreement between the City and Mill Market Inc. to permit the temporary operation of the Canal District Community Garden on City property, specifically a portion of Esposito Park located at 36 Queen Street West be passed in open council this 9th day of June, 2014.

Carried

j. By-law 2014-129 (Traffic) Amend By-law 77-200 Pay and Display Machines

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that By-law 2014-129 being a by-law to amend Traffic By-law 77-200 to include Pay and Display Machines be passed in open Council this 9th day of June, 2014.

Carried

11.2. By-laws before Council for FIRST and SECOND reading which do not require more than a simple majority

11.3. By-laws before Council for THIRD reading which do not require more than a simple majority

12. QUESTIONS BY, NEW BUSINESS FROM, OR ADDRESSES BY MEMBERS OF COUNCIL CONCERNING MATTERS NOT OTHERWISE ON THE AGENDA

13. CLOSED SESSION

Moved by: Councillor J. Krmpotich

Seconded by: Councillor P. Christian

Resolved that this Council shall now go into closed session to consider a labour relations matter and a disposition of property matter. Further Be It Resolved that should the said closed session be adjourned, Council may reconvene in closed session to continue to discuss the same matter without the need for a further authorizing resolution.

(Labour relations or employee negotiations – section 239(d))

Carried

14. ADJOURNMENT

Moved by: Councillor J. Krmpotich

Seconded by: Councillor S. Butland

Resolved that this Council now adjourn.

Carried

Mayor

City Clerk

SAULT STE. MARIE AREA OFFICE

Station Tower, 421 Bay Street, Suite 606, Sault Ste. Marie, ON P6A 1X3 Tel.: (705) 949-6221, (705) 949-6228 Fax: (705) 949-7753 / cupe.ca / scfp.ca

June 16, 2014

Hand Delivered to City Clerk at the Civic Centre

CUPE LOCAL 67 - DAY CARE GROUP DOCUMENTATION FOR YOUR CONSIDERATION AT THE CITY COUNCIL MEETING ON MONDAY, JUNE 23, 2014

Dear Mayor Amaroso:

Thank you for your vote to delay any possible decision to close Sault Ste Marie's three municipal child care centres. It is clear the staff report failed to examine alternatives to closure, or spell out viable options for the many families who will be thrown into crisis should the City vote to close these three centres.

Study after study has told us that high quality child care like that offered by these municipal centres is a cornerstone of successful communities - that it benefits the economy as well as families. The City has promoted these services when recruiting new residents to Sault Ste Marie.

Waiting lists for child care in our community are staggering, taking an average of 250 days before placement. There is no plan to place the 100-plus children who will be thrown out of child care if City Council makes the decision to close these centres. What message will you be sending if you vote to do that?

With the election over we see the Liberal Party committed to the following in their proposed budget:

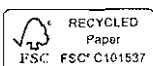
- Continue with the Child Care Modernization Act.
- An announced \$33.6 million over three years to support previous 'modernization' plans.
- An additional \$269 million over three years to provide a \$1 per hour in 2015 and again in 2016. The government is taking initiatives to raise the pay packet and standard of living of workers in the sector to catch up to already appropriately compensated workers.

At the last City Council meeting, a motion was passed mandating community consultation on this issue. The consultation undertaken is a difficult-to-find survey on the City's website. There was also an open house on Wednesday, June 11th from 2 p.m. to 6 p.m.; we are not sure of the response you received but had concerns about the relatively short notice and the hours when many were working. We were hoping more would be done to hear from the community, and in particular from families who depend on these three child care centres.

Please find attachments as listed on the next page.

PAUL MOIST ¹² National President / Président national CHARLES FLEURY – National Secretary-Treasurer / Secrétaire-trésorier national

FRED HAHN – DANIEL LÉGERE – LUCIE LEVASSEUR – KELLY MOIST – MARLE ROBERTS – General Vice-Presidents / Vice-présidences générales



**CUPE LOCAL 67 - DAY CARE GROUP DOCUMENTATION FOR YOUR CONSIDERATION
AT THE CITY COUNCIL MEETING ON MONDAY, JUNE 23, 2014**

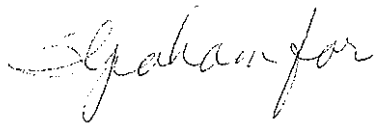
- Copy of letter to City Clerk requesting standing
- Four page document regarding Sault Ste. Marie Child Care from CUPE
- Signed petition sheets. (We are still collecting names on other petition sheets and will bring them to City Council on June 23, 2014).

We ask that you vote against the closure of our three municipal child care centres, and that you commit to doing all you can to finding ways to keep them open. Over 100 families will be thrown into crisis without these spots, and 32 jobs in our community are at risk of being lost.

On June 23rd, please do the right thing and stand up for Sault Ste Marie families.

Thank you for your consideration.

Yours truly,



Cathy Donnelly,
CUPE National Representative
on behalf of the Members of
CUPE Local 67, Day Care Group

CD/sg/cope-491

Attachments - as listed above

Sault Ste. Marie Child Care

Ontario child care provision has always been a patchwork of primarily, non-profit, public/municipal and home based care, which has remained costly and difficult to access. Currently, there are several additional factors combining to make this situation more acute, such as, the continued implementation of full-day kindergarten/early learning programme; a provincial funding formula with less money; and concern over the expansion of 'big-box' private for-profit operators. The sector is stressed.

All of these factors have given municipalities an excuse to look at getting out of providing the service. One of the arguments being used by municipal Councils is the money to fund a municipal centre can be shifted into more subsidies or spaces for families – this argument is present in Sault Ste. Marie. This pits allies in the community against each other and shifts the arguments away from service provision. It also puts lower waged workers in conflict with higher waged workers, and parents outside the public system against those in it. This argument makes it harder to discuss what an appropriate service mix is, how municipal services are a part of it, and how best to meet a unique need of the community such as after hours or special needs care. Municipal child care is an important resource to the community and we need to continue investing in it.

Sault Ste. Marie

The City contends the following facts about child care in the municipality:

- The situation facing Sault Ste. Marie has an important detail in order to understand funding streams – the new provincial funding formula was a catalyst in the DSSAB deciding to lower funding available in the community.
- DSSAB historical overall funding for child care has been \$5,642,091.00; moving into 2015, the funding will be \$885,843.35 less. The program impact for the municipal centres is 13% less – historically, the municipality received \$1,180,644.00 from the DSSAB and now will get \$153,483.72 less. In 2015, the total cuts to municipal centres would grow to 27.5%.
- The aforementioned would translate into 19 less subsidized spaces in 2015 in the municipal centres.

- The City acknowledges in one of its reports that the quality of care in centres which may take displaced children from the proposed closures is not as good as the city provides. In addition, they have also recognized good jobs will be lost in the community.
- The Sault Ste. Marie municipal child care centres are used by other providers and the Ministry of Education Child Care Quality Assurance and Licensing Branch as a positive example and model for programming.
- The City is messaging there will be a 'savings' of \$555,540 in the budget, which is the amount paid for the day care levy. The city should not be allowed to deem this a savings, but instead a cut. It is a divestment in services to the community and the families the centres serve.
- The city identifies that severance for staff will cost approximately \$400,000.

Ontario

The economic and social benefits of access to child care are well known. Canada also has a very good example in Quebec. Recently, this was again explored in an academic study, where the researchers/economists concluded the following about their provincial child care program:

- 70,000 women joined the Quebec workforce – an increase of 3.8%.
- Quebec's GDP grew 1.7% (\$5 billion).
- The tax transfer to the province exceeds the cost of the program, more than paying for itself.

Although in a provincial context, this information can still be important to convey in conjunction with local issues.

Another important factor in this debate is the recently changed provincial funding formula. Despite the government touting any new funding as geared to community needs, there is still less to go around for a number of municipalities, including Sault Ste. Marie. This is true even with a transition fund. Even if funding stays static from the province, the costs of centre rarely go down, leaving a gap in provinces contribution and the City's budget.

Overall, the Wynne government budgeted \$922.1 million in 2013 for the system in three program areas; \$718.4 million or 78% – is dedicated to core service delivery (operating grants, pay equity and subsidy). Other key components of the new formula include:

- Based on demographic indicators including, population of children, poverty levels, welfare caseloads, cost of living and education levels.
- The \$50 million fund is meant to ensure no municipality receives less money than prior to the changes.
- The 2012 budget made a \$242 million commitment through 2014 and 2015.

The government has not budgeted for any other significant increase in funding until 2015/16, where \$39 million will become available.

Provincial Funding – Sault Ste. Marie (new funding formula)

2013	2014	New Funding	Mitigation/Stabilization Funding
\$5,581,593	\$5,581,592	\$-1	\$2,364,712

Child care expert Martha Friendly further explained the provinces child care situation as follows:

Following the Ontario Liberals' 2007 commitment to full-day early learning, there was considerable discussion about the importance of careful implementation of integration of child care and education. Regrettably, this didn't happen. Full-day early learning became full-day kindergarten (FDK) and child care moved to the back burner. The ride became even rougher as centre budgets crumbled, good quality programs closed their doors (including many municipal centres and 13 lab centres at ECE training colleges), parent fees rose, subsidy wait lists mushroomed, and wages stagnated. There were some transitional funds but FDK was phased-in with inadequate policy or funds to support and develop child care. A new rough and wild roller coaster ride began.

Funding issues are also pressing. Ontario child care is severely underfunded. Aspiring Ontario governments should commit to new

child care money in a first budget in addition to wage increases. A fund of \$300 million could address immediate crises such as, for example, cuts to selected municipalities, centre viability, municipal subsidy waiting lists, family child care agency funding. In addition, reintroducing the promised wage increase will be a welcome first step to real changes in the status of the workforce in a modernized child care system. With regard to the child care legislation that died with the election call, the party forming the next Ontario government should retable it and continue the normal legislative and public process of debate, comment, amendment and passage.

(<http://www.childcarecanada.org/blog/child-care%E2%80%99s-rough-ride>)

The Liberals have committed to the following, in their platform from the election and recently proposed budget:

- Continue with the Child Care Modernization Act, which ‘died’ when the election was called. This proposed legislation dealt largely with regulations.
- An announced \$33.6 million over three years to support previous ‘modernization’ plans.
- An additional \$269 million over three years to provide a \$1 per hour in 2015 and again in 2016. The government is taking initiatives to raise the pay packet and standard of living of workers in the sector to catch up to already appropriately compensated workers.

June 2014
cope491:djk

Text of petition provided to City Council.

Signed petition is available for viewing at the
City Clerk's Office.

PETITION to the City Council of Sault Ste Marie

Whereas SSM City Council has received a report recommending the closure of three municipal daycares providing quality child care to over 100 children;

Whereas there are currently no provisions for those children to move to existing spaces in other child care centres in SSM;

Whereas the other childcare centres in SSM have a waiting list of 1000;

Whereas closing these three daycare centres will result in the loss of 32 jobs in our community;

Whereas parents and grandparents in our community have rallied to demand that SSM City Council make keeping these daycares open a priority;

We the undersigned petition Sault Ste Marie City Council as follows:

1. To maintain the highest level of child care by continuing to fund City's three municipal child care centres
2. To work with the province to ensure the funding formula allows the City to meet its childcare responsibilities to the community

Name (Print)

Address with Postal Code

Signature

20

City of Sault Ste Marie
FIRE SERVICES
For the Five Months Ending May 31, 2014

Department	MAY	YTD Actual	YTD Budget	Variance	Percentage Budget-Rem	2013 Actual
REVENUE						
Fees and user charges	(\$394,296.22)	(\$1,997,447.42)	(\$4,832,620.00)	(\$2,835,172.58)	58.67%	(\$4,665,042.44)
Other income			\$0.00	\$0.00	0.00%	(\$301.42)
	<u>(394,296.22)</u>	<u>(1,997,447.42)</u>	<u>(\$4,832,620.00)</u>	<u>(\$2,835,172.58)</u>	<u>58.67%</u>	<u>(\$4,665,343.86)</u>
EXPENDITURES						
Salaries	1,030,733.19	5,140,737.29	\$13,084,470.00	\$7,943,732.71	60.71%	\$12,756,213.46
Benefits	272,847.59	1,391,941.68	\$3,358,130.00	\$1,966,188.32	58.55%	\$3,377,697.25
	<u>1,303,580.78</u>	<u>6,532,678.97</u>	<u>\$16,442,600.00</u>	<u>\$9,909,921.03</u>	<u>60.27%</u>	<u>\$16,133,910.71</u>
Travel and training	2,133.25	18,632.36	\$42,535.00	\$23,902.64	56.20%	\$33,766.39
Vehicle allowance, maintenance and repairs	15,927.90	47,953.37	\$175,095.00	\$127,141.63	72.61%	\$176,686.61
Utilities and Fuel	28,184.52	134,988.77	\$309,180.00	\$174,191.23	56.34%	\$299,028.97
Materials and supplies	18,309.78	74,896.81	\$391,365.00	\$316,468.19	80.86%	\$332,459.07
Maintenance and repairs	12,813.33	81,204.26	\$139,295.00	\$58,090.74	41.70%	\$155,091.04
Rents and leases			\$2,500.00	\$2,500.00	100.00%	\$2,429.04
Taxes and licenses			\$58,200.00	\$58,200.00	100.00%	\$47,662.30
Financial expenses	(5.00)	510.56	\$1,800.00	\$1,289.44	71.64%	\$2,307.36
Purchased and contracted services	4,836.77	43,943.01	\$133,700.00	\$89,756.99	67.13%	\$108,377.29
Transfer to own funds		252,500.00	\$252,500.00	\$0.00	0.00%	\$316,728.95
Capital expense	1,129.13	578.67	\$32,550.00	\$31,971.33	98.22%	\$26,141.58
Depreciation			\$0.00	\$0.00	0.00%	\$381,070.65
	<u>83,329.68</u>	<u>655,207.81</u>	<u>\$1,538,720.00</u>	<u>\$883,512.19</u>	<u>57.42%</u>	<u>\$1,881,749.25</u>
	<u>1,386,910.46</u>	<u>7,187,886.78</u>	<u>\$17,981,320.00</u>	<u>\$10,793,433.22</u>	<u>60.03%</u>	<u>\$18,015,659.96</u>
NET (REVENUE)/EXPENDITURE	992,614.24	5,190,439.36	\$13,148,700.00	\$7,958,260.64	60.53%	\$13,350,316.10

City of Sault Ste Marie
FIRE DEPARTMENTAL
For the Five Months Ending May 31, 2014

Department	MAY	YTD Actual	YTD Budget	Variance	Percentage Budget-Rem	2013 Actual
REVENUE						
Fees and user charges	(\$17,768.52)	(\$180,411.16)	(\$216,250.00)	(\$35,838.84)	16.57%	(\$225,580.50)
Other income			\$0.00	\$0.00	0.00%	(\$301.42)
	<u>(17,768.52)</u>	<u>(180,411.16)</u>	<u>(\$216,250.00)</u>	<u>(\$35,838.84)</u>	<u>16.57%</u>	<u>(\$225,881.92)</u>
EXPENDITURES						
Salaries	783,486.93	3,843,882.11	\$9,728,690.00	\$5,884,807.89	60.49%	\$9,567,564.42
Benefits	221,767.76	1,120,642.36	\$2,609,190.00	\$1,488,547.64	57.05%	\$2,518,083.32
	<u>1,005,254.69</u>	<u>4,964,524.47</u>	<u>\$12,337,880.00</u>	<u>\$7,373,355.53</u>	<u>59.76%</u>	<u>\$12,085,647.74</u>
Travel and training	150.29	9,380.04	\$33,080.00	\$23,699.96	71.64%	\$30,349.60
Vehicle allowance, maintenance and repairs	8,655.33	31,524.18	\$78,875.00	\$47,350.82	60.03%	\$109,619.92
Utilities and Fuel	21,925.86	102,385.63	\$228,360.00	\$125,974.37	55.16%	\$227,261.18
Materials and supplies	5,497.15	17,209.14	\$186,625.00	\$169,415.86	90.78%	\$172,406.87
Maintenance and repairs	8,674.61	52,374.24	\$75,010.00	\$22,635.76	30.18%	\$105,464.02
Financial expenses	(5.00)	510.56	\$1,800.00	\$1,289.44	71.64%	\$2,307.36
Purchased and contracted services	1,099.52	5,730.58	\$36,700.00	\$30,969.42	84.39%	\$32,003.87
Transfer to own funds		252,500.00	\$252,500.00	\$0.00	0.00%	\$316,728.95
Capital expense	1,129.13	578.67	\$31,350.00	\$30,771.33	98.15%	\$26,141.58
	<u>47,126.89</u>	<u>472,193.04</u>	<u>\$924,300.00</u>	<u>\$452,106.96</u>	<u>48.91%</u>	<u>\$1,022,283.35</u>
	<u>1,052,381.58</u>	<u>5,436,717.51</u>	<u>\$13,262,180.00</u>	<u>\$7,825,462.49</u>	<u>59.01%</u>	<u>\$13,107,931.09</u>
NET (REVENUE)/EXPENDITURE	1,034,613.06	5,256,306.35	\$13,045,930.00	\$7,789,623.65	59.71%	\$12,882,049.17

City of Sault Ste Marie
FIRE DEPARTMENTAL
For the Five Months Ending May 31, 2014

Department	MAY	YTD Actual	YTD Budget	Variance	Percentage Budget-Rem	2013 Actual
REVENUE						
Fees and user charges	(\$17,768.52)	(\$180,411.16)	(\$216,250.00)	(\$35,838.84)	16.57%	(\$225,580.50)
Other income			\$0.00	\$0.00	0.00%	(\$301.42)
	<u>(17,768.52)</u>	<u>(180,411.16)</u>	<u>(\$216,250.00)</u>	<u>(\$35,838.84)</u>	<u>16.57%</u>	<u>(\$225,881.92)</u>
EXPENDITURES						
Salaries	783,486.93	3,843,882.11	\$9,728,690.00	\$5,884,807.89	60.49%	\$9,567,564.42
Benefits	221,767.76	1,120,642.36	\$2,609,190.00	\$1,488,547.64	57.05%	\$2,518,083.32
	<u>1,005,254.69</u>	<u>4,964,524.47</u>	<u>\$12,337,880.00</u>	<u>\$7,373,355.53</u>	<u>59.76%</u>	<u>\$12,085,647.74</u>
Travel and training	150.29	9,380.04	\$33,080.00	\$23,699.96	71.64%	\$30,349.60
Vehicle allowance, maintenance and repairs	8,655.33	31,524.18	\$78,875.00	\$47,350.82	60.03%	\$109,619.92
Utilities and Fuel	21,925.86	102,385.63	\$228,360.00	\$125,974.37	55.16%	\$227,261.18
Materials and supplies	5,497.15	17,209.14	\$186,625.00	\$169,415.86	90.78%	\$172,406.87
Maintenance and repairs	8,674.61	52,374.24	\$75,010.00	\$22,635.76	30.18%	\$105,464.02
Financial expenses	(5.00)	510.56	\$1,800.00	\$1,289.44	71.64%	\$2,307.36
Purchased and contracted services	1,099.52	5,730.58	\$36,700.00	\$30,969.42	84.39%	\$32,003.87
Transfer to own funds		252,500.00	\$252,500.00	\$0.00	0.00%	\$316,728.95
Capital expense	1,129.13	578.67	\$31,350.00	\$30,771.33	98.15%	\$26,141.58
	<u>47,126.89</u>	<u>472,193.04</u>	<u>\$924,300.00</u>	<u>\$452,106.96</u>	<u>48.91%</u>	<u>\$1,022,283.35</u>
	<u>1,052,381.58</u>	<u>5,436,717.51</u>	<u>\$13,262,180.00</u>	<u>\$7,825,462.49</u>	<u>59.01%</u>	<u>\$13,107,931.09</u>
NET (REVENUE)/EXPENDITURE	1,034,613.06	5,256,306.35	\$13,045,930.00	\$7,789,623.65	59.71%	\$12,882,049.17

City of Sault Ste Marie
FIRE SERVICES - EMS
For the Five Months Ending May 31, 2014

Department	MAY	YTD Actual	YTD Budget	Variance	Percentage Budget-Rem	2013 Actual
REVENUE						
Fees and user charges	(\$315,842.25)	(\$1,544,434.92)	(\$3,891,235.00)	(\$2,346,800.08)	60.31%	(\$3,836,633.01)
	<u>(315,842.25)</u>	<u>(1,544,434.92)</u>	<u>(\$3,891,235.00)</u>	<u>(\$2,346,800.08)</u>	<u>60.31%</u>	<u>(\$3,836,633.01)</u>
EXPENDITURES						
Salaries	212,227.45	1,106,150.90	\$2,815,940.00	\$1,709,789.10	60.72%	\$2,724,130.63
Benefits	43,769.24	233,411.15	\$631,345.00	\$397,933.85	63.03%	\$741,011.78
	<u>255,996.69</u>	<u>1,339,562.05</u>	<u>\$3,447,285.00</u>	<u>\$2,107,722.95</u>	<u>61.14%</u>	<u>\$3,465,142.41</u>
Travel and training	1,626.80	6,551.80	\$2,455.00	(\$4,096.80)	(166.88%)	\$383.92
Vehicle allowance, maintenance and repairs	4,318.18	10,879.76	\$68,405.00	\$57,525.24	84.10%	\$58,804.92
Utilities and Fuel	4,990.96	25,954.48	\$60,320.00	\$34,365.52	56.97%	\$57,860.27
Materials and supplies	11,084.96	45,982.27	\$169,870.00	\$123,887.73	72.93%	\$134,336.65
Maintenance and repairs	3,921.97	19,673.49	\$42,100.00	\$22,426.51	53.27%	\$37,882.84
Rents and leases			\$2,500.00	\$2,500.00	100.00%	\$2,429.04
Taxes and licenses			\$52,000.00	\$52,000.00	100.00%	\$42,000.00
Purchased and contracted services	3,191.50	13,830.68	\$46,300.00	\$32,469.32	70.13%	\$37,792.96
	<u>29,134.37</u>	<u>122,872.48</u>	<u>\$443,950.00</u>	<u>\$321,077.52</u>	<u>72.32%</u>	<u>\$371,490.60</u>
	<u>285,131.06</u>	<u>1,462,434.53</u>	<u>\$3,891,235.00</u>	<u>\$2,428,800.47</u>	<u>62.42%</u>	<u>\$3,836,633.01</u>
NET (REVENUE)/EXPENDITURE	(30,711.19)	(82,000.39)	\$0.00	\$82,000.39	0.00%	\$0.00

City of Sault Ste Marie
EMS-GARDEN RIVER
For the Five Months Ending May 31, 2014

Department	MAY	YTD Actual	YTD Budget	Variance	Percentage Budget-Rem	2013 Actual
REVENUE						
Fees and user charges	(\$60,685.45)	(\$272,601.34)	(\$725,135.00)	(\$452,533.66)	62.41%	(\$602,828.93)
	<u>(60,685.45)</u>	<u>(272,601.34)</u>	<u>(\$725,135.00)</u>	<u>(\$452,533.66)</u>	<u>62.41%</u>	<u>(\$602,828.93)</u>
EXPENDITURES						
Salaries	30,074.57	165,820.84	\$471,580.00	\$305,759.16	64.84%	\$403,343.45
Benefits	5,979.63	31,367.68	\$98,420.00	\$67,052.32	68.13%	\$103,320.19
	<u>36,054.20</u>	<u>197,188.52</u>	<u>\$570,000.00</u>	<u>\$372,811.48</u>	<u>65.41%</u>	<u>\$506,663.64</u>
Travel and training	356.16	2,700.52	\$5,500.00	\$2,799.48	50.90%	\$2,145.39
Vehicle allowance, maintenance and repairs	2,922.41	5,421.54	\$27,235.00	\$21,813.46	80.09%	\$7,793.84
Utilities and Fuel	1,267.70	6,648.66	\$20,500.00	\$13,851.34	67.57%	\$13,907.52
Materials and supplies	1,470.06	6,087.87	\$26,615.00	\$20,527.13	77.13%	\$20,730.38
Maintenance and repairs	216.75	9,156.53	\$22,185.00	\$13,028.47	58.73%	\$11,744.18
Taxes and licenses			\$6,200.00	\$6,200.00	100.00%	\$5,662.30
Purchased and contracted services	545.75	23,571.72	\$45,700.00	\$22,128.28	48.42%	\$34,181.68
Capital expense			\$1,200.00	\$1,200.00	100.00%	\$0.00
	<u>6,778.83</u>	<u>53,586.84</u>	<u>\$155,135.00</u>	<u>\$101,548.16</u>	<u>65.46%</u>	<u>\$96,165.29</u>
	<u>42,833.03</u>	<u>250,775.36</u>	<u>\$725,135.00</u>	<u>\$474,359.64</u>	<u>65.42%</u>	<u>\$602,828.93</u>
NET (REVENUE)/EXPENDITURE	(17,852.42)	(21,825.98)	\$0.00	\$21,825.98	0.00%	\$0.00

City of Sault Ste Marie
CAO-MUNICIPAL EMERGENCY PLANNING
For the Five Months Ending May 31, 2014

Department	MAY	YTD Actual	YTD Budget	Variance	Percentage Budget-Rem	2013 Actual
REVENUE						
EXPENDITURES						
Salaries	\$4,944.24	\$24,883.44	\$68,260.00	\$43,376.56	63.55%	\$61,174.96
Benefits	1,330.96	6,520.49	\$19,175.00	\$12,654.51	65.99%	\$15,281.96
	6,275.20	31,403.93	\$87,435.00	\$56,031.07	64.08%	\$76,456.92
Travel and training			\$1,500.00	\$1,500.00	100.00%	\$887.48
Vehicle allowance, maintenance and repairs	31.98	127.89	\$580.00	\$452.11	77.95%	\$467.93
Materials and supplies	257.61	5,617.53	\$8,255.00	\$2,637.47	31.95%	\$4,985.17
Purchased and contracted services		810.03	\$5,000.00	\$4,189.97	83.80%	\$4,398.78
	289.59	6,555.45	\$15,335.00	\$8,779.55	57.25%	\$10,739.36
	6,564.79	37,959.38	\$102,770.00	\$64,810.62	63.06%	\$87,196.28
NET (REVENUE)/EXPENDITURE	6,564.79	37,959.38	\$102,770.00	\$64,810.62	63.06%	\$87,196.28

Minister of Transport



Ministre des Transports

Ottawa, Canada K1A 0N5

JUN - 9 2014

Mr. Joseph M. Fratesi
Chief Administrative Officer
The Corporation of the City of Sault Ste. Marie
99 Foster Drive
PO Box 580
Civic Centre
Sault Ste. Marie ON P6A 5N1

Dear Mr. Fratesi:

Thank you for your correspondence of February 26, 2014, regarding the City of Sault Ste. Marie's support for the amalgamation of certain bridge operations and for the Board of Directors of the future amalgamated Federal Bridge Corporation Limited to include individuals who are residents of the City of Sault Ste. Marie.

I appreciate receiving your views on this matter. I am also in receipt of the City's resolution that was adopted on November 4, 2013, pertaining to this issue. Please be assured that your recommendations will be given due consideration.

Again, thank you for writing.

Sincerely,

The Honourable Lisa Raitt, P.C., M.P.
Minister of Transport

c.c. Mr. Bryan Hayes, M.P.
Sault Ste. Marie

RECEIVED

JUN 12 2014

ADMINISTRATIVE OFFICE
MINISTER OF TRANSPORT



June 13, 2014

FONOM Looks to Build on Relationship with Wynne Government

The Federation of Northern Ontario Municipalities (FONOM) congratulates the Liberal Party on winning a majority and earning the opportunity to govern the Province of Ontario once again.

FONOM looks forward to ensuring that the promises made within the budget and during the campaign are realized. These commitments include implementing a permanent roads and bridges fund for municipalities, efforts toward four laning highways in northern Ontario, reviewing the Provincial Land Tax, exploration of opportunities to develop agriculture in the north, and address the rising costs of policing in Ontario.

"We will look to build on the relationship that we have made with the Wynne government. FONOM will continue to hold the governing party accountable to commitments that have been made to the north," says Al Spacek, FONOM President.

For More Information:

Mayor Al Spacek
President of FONOM
705-335-0001

TEMPORARY STREET CLOSURE - APPLICATION FORM

CONTACT NAME: AMY HUSS (POLICE) TELEPHONE: (705) 949-6300 ext 345
ADDRESS: 580 SECOND LINE EAST POSTAL CODE: P6B 4K1
SSM

The above person hereby makes application for the closing of

CORE STREET

(Name of street to be closed)

from QUEEN STREET to ALBERT ST. WEST.
(reference points - street numbers, cross streets, etc.)

on the 12th day of JULY, 20 14 from 1:00 am/pm to 3:00 am/pm

for the purpose of JOINT AGONY/NEIGHBOURHOOD CORE ST.
REVITALIZATION/BEAUTIFICATION "Flowerbomb" PROJECT.

APPROVALS SECTION:

1. Police Services, Traffic Dept.
Telephone 949-6300 ext 348
Fax 759-7820
580 Second Line East

[Signature]
Signature of Official

2. Fire Services/Emergency Medical Services (EMS)
Telephone 949-3335/949-3387
Fax 949-2341
72 Tarraced Street

[Signature]
Signature of Official

3. Public Works & Transportation Dept.
Telephone 541-7000
Fax 541-7010
128 Sackville Road

[Signature]
Signature of Official

4. Transit/Parking
Telephone 759-5820
Fax 759-5834
111 Huron Street

[Signature]
Signature of Official

5. Central Ambulance Communication
Centre (C.A.C.C.)
Telephone 946-1227
Fax 945-6883
65 Old Garden River Road

[Signature]
Signature of Official

6. Downtown Association
Telephone 942-2919
Fax 942-6368
496 Queen Street East
(QUEEN STREET CLOSINGS ONLY)

[Signature]
Signature of Official

CITY CLERK SECTION:

City Council approval was received on _____
(date) (By-law No.)

TEMPORARY STREET CLOSURE - APPLICATION FORM

CONTACT NAME: ARI PHUSS (POLICE) TELEPHONE: (705) 949-6300

ADDRESS: 580 SECOND LINE EAST POSTAL CODE: R6B 4K1
S.S.M. EXT 345

The above person hereby makes application for the closing of

GORE STREET
(Name of street to be closed)

from ALBERT ST. W. to WILLINGTON ST. W.
(reference points - street numbers, cross streets, etc.)

on the 12th day of JULY, 2014 from 3:00 am/pm to 5:00 am/pm

for the purpose of SAINT AGENCY / NEIGHBOURHOOD GORE ST.
REVITALIZATION / BEAUTIFICATION "Flower Bomb" Project.

APPROVALS SECTION:

1. Police Services, Traffic Dept.
Telephone 949-6300 ext 348
Fax 759-7820
580 Second Line East

[Signature]
Signature of Official

2. Fire Services/Emergency Medical Services (EMS)
Telephone 949-3335/949-3387
Fax 949-2341
72 Farned Street

[Signature]
Signature of Official

3. Public Works & Transportation Dept
Telephone 541-7000
Fax 541-7010
128 Sackville Road

[Signature]
Signature of Official

4. Transit/Parking
Telephone 759-5320
Fax 759-5834
111 Huron Street

[Signature]
Signature of Official

5. Central Ambulance Communication
Centre (C.A.C.C.)
Telephone 946-1227
Fax 945-6883
65 Old Garden River Road

[Signature]
Signature of Official

6. Downtown Association
Telephone 942-2919
Fax 942-6368
496 Queen Street East
(QUEEN STREET CLOSINGS ONLY)

[Signature]
Signature of Official

CITY CLERK SECTION:

City Council approval was received on _____
(date) (By-law No.)

ROTARY CLUB OF SAULT STE. MARIE

"SERVICE
ABOVE SELF"



"HE PROFITS MOST
WHO SERVES BEST"

CLUB 2776, DISTRICT 6290 ROTARY INTERNATIONAL
P.O. BOX 272
SAULT STE. MARIE, ONTARIO
CANADA P6A 5L8

TELEPHONE (705) 945-1279 ~ FAX (705) 945-5228
EMAIL: cboconnor@rotarysault.com ~ WEBSITE: www.rotarysault.com

**RECEIVED
CITY CLERK**

MAY 29 2014

NO.: 52273

DIST: Agenda

Legal

26 May 2014

Mayor Amaroso and Council
The Corporation of the City of Sault Ste. Marie
99 Foster Drive
Sault Ste. Marie, ON
P6A 5N1

Dear Mayor Amaroso and Councilors:

The Rotary Club of Sault Ste. Marie would like to request the following pertaining to the operation of ROTARYFEST 2014 for July 17 - 19, 2014 and the 93rd Rotary Community Day parade.

A) Use of

1. Clergue and Rowswell Parks for July 12-20,
2. the Civic Centre north green space from July 12 – 20 for the midway,
3. the Civic Centre north and south parking lots for Friday evening, July 18 and all day Saturday, July 19
4. the north 50' of the Civic Centre north parking lot from July 12-20 for the midway (due to the loss of space due to the flower garden)

B) Road Closures:

For the 93rd Rotary Community Day Parade:

1. Closure of Bay Street from Spring Street to Pim Street
Hours: 9:00 am to 12:00 pm 19 July 2014
2. Closure of lower Pim St. from Bay St. to Queen St.
Hours: 9:00 am to 12:00 pm 19 July 2014
3. Closure of Queen St. East from Pim St. to Gore St.
Hours: 10:00 am to 1:00 pm 19 July 2014

For the festival:

Ken Danby Way
July 16, 2014 8:00 am through July 20, 2014 2:00 pm

C) By-law

Control of what takes place on the festival grounds, adjacent sidewalks and streets during the operation of the festival, especially pertaining to vendors. Anyone wishing to sell or demonstrate products on the grounds must first receive permission to do so from the ROTARYFEST committee. A fee may apply.

- 1) Russ Ramsay Way south of the entrance to the Senior Drop In Centre;
- 2) Foster Drive from Russ Ramsay Way to the east entrance to the south Civic Centre parking lot;
- 3) On the south side of Bay Street between Brock and East Streets, including the sidewalk;
- 4) Lower East Street south of Bay Street

On behalf of Rotary, I would like to thank you for your cooperation in this matter.

Sincerely,



Carolyn Bunting O'Connor
Events Manager

cc: David K. Marshall, Parade Chairperson
Margaret Hazelton, CSD

Attachments: Temporary Street Closure – sign off forms

05/12/2014 17:45

705-945-5228

ROTARY SSM

PAGE 03/03

TEMPORARY STREET CLOSURE - APPLICATION FORM

CONTACT NAME: Carolyn Bunting O'Connor TELEPHONE: 705-945-1279
 ADDRESS: 364 Queen St E POSTAL CODE: P6A 1Z1

The above person hereby makes application for the closing of

See attached
 (Name of street to be closed)

from _____ to _____
 (reference points - street numbers, cross streets, etc.)

on the _____ day of _____, 20____ from _____ am/pm to _____ am/pm

for the purpose of Rotary Fest, The Saint's Summer Festival

APPROVALS SECTION:

1. Police Services, Traffic Dept.
 Telephone 949-6300 ext 348
 Fax 759-7820
 580 Second Line East

2. Fire Services/Emergency Medical Services (EMS)
 Telephone 949-3335/949-3387
 Fax 949-2341
 72 Tancred Street

Sgt. P. Magnan # 200 MAY 15 2014
 Signature of Official

 Signature of Official

3. Public Works & Transportation Dept.
 Telephone 541-7000
 Fax 541-7010
 128 Sackville Road

4. Transit/Parking
 Telephone 759-5320
 Fax 759-5834
 111 Huron Street

 Signature of Official

 Signature of Official

5. Central Ambulance Communication
 Centre (C.A.C.C.)
 Telephone 946-1227
 Fax 945-6883
 65 Old Garden River Road

6. Downtown Association
 Telephone 942-2919
 Fax 942-6368
 496 Queen Street East
(QUEEN STREET CLOSINGS ONLY)

 Signature of Official

 Signature of Official

CITY CLERK SECTION:

City Council approval was received on _____ (date) _____ (By-law No.)

TEMPORARY STREET CLOSURE - APPLICATION FORM

CONTACT NAME: Carolyn Bunting O'Connor TELEPHONE: 705-945-1279
ADDRESS: 364 Queen St E POSTAL CODE: P6A 1Z1

The above person hereby makes application for the closing of

See attached
(Name of street to be closed)

from _____ to _____
(reference points - street numbers, cross streets, etc.)

on the _____ day of _____, 20 _____ from _____ am/pm to _____ am/pm

for the purpose of ROTARY FEST, The Saint's Summer Festival

APPROVALS SECTION:

1. Police Services, Traffic Dept.
Telephone 949-6300 ext 348
Fax 759-7820
580 Second Line East

Signature of Official

2. Fire Services/Emergency Medical Services (EMS)
Telephone 949-3335/949-3387
Fax 949-2341
72 Tanager Street



Signature of Official

3. Public Works & Transportation Dept.
Telephone 541-7000
Fax 541-7010
128 Sackville Road

Signature of Official

4. Transit/Parking
Telephone 759-5320
Fax 759-5834
111 Huron Street

Signature of Official

5. Central Ambulance Communication
Centre (C.A.C.C.)
Telephone 946-1227
Fax 945-6883
65 Old Garden River Road

Signature of Official

6. Downtown Association
Telephone 942-2919
Fax 942-6368
496 Queen Street East
(QUEEN STREET CLOSINGS ONLY)

Signature of Official

CITY CLERK SECTION:

City Council approval was received on _____ (date) _____ (By-law No.)

TEMPORARY STREET CLOSURE - APPLICATION FORM

CONTACT NAME: Carolyn Bunting O'Connor TELEPHONE: 705-945-1279

ADDRESS: 364 Queen St E POSTAL CODE: P6A 1Z1

The above person hereby makes application for the closing of

See attached
(Name of street to be closed)

from _____ to _____
(reference points - street numbers, cross streets, etc.)

on the _____ day of _____, 20____ from _____ am/pm to _____ am/pm

for the purpose of ROTARY FEST, The Saint's Summer Festival

APPROVALS SECTION:

1. Police Services, Traffic Dept.
Telephone 949-6300 ext 348
Fax 759-7820
580 Second Line East

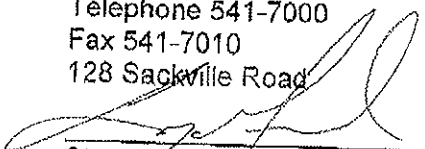
2. Fire Services/Emergency Medical Services (EMS)
Telephone 949-3335/949-3387
Fax 949-2341
72 Tancred Street

Signature of Official

Signature of Official

3. Public Works & Transportation Dept.
Telephone 541-7000
Fax 541-7010
128 Sackville Road

4. Transit/Parking
Telephone 759-5320
Fax 759-5834
111 Huron Street



Signature of Official

Signature of Official

5. Central Ambulance Communication
Centre (C.A.C.C.)
Telephone 946-1227
Fax 945-6883
65 Old Garden River Road

6. Downtown Association
Telephone 942-2919
Fax 942-6368
496 Queen Street East
(QUEEN STREET CLOSINGS ONLY)

Signature of Official

Signature of Official

CITY CLERK SECTION:

City Council approval was received on _____ (date) _____ (By-law No.)

05/12/2014 01:42 705-945-5228

ROTARY SSM

759 7820 02/02

949 2341

541-7010

759-5834

TEMPORARY STREET CLOSURE - APPLICATION FORM

CONTACT NAME: Carolyn Bunting O'Connor TELEPHONE: 759-965873ADDRESS: 364 Queen St E POSTAL CODE: P6A 1K2 6368

The above person hereby makes application for the closing of

See attached
(Name of street to be closed)from _____ to _____
(reference points - street numbers, cross streets, etc.)

on the _____ day of _____, 20 _____ from _____ am/pm to _____ am/pm

for the purpose of ROTARY FEST, The Saint's Summer Festival

APPROVALS SECTION:

1. Police Services, Traffic Dept.
Telephone 949-6300 ext 348
Fax 759-7820
580 Second Line East

2. Fire Services/Emergency Medical Services (EMS)
Telephone 949-3335/949-3387
Fax 949-2341
72 Tancred Street

Signature of Official_____
Signature of Official

3. Public Works & Transportation Dept.
Telephone 541-7000
Fax 541-7010
128 Sackville Road

4. Transit/Parking
Telephone 759-5320
Fax 759-5834
111 Huron Street

Signature of Official_____
Signature of Official

5. Central Ambulance Communication
Centre (C.A.C.C.)
Telephone 946-1227
Fax 945-6883
65 Old Garden River Road

6. Downtown Association
Telephone 942-2919
Fax 942-6368
496 Queen Street East
(QUEEN STREET CLOSINGS ONLY)

Signature of Official_____
Signature of Official

CITY CLERK SECTION:

City Council approval was received on _____ (date) _____ (By-law No.)

TEMPORARY STREET CLOSURE - APPLICATION FORM

CONTACT NAME: Carolyn Bunting O'Connor TELEPHONE: 705-945-1279
 ADDRESS: 364 Queen St E POSTAL CODE: P6A 1Z1

The above person hereby makes application for the closing of

See attached
 (Name of street to be closed)

from _____ to _____
 (reference points - street numbers, cross streets, etc.)

on the _____ day of _____, 20____ from _____ am/pm to _____ am/pm

for the purpose of Rotary Fest, The Saint's Summer Festival

APPROVALS SECTION:

1. Police Services, Traffic Dept.
 Telephone 949-6300 ext 348
 Fax 759-7820
 580 Second Line East

2. Fire Services/Emergency Medical Services (EMS)
 Telephone 949-3335/949-3387
 Fax 949-2341
 72 Tancred Street

 Signature of Official

 Signature of Official

3. Public Works & Transportation Dept.
 Telephone 541-7000
 Fax 541-7010
 128 Sackville Road

4. Transit/Parking
 Telephone 759-5320
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 111 Huron Street

 Signature of Official

 Signature of Official

5. Central Ambulance Communication
 Centre (C.A.C.C.)
 Telephone 946-1227
 Fax 945-6883
 65 Old Garden River Road

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 Telephone 942-2919
 Fax 942-6368
 496 Queen Street East
 (QUEEN STREET CLOSINGS ONLY)

[Signature]
 Signature of Official

 Signature of Official

CITY CLERK SECTION:

City Council approval was received on _____ (date) _____ (By-law No.)

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ADDRESS: 364 Queen St E POSTAL CODE: P6A 1Z1

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(Name of street to be closed)

from _____ to _____
(reference points - street numbers, cross streets, etc.)

on the _____ day of _____, 20 ____ from _____ am/pm to _____ am/pm

for the purpose of ROTARY FEST, The Saint's Summer Festival

APPROVALS SECTION:

1. Police Services, Traffic Dept.
Telephone 949-6300 ext 348
Fax 759-7820
580 Second Line East

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Signature of Official

Signature of Official

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Telephone 942-2919
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496 Queen Street East
(QUEEN STREET CLOSINGS ONLY)

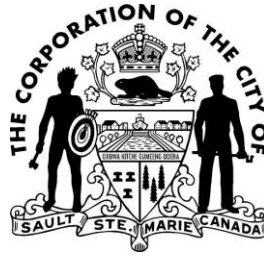
Signature of Official

Signature of Official

CITY CLERK SECTION:

City Council approval was received on _____ (date) _____ (By-law No.)

Joseph M. Fratesi, B.A., J.D. (LL.B.)
Chief Administrative Officer



99 Foster Drive
P.O. Box 580, Civic Centre
Sault Ste. Marie, Ontario
Canada. P6A 5N1
(705) 759-5347
(705) 759-5952 (Fax)
E-Mail:
j.fratesi@cityssm.on.ca
b.berlingieri@cityssm.on.ca

2014 06 23

Mayor Debbie Amaroso and
Members of City Council

RE: STAFF TRAVEL REQUESTS

Dear Council:

The following staff travel request is presented to you for approval:

1. **Jim St. Jules – Fire Services**
Final Inspection New Pumper 4 Vehicle
July 15 – July 17, 2014
Omaha, Nebraska, USA
Estimated total cost to the City - \$ 105.50
Estimated net cost to the City - \$ 105.50

Yours truly,

JMF: bb

Joseph M. Fratesi
Chief Administrative Officer



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Tim Gowans, Manager of Purchasing

DEPARTMENT: Finance Department

RE: Tender for Two (2) Para-Transit Mini Buses

PURPOSE

Attached hereto for your information and consideration is a summary of the tenders received for the supply and delivery of Two (2) Para-Transit Mini Buses required by the Transit & Parking Division of the Public Works & Transportation Department.

BACKGROUND

The tender was publicly advertised and tender documents forwarded to all firms on our bidders list. A public opening of the tenders was held June 10, 2014, with Councillor Frank Fata representing City Council.

ANALYSIS

The tenders received have been thoroughly evaluated and reviewed with Mr. Bob Camirand, Shop Foreman-Transit Division, and Mr. Don Scott, Manager of Transit & Parking, and the low tendered price, meeting specifications, has been identified on the attached summary.

IMPACT

Funding for One (1) Mini Bus has been approved in the 2014 Capital from Current; with the other Mini Bus to be funded through the Ontario Gas Tax.

STRATEGIC PLAN

Purchase of these Two (2) Mini Buses is not listed as an activity under the Corporate Strategic Plan.

RECOMMENDATION

Resolved that the report of the Manager of Purchasing dated 2014 06 23 be received and the recommendation that the tender for the supply and delivery of Two (2) Para-Transit Mini Buses, as required by the Transit & Parking Division, be awarded to Crestline Coach Ltd. at their total tendered price of \$139,305.16 plus H.S.T., be approved.

Respectfully submitted,



Tim Gowans
Manager of Purchasing

Recommended for approval,



W. Freiburger, CPA, CMA
Commissioner of Finance & Treasurer

Recommended for approval,

Joseph M. Fratesi
Chief Administrative Officer

TG:nt

SUMMARY OF TENDERS
TWO (2) PARA-TRANSIT MINI BUSES

<u>Firm</u>	<u>Make & Model</u>	<u>Delivery</u>	<u>Warranty</u>	<u>Tendered Price Per Bus (H.S.T. Extra)</u>	<u>Tendered Price For Two (2) Buses (H.S.T. Extra)</u>	<u>Remarks</u>
Crestline Coach Ltd. Saskatoon, SK	2014 Goshen Impulse 2014 Chevy G4500 Chassis	75 w/days	1yr/12,000 miles comprehensive 6yr/60,000 miles on Body 3 year/36,000 miles Chassis	\$69,652.58	\$139,305.16	Meets specifications Declared Canadian Content 59.5%
Girardin Bluebird Brantford, ON	2015 Girardin G5 205 GM G5 Gas	110 w/days	1yr/12,000 miles comprehensive 3yr/10,000 miles on Body	\$74,341.00	\$148,682.00	Does not meet specifications Alternator capacity less than required Fuel Tank capacity less than required Heaters does not meet minimum BTUs Declared Canadian Content 45.51%
Overland Custom Coach (2007) Inc Thorndale, ON	2015 Elkhart Coach ECII 2015 GMC G4500 (177"WB)	85-100 w/days	3 yr/36,000 miles on comprehensive 6 year/72,000 miles structural 3 year/36,000 miles Chassis	\$72,470.00	\$144,940.00	Meets specifications Declared Canadian Content 13.5161%

NOTE: The low tendered price, meeting specifications, is boxed above.

The total cost to the City will be \$141,154.31 including the non-refundable portion of the H.S.T.

It is my recommendation that the low tendered price, meeting specifications, submitted by *Crestline Coach Ltd.*, be accepted.

Tim Gowans
Manager of Purchasing



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Peter Liepa – Tax Collector

DEPARTMENT: Finance Department

RE: Registration of Tax Arrears Certificate(s) and Sale

PURPOSE

City Council approval is required to proceed with the registration of tax arrears certificates and sale in accordance with the Municipal Act, 2001.

BACKGROUND

Attached is a listing of properties recommended for the registration of tax arrears certificates and sale.

The steps in the tax sale process are as follows:

- 1) City Council endorses the resolution for the City Tax Collector to proceed.
- 2) City Tax Collector mails out "Farm Mediation Service" notice to property owner, allowing assessed farmers a 15 day appeal forum.
- 3) Registration of Tax Arrears Certificate on title.
- 4) First Notice to owners and any other person(s) who may have an interest in the property within 60 days of registration.
- 5) Final Notice to owners and any other person(s) who may have an interest in the property within 280 days of registration.
- 6) Redemption period expires 365 days from the date of registration.
- 7) Begin advertising in the Ontario Gazette and Sault Star following the 365 day redemption period.
- 8) City Tax Collector conducts Tax Sale.
- 9) Preparation of Documentation and Registration of Tax Deeds for properties that have sold at the Tax Sale.

ANALYSIS

Not applicable.

IMPACT

Not applicable.

STRATEGIC PLAN

Not applicable.

RECOMMENDATION

It is therefore recommended that Council take the following action:

Resolved that the report of the City tax Collector dated 2014 06 23 be received and the recommendation to commence Tax Sale Proceedings in accordance with the Municipal Act, 2001 be approved.

Respectfully submitted,



Peter A. Liepa
City Tax Collector

Recommended for approval,



W. Freiburger, CPA, CMA
Commissioner of Finance & Treasurer

Recommended for approval,

Joseph M. Fratesi
Chief Administrative Officer

CITY OF SAULT STE. MARIE - MUNICIPALITY 57-61
LIST OF LANDS LIABLE TO BE SOLD FOR TAX ARREARS AS OF 2013 12 31
IN ACCORDANCE WITH THE MUNICIPAL ACT, 2001
PROPERTIES REGISTERED FOR TAX SALE 2014

PARCEL NUMBER	ROLL NUMBER/ TAX CLASS	PROPERTY DESCRIPTION	TOTAL TAXES OUTSTANDING
1	010-004-082-00 RT 99,000	92 Churchill Blvd. Plan 400 Lot 86 60.00 FR	7,033.68
2	010-013-027-01 CT 171,750	257 Trunk Rd PIN h438 Lot 88 PT Lot 87 Pt RP 1R5643 Parts 4 to 12 116.90 FR	17,593.13
3	010-048-084-00 RT 128,500	15 Celene Crt. Plan H493 Lot 27 60.00 FR	7,086.64
4	020-015-048-00 RT 172,000	180 Simpson St. Plan 30794 Lot 5 52.00 FR	8,059.08
5	020-031-097-00 RT 86,000	19 Dufferin St. St. Mary's Plan 737 Lot 131SPT Lot 132SPT 57.00 FR	4,444.97
6	020-042-201-00 CT 314,000	73 Brock St. Plan 138 Lot 6SPT Lot 5 Lot 7 & Lot 8 130.10 FR	44,868.06
7	020-042-208-00 GT 25,400	64 Bingham St. Plan 366 Lot 11 Pt Lane Pt Plan 138 Lane Pt RP 1R9277 Pt 1 1R9480 Pt 1 Pt 4 Pt 5 27.50 FR	1,925.16
8	020-043-109-00 RT 100,000	82 Pilgrim St. Plan 1043 BLK B Lot 13 28.00 FR	5,953.63

9	030-056-024-00 CT 183,000	89 White Oak Dr E. Plan H565 Lot 5 100.00 FR	28,546.70
10	030-056-038-04 CX 21,000	72 Northern Ave. E. Rear Plan H732 RCP Lot 94PT RP 1R7452 Part 1 105.57 FR	1,844.14
11	030-095-009-00 RT 20,025	240 Old Trout Lake Rd. Sec 3 NW1/4 Pt Pcl 3335 AWS 1320.00 FR 39.26 A	1,237.03
12	040-015-105-00 RT 85,750	389 Northland Rd. Plan 402 BLK 5 Lot 19 Lot 18Pt 50.00 FR	3,739.43
13	040-022-057-00 RT 35,250	128 Andrew St. St. Mary's Plan 3599 Lot 10 30.00 FR	2,280.55
14	040-023-141-00 RT 41,875	82 Albert St. E. Plan 1002 Lot 1Pt Lot 2Pt 26.10 FR	2,755.05
15	040-024-037-00 RT 28,875	168 Andrew St. Plan 4536 Lot 11 29.30 FR	2,072.22
16	040-026-039-00 CT 358,000	267 Cathcart St. Plan 12983 Lot 77 to 81 & Lot 82Pt 181.50 FR	69,545.97
17	040-028-028-00 RT 20,000	206 Cathcart St. Plan 727 Lot 159SPT 33.00 FR	1,377.68
18	040-029-062-00 RT 64,000	240 Huron St. Plan 727 Lot 138 40.00 FR	3,220.55
19	050-025-079-67 RT 92,750	13 Diane St. Plan M341 Lot 35 PT PCL 7710 aws Pt RP 1R3035 Part 1 33.10 FR	5,220.31

20	060-070-233-00 RT 3,675	17 Erie St. Plan 58 Lot 333 To Lot 335 120.00 FR	175.09
21	060-070-234-00 RT 3,300	29 Erie St. Plan 58 Lot 336 Lot 337 80.00 FR	163.85



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council
AUTHOR: Peter Liepa, Tax Collector
DEPARTMENT: Finance Department
RE: Property Tax Appeals

PURPOSE

Council approval is required pursuant to Section 357 of the Municipal Act.

BACKGROUND

Listing of applications received for adjustment of realty taxes pursuant to Section 357 of the Municipal Act.

ANALYSIS

The Municipal Property Assessment Corporation has recommended the amount of the assessment to be adjusted.

IMPACT

There is an annual budget allocation for tax write-offs.

STRATEGIC PLAN

Not applicable.

RECOMMENDATION

It is therefore recommended that Council take the following action:

Resolved that the report of the City Tax Collector dated 2014 06 23 concerning Property Tax Appeals be received and the recommendation that the tax records be amended pursuant to Section 357 of the Municipal Act be approved.

Respectfully submitted,



Peter A. Liepa
City Tax Collector

Recommended for approval,



W. Freiburger, CPA, CMA
Commissioner of Finance & Treasurer

Recommended for approval,

Joseph M. Fratesi
Chief Administrative Officer

APPLICATION TO COUNCIL TO CANCEL
OR REFUND PROPERTY TAXES PURSUANT TO SECTION 357
OF THE MUNICIPAL ACT, 2001

THE CORPORATION OF THE CITY OF SAULT STE. MARIE
PROPERTY TAX APPEALS

DATE: 2014 06 23
PAGE: 1 of 1

ROLL NUMBER	PROPERTY ADDRESS	PERSON ASSESSED
020-029-008-00	415 Pim Street	Sault North Holdings Ltd
030-088-086-00	32 Powley Rd	Patricia Ricard

TAX CLASS	REASON	APPEAL NO.	CANCELLATIONS		TOTAL
			TAXES	INTEREST	ADJUSTMENT
CT	F	13-048	9,831.94	18.38	9,850.32
CT/RT	A	13-049	1,992.43	147.32	2,139.75

030-088-086-00	32 Powley Rd	Patricia Ricard
----------------	--------------	-----------------

2014					
TAX CLASS	REASON	APPEAL NO.	TAXES	INTEREST	TOTAL
CT/RT	A	14-001	2,549.71	47.81	2,597.52

Certified Correct:

Peter Liepa

Peter A Liepa
Tax Collector

REPORT	TOTAL	14,374.08	213.51	14,587.59
--------	-------	-----------	--------	-----------

A. REALTY TAX CLASS CONVERSION (COMMERCIAL TAX CLASS TO RESIDENTIAL TAX CLASS)
B. BECAME EXEMPT AFTER RETURN OF ROLL
C. RAZED BY FIRE AFTER RETURN OF ROLL

D. DEMOLISHED AFTER RETURN OF ROLL
E. OVERCHARGED BY REASON OF GROSS OR MANIFEST CLERICAL ERROR
F. REAL PROPERTY THAT COULD NOT BE USED FOR A PERIOD OF AT LEAST
3 MONTHS DUE TO REPAIRS OR RENOVATIONS



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council
AUTHOR: Frank Coccimiglio, Manager of Information Technology
DEPARTMENT: Finance Department
RE: Bell Aliant Centrex III Five Year Service Agreement

PURPOSE

Information Technology Division along with Building Services with the support of the Purchasing Division is requesting approval from City Council to extend the current telephone service (Centrex III Service) with Bell Aliant for a five year period.

BACKGROUND

The City of Sault Ste. Marie has taken advantage of competitive pricing rates offered by Bell Aliant over the years capitalizing on long term contracts to minimize expenditures.

ANALYSIS

There have been a number of technological advances in telecommunications technology over the past few years, and I.T. is monitoring trends in alternative service models, including Voice Over Internet Protocol (VoIP). Although these technologies will present new opportunities and added functionality in the future, time is required for thorough investigation. The term of this contract will allow I.T. to construct a strategy which fits within the Municipality's needs and current trends in telecommunications technology.

IMPACT

The five year pricing schedule reflects the current cost model therefore there will be no increases to the City's telecommunication budget.

STRATEGIC PLAN

Potential upgrades of telephone services are listed as an activity under Objective 2D – Technical Innovation in the Corporate Strategic Plan, Strategic Directive 2 – Delivering Efficient Services.

RECOMMENDATION

It is therefore recommended that Council take the following action:

Resolved that the report of the Manager of Information Technology dated 2014 06 23 be received and the recommendation that the proposals submitted by Bell Aliant to provide Telephone Services, as required by various City Departments, be approved. The contract will commence July 11, 2014 and continue for a period of five years allowing for further extensions by mutual agreement. .

By-law 2014-43 appears elsewhere on the Agenda and is recommended for approval.

Respectfully submitted,



Frank Coccimiglio
Manager of
Information Technology Division

Recommended for approval,



W. Freiburger, CPA, CMA
Commissioner of Finance & Treasurer

Recommended for approval,

Joseph M. Fratesi
Chief Administrative Officer



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Virginia McLeod, Supervisor Community Services

DEPARTMENT: Community Services Department

RE: Robert Eaton Environmental Award Roberta Bondar Marina

PURPOSE

The purpose of this report is to apprise Council of the prestigious award received by the Roberta Bondar Marina – the Robert Eaton Environmental Award.

BACKGROUND

Roberta Bondar Marina has been a member of the Boating Ontario Clean Marine Program since 2003. The marina is audited every four years and once the audit is completed we receive a detailed report on our compliance with the standards of the Clean Marine Program. Results of this audit are converted to a five point Eco-rating system with a low of one and a high of five green leaf anchors. In 2009, additional standards were added to allow for Gold, Diamond and Platinum ratings. The Marina was re-evaluated in 2009 and improved its rating to four Green Leaf Anchors. In July 2013, Roberta Bondar Marina went through the evaluation process and has now achieved five Anchor Gold status.

The Clean Marine Audit rates management practices in key areas including environmental management and policies; water quality and habitat preservation; hazardous substance handling/reduction; water conservation; energy efficiency; waste reduction; and staff training. The following areas were improved upon which contributed to a higher overall score: training program for our employees; energy efficient lighting; posting of environmental policies in the marina office to let our boaters know about the environmental aspects of the marina; the inclusion of an environmental pledge in our seasonal contracts; and the overall organization and cleanliness of our operation.

Each year one marina in Ontario is selected for the Robert Eaton Environmental Award which is "For Excellence in Environmental Practices within the Marine

Industry”. At the annual Boating Ontario conference held in December 2013 it was announced that the Roberta Bondar Marina was the recipient of this award.

ANALYSIS

This section does not apply to this matter.

IMPACT

This section does not apply to this report.

STRATEGIC PLAN

The Corporate Strategic Plan contains numerous references to environmental awareness.

RECOMMENDATION

It is therefore recommended that Council take the following action:

That the report of the Supervisor of Community Services concerning the Robert Eaton Environmental award to the Roberta Bondar Marina be received as information.

Respectfully submitted,



Virginia McLeod
Supervisor Community Services

Recommended for approval,



Nicholas J. Apostle
Commissioner Community Services

jb/council/robert eaton environmental award roberta bondar marina



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Joseph J. Cain, Manager Recreation & Culture

DEPARTMENT: Community Services Department

RE: Sault Ste. Marie Museum Funding Request

PURPOSE

The purpose of this report is to forward a request (attached) from Mr. Kim Forbes, Curator Sault Ste. Marie Museum, to reallocate funds from the 2014 Capital From Current budget to other maintenance projects at the Museum.

BACKGROUND

The Museum received funding in the 2014 budget to repair the roof of the Clock Tower at the Old Post Office building located at 690 Queen Street. The original estimate for the work was \$10,000. The funding for the project was approved by Council from Capital From Current in the 2014 budget.

ANALYSIS

The contractor that was hired to do the repairs advised that the scope of work for the original quote was not required and as a result significant savings were realized. The total cost of the roofing repairs was \$2,926.70. The Museum is requesting that they be able to use the remaining funds for other needed maintenance projects at the Museum. Specifically, the main front doors need to be replaced and one of the rooms requires new flooring. The remaining funds would cover the cost of the two projects. City staff is supportive of the request from the Museum to reallocate the remaining funds.

IMPACT

The money for the two projects being requested would come from funds that remain from the roofing project.

STRATEGIC PLAN

This project is not identified in the Corporate Strategic Plan.

RECOMMENDATION

It is therefore recommended that Council take the following action:

That the report of the Manager of Recreation and Culture concerning a request from the Sault Ste. Marie Museum to reallocate the savings realized on the roofing project to two other maintenance projects be approved.

Respectfully submitted,



Joseph Cain
Manager Recreation and Culture

Recommended for approval,



Nicholas J Apostle
Commissioner Community Services

jb/council/museum request

attachment



690 QUEEN STREET EAST SAULT STE. MARIE, ONTARIO P6A 2A4

p. 705-759-7278

f. 705-759-3058

e. saultmuseum@gmail.com

w. www.saultmuseum.com

June 5, 2014

Mayor Debbie Amoroso & Members of Council
City of Sault Ste. Marie
99 Foster Dr.
Sault Ste. Marie, ON

Madame Mayor & Members of Council;

On behalf of the Sault Ste. Marie Museum I would like to express our gratitude for the approval of \$10,000 for repairs to the clock tower roof which we received from council earlier this year.

The work on the tower roof was completed on May 28th, 2014 by Maverick & Son. The cost for the work was less than the funds approved by council.

The museum would like to request that we be able to use the remaining funds for other projects at the museum. The primary project would be our large oak front entrance doors which are in extremely bad condition and need to be replaced. We have had the doors inspected and they have deteriorated beyond repair. They require full replacement. Should additional funds remain after the doors are replaced, there is a small room within the museum which requires new flooring.

We are currently waiting for a written quote from a local contractor, who has handled this type of work at other locations within the city and is familiar with the conditions surrounding heritage buildings.

Thank you in advance for your consideration of this request.

Sincerely,

Kim Forbes

Mr. Kim Forbes
Director / Curator
Sault Ste. Marie Museum



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Joseph J. Cain, Manager Recreation and Culture

DEPARTMENT: Community Services Department

RE: Designated Heritage Property Grant Central United Church

PURPOSE

The purpose of this report is to seek Council's approval regarding a request for a grant from Central United Church under the Designated Heritage Property Grant program to repair stained glass windows and install thermal windows in the administration area of the church.

BACKGROUND

The Sault Ste. Marie Municipal Heritage Committee is a committee of City Council committed to the identification and preservation of buildings, structures and lands that are of cultural and/or historical value or interest, and to initiate and promote a conservation ethic and a climate of responsible stewardship of the community's cultural heritage assets.

The Designated Property Grant Program, administered by the Sault Ste. Marie Municipal Heritage Committee was established to assist owners of properties designated under Part IV of the Ontario Heritage Act. Owners of designated heritage properties within the City of Sault Ste. Marie are eligible to receive grants toward the conservation and restoration of their heritage properties.

Through the Designated Property Grant Program, owners may make application to receive one grant per calendar year for work done on the heritage features of their designated heritage property or on specific structures which ensure the ongoing integrity of their heritage property. The grants generally do not exceed 67% of the approved project cost to a maximum of \$3,000 for a single applicant; however in this case a higher amount is being recommended.

The Sault Ste. Marie Municipal Heritage Committee (S.S.M.M.H.C.) received a Designated Heritage Property Grant request in April of 2014 from the business committee of the Central United Church to assist with the repairs to windows in the administration section of the building. A grant is being recommended by the S.S.M.M.H.C. in the amount of \$5,000 to assist in the cost of the project with the funds to come from the Designated Heritage Property Grant account.

ANALYSIS

At their meeting in May the S.S.M.M.H.C. assigned two members including C. Tossell and M. Caruso to meet with representatives from the church. As a result of that meeting, a recommendation was made that the church amend its application (attached) to change aspects of the project to be more reflective of the heritage features of the building. The project involves restoring five (5) interior stained glass windows including replacing the wooden frames and in addition, replacing the exterior windows with new thermal models. The S.S.M.M.H.C. discussed the project at their June 4th meeting. C. Tossell reviewed the project and was supportive of the amended application and suggested that consideration be given for a higher amount of grant than the standard, given that it is a large building with high maintenance costs and for its importance among the designated heritage buildings in the community. It was further noted that the church has been a good steward of the building over the years despite the high cost of maintaining the building. The S.S.M.M.H.C. agreed and a recommendation was made to endorse a grant of \$5,000 toward the overall cost of the project estimated at \$15,602. The following resolution was passed:

Moved by: R. Kinghorn

Seconded by: A. MacGregor

“Resolved that the Sault Ste. Marie Municipal Heritage Committee endorse a grant of \$5,000 to the Central United Church for a project to restore five stained glass interior windows including replacing the frames and in addition replacing the exterior windows with new thermal models according to the amended application submitted on June 2, 2014 and further that payment of the grant be based upon the paid invoices submitted upon completion of the project and upon final approval of the work by the S.S.M.M.H.C. and further that the funds come from the Designated Heritage Property Grant account fund and further that a report be sent to City Council for their approval.

CARRIED

IMPACT

The Designated Heritage Property Grant account currently has a balance of \$12,000 to support grant requests from owners of properties designated under Part IV of the Ontario Heritage Act.

STRATEGIC PLAN

This item is not related to the Corporate Strategic Plan.

RECOMMENDATION

It is therefore recommended that Council take the following action:

That the report of the Manager of Recreation and Culture be received concerning a Designated Property Grant application from Central United Church for a project to restore five stained glass interior windows including replacing the frames and in addition replacing the exterior windows with new thermal models and the recommendation of the Sault Ste. Marie Municipal Heritage Committee that a grant of \$5,000 be provided based upon the paid invoices submitted at the completion of the project and upon final approval of the work by the S.S.M.H.C. and further that the funds come from the Designated Heritage Property Grant account, be approved.

Respectfully submitted,



Joseph J. Cain
Manager Recreation & Culture

Recommended for approval,



Nicholas J. Apostle
Commissioner Community Services

jb/council/central united church dpg june 23

attachments

Central United Church

160 Spring Street
Sault Ste. Marie, Ontario
P6A 3A5

Tel: (705) 253-3264
Fax: (705) 253-4786
E-mail: central_united@shaw.ca
Website: www.centralunited.ca

June 2, 2014

Hand Delivered

Mr. Joseph J. Cain,
Manager Recreation & Culture,
Sault Ste. Marie Municipal Heritage Committee,
P.O. Box 580,
Sault Ste. Marie, ON P6A 5N1

Dear Mr. Cain:

RE: Central United Church, 160 Spring Street (502 Albert Street East)

Following our submission dated April 22, 2014, conversation with representatives of the Municipal Heritage Committee and further consideration we are attaching an amended application for a designated property grant with supporting documentation.

It will be noted that we have now opted for bronze aluminium frames in keeping with the windows that have been replaced in the past although the increase in cost is substantial.

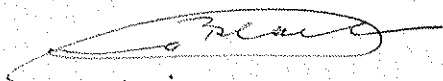
Putting this project together with local suppliers has been a struggle that has been helpfully facilitated by Glassworks, which has acted to coordinate the work of the three firms involved.

Should further information be required Mr. Charlie Thomlinson of Glassworks can be contacted at 705-949-9527 (cell 705-206-3962) or the undersigned can be contacted through the church.

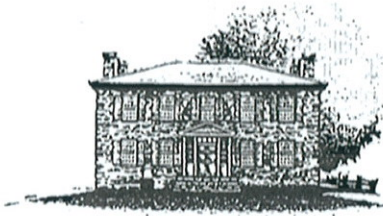
We apologize for the late submission of this amended application. The final attachments have just become available to us.

Thank you for your consideration.

Yours truly,



Stan Black, Chair,
Finance and Property Committee



Sault Ste. Marie Municipal Heritage Committee

AMENDED

APPLICATION FOR A DESIGNATED PROPERTY GRANT

To be completed by the applicant and returned to the Sault Ste. Marie Municipal Heritage Committee, c/o the Manager Recreation & Culture.

Note: In order to be eligible for this grant, properties must be within the City of Sault Ste. Marie and designated under The Ontario Heritage Act, 1975. For specific criteria refer to the document "Guidelines for the Application of a Designated Property Grant."

1. Applicant

Name Central United Church	Telephone (include area code) 705-253-3264
Address 160 Spring Street, Sault Ste. Marie, ON	Postal Code P6A 3A5

2. Property for which application is being made:

160 Spring Street

3. Have you previously received a Designated Property Grant for this property?

☒ Yes

☐ No

(If "Yes, give date and amount)

Date	Amount
March, 2011	\$ 3,000.00

4. Provide a description of the project and cost breakdown. Include details such as materials to be used, sizes, mortar mixes, etc. Enclose all drawings, project photos and/or other material necessary for a complete understanding of the proposed work (use additional sheets as required). Please include any available historic photographs.

Description	Cost
See Attachments	

5. List all sources and amounts of funding requested for project

Heritage Grant Amount	Amount
	\$ 3,000.00
Other Level of Government Funding	\$
Private Funds	\$ 12,601.91

I certify that to the best of my knowledge the information provided in this application for a Designated Property Grant is accurate and complete.

Applicant

[Signature]

Chair Finance & Property Committee

Date

June 2, 2014

Nothing contained in this application relieves the applicant from obtaining required Municipal Permits. All work must be carried out in accordance with the requirements of the Ontario Building Code, Municipal By-laws and the City of Sault Ste. Marie Purchasing Policy.

To be completed by the applicant and returned to the Sault Ste. Marie Municipal Heritage Committee c/o the Manager of Recreation and Culture

Personal information on the Application for a Designated Property Grant is collected under the authority of the Municipal Freedom of Information and Protection of Privacy Act R.S.O. 1990 M.C.M. 56 and will be used solely to determine applicable information necessary for application. Questions about this collection should be directed to the Sault Ste. Marie Municipal Heritage Committee, c/o the Manager of Recreation & Culture Division.

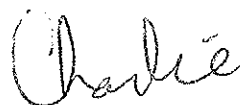
Estimate for Central United Church Window restoration

June 1, 2014

This estimate by Glassworks is to cover cost of 5
complete window restorations at Central United Church.

Attention Stan Black

Submitted by

A handwritten signature in cursive script, appearing to read "Charlie", is written in black ink.

Glassworks Estimate for Central United Church

Revised estimate June 1/2014

This estimate is to cover the restoration of 5 stained glass windows at Central United Church. Wooden frames to be replaced 900 series aluminum frames standard bronze finish. Thermal windows [Low E Argon] will be 5mm x 5mm tempered thermal glass on exterior. Re-conditioned stained glass windows will be installed on the interior of church.

Restoration to include

- Re -size windows to fit new frames.
- Re-store windows by using as much original glass as possible but broken pieces will be changed. The broken glass pieces to be replaced with new but similar glass where necessary. Glassworks is confident an excellent glass match will be available.
- All lead came to be replaced and window re- cemented.
- Re-stored windows to be installed in new aluminum frames on the interior of church.

Bathroom window:

\$ 900.00

HST \$ 117.00

\$1017.00 Total

3 windows in office area:

\$1150.00 x 3= \$ 3450.00

HST \$ 448.50

\$3898.50Total

Small window in office area:

\$850.00

HST \$110.50

\$960.50 Total

Total cost for 5 Stained glass windows

\$5200.00 plus HST

Commercial frames

The frames manufactured by Employees Glass and supplied to Glassworks.

- 5 - 900 series aluminum frames, Std. Bronze finish
- Low E Argon tempered both sides
- Small office window will have 4 cam locks on bottom section so it can be removed for an air conditioner in summer months.
- Sizes and details as per Lahaze Custom Quote attached

See attached details.

Commercial Frame installation

La Haze Custom to remove old sashes and install new commercial Frames. See details attached to this invoice.

Estimated costs

Commercial frames with thermal units	\$5487.00
Stained glass restoration	\$5200.00
Installation commercial frames	<u>\$3120.00</u>
Sub total	\$13807.00
HST	<u>\$1794.91</u>
Total cost of this estimate	\$ 15,601.91

Terms

30% deposit required to begin this project Balance due upon completion, 2% per month interest charges on any balance over 30 days.

Regards

Charles Thomlinson , Glassworks

GLASS EMPLOYEES LTD

121 White Oak Drive East
Sault Ste. Marie, ON P6B 4J7
Tel: 705-949-5733 Fax: 705-949-5737

Quote No: QN-14-1049.1R

June 2, 2014

Project: Central United Church

Attn: Charlie - Glassworks

For the supply only of new aluminum window frames we are pleased to quote you the sum of:

The above is based on:

- * 900 series aluminum frame 4-1/2" depth - Dark Bronze finish
- * 5mm tempered x 5mm tempered LEA clear
- * 4 cam locks for A/C unit sash
- * Glass stops (1/2" x 1/2") for stained glass inserts
- * All anchors, tape and silicone for installation

Sizes - to be confirmed prior to ordering

- 1 - 21-1/4" x 52" x 7/8" OA
- 1 - 33-1/2" x 52" x 7/8" OA
- 1 - 39-1/4" x 52" x 7/8" OA
- 2 - 33-1/4" x 52" x 7/8" OA

Note:

All thermal inserts have a 5 year warranty on product only - does not include installation

Please review the above quote and forward your purchase order and or approval.

Estimate	\$	-
HST	\$	-
	\$	-

Domenic Cicchini

Glass Employees Ltd.

domenic.glassempleyees@shaw.ca

Customer Signature

LAHAZE CUSTOMSAULT STE MARIE, Ontario
CANADA**QUOTE**Quote No.: 101
Date: 02/06/2014
Page: 1
Ship Date:

Sold To:

GLASSWORKS
CHARLIESAULT STE. MARIE, ON
CANADA

Ship To:

GLASSWORKS
CHARLIESAULT STE. MARIE, ON
CANADA

Business No.

Item No.	Quantity	Unit	Description	Tax	Unit Price	Amount
			CENTRAL UNITED CHURCH LABOUR AND MATERIALS TO INSTALL COMMERCIAL BRONZE ALUMINUM FRAMED WINDOWS LABOUR TO INSTALL 5 WINDOWS INTO THE EXISTING FRAMES REMOVE EXISTING SASHES WITH STAINED GLASS REMOVE BLIND STOPS INSTALL INTO THE EXISTING WOOD FRAMES FOAM INSULATE NEW INTERIOR POPLAR STOPS CAP EXTERIOR IN COMMERCIAL BRONZE ALUMINUM CAULK EXTERIOR TO WINDOW AND STONE WITH COMMERCIAL BRONZE SUPRA CUSTOMER TO PAINT NEW INTERIOR STOPS LAHAZE CUSTOM ONLY RESPONSIBLE FOR INSTALLATION. ANY PROBLEMS WITH THE WINDOW FRAMES OR SEALED UNITS ARE THE RESONSIBILITY OF THE SUPPLIER OF WINDOWS. LAHAZE CUSTOM TO SUPPLY SIZES FOR THE NEW WINDOWS. ALL STAINED GLASS SASHES TO BE BROUGHT TO GLASSWORKS TO BE REWORKED TO FIT NEW WINDOWS. SUPPLIER OF WINDOWS TO SUPPLY SIZES OF OPENINGS FOR THE RESIZING OF STAINED GLASS Subtotal:	H		
Shipped by					Total Amount	
Comments	80 % DOWN BALANCE DUE UPON COMPLETION					
Sold By:						



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Joseph J. Cain, Manager Recreation and Culture

DEPARTMENT: Community Services Department

RE: Designated Heritage Property Grant Wellington Square Townhouses

PURPOSE

The purpose of this report is to seek Council's approval regarding a request from the owners of the Wellington Square Townhouses for a grant to repair specific sections of the building under the Designated Heritage Property Grant program.

BACKGROUND

The Sault Ste. Marie Municipal Heritage Committee is a committee of City Council committed to the identification and preservation of buildings, structures and lands that are of cultural and/or historical value or interest, and to initiate and promote a conservation ethic and a climate of responsible stewardship of the community's cultural heritage assets.

The Designated Property Grant Program, administered by the Sault Ste. Marie Municipal Heritage Committee was established to assist owners of properties designated under Part IV of the Ontario Heritage Act. Owners of designated heritage properties within the City of Sault Ste. Marie are eligible to receive grants toward the conservation and restoration of their heritage properties.

Through the Designated Property Grant Program, owners may make application to receive one grant per calendar year for work done on the heritage features of their designated heritage property or on specific structures which ensure the ongoing integrity of their heritage property.

The Sault Ste. Marie Municipal Heritage Committee (S.S.M.M.H.C.) received a Designated Heritage Property Grant application (attached) in April of 2014 from the owners of Wellington Square Townhouses to assist with the repairs to the front exterior of the building. The grants generally do not exceed 67% of the

approved project cost to a maximum of \$3,000 for a single applicant. In this case, the five owners were encouraged by the S.S.M.M.H.C. to submit a joint application since the exterior of the building required repairs extending across all units. Therefore the amount of the grant being recommended reflects the multiple applicants. The same owners applied for and received grant funding for a project completed in 2013 to address the back side of all units. A grant is being recommended at 50% of the total cost to come from the Designated Heritage Grant Reserve.

ANALYSIS

In 2011 the S.S.M.M.H.C. did a thorough inspection of the building and identified a number of issues with the exterior of the building that required attention and these were brought to the attention of the owners. The owners had a difficult time coming to a consensus about how to address and pay for the work that was required. The S.S.M.M.H.C. met with the owners in 2012 to propose that they do a joint application for a grant. In 2013, the owners put forward a proposal to do work on the back of the building and proposed to do the front in 2014.

This application is for restoration work on the front of the building which has units facing on Wellington Street and Pim Street. S.S.M.M.H.C. representatives met with the representative of the owners and reviewed the application. The total cost estimate for the work is \$28,985 plus HST. The application was considered at the June 4th meeting of the S.S.M.M.H.C. Upon review it was decided that most of the application could be supported except for one component in the quote for 778 Wellington Street in the amount of \$1,200, thereby reducing the cost estimate to \$27,785 plus HST, to equal a total of \$31,397. It was agreed that the grant would be to a maximum of 50% of the actual cost which would be \$15,698.50. Each owner would receive 50% of the actual cost of the proposed work on their respective unit as supported by paid invoices from the contractor. The following resolution was passed:

Moved by: L. Beilhartz

Seconded by: C. Tossell

“Resolved that the Sault Ste. Marie Municipal Heritage Committee endorse a combined grant of \$15,698.50 to the five owners of the Wellington Square Townhouses, each owner to receive 50% of the cost of repairs to the exterior front section of their respective unit as presented in the application and as amended by the Committee; and further that final payment be based upon the paid invoices submitted following completion of the project and upon final approval of the work by the S.S.M.M.H.C.; and further that the funds come from the Designated Heritage Property Grant Reserve fund; and further that a report be sent to City Council for their approval prior to the project commencing.”

CARRIED

IMPACT

The Designated Heritage Property Grant Reserve currently has a balance of \$30,168 to support grant requests from owners of properties designated under Part IV of the Ontario Heritage Act. In addition, the 2014 budget for heritage property grants is \$12,000.

STRATEGIC PLAN

This item is not related to the Corporate Strategic Plan.

RECOMMENDATION

It is therefore recommended that Council take the following action:

That the report of the Manager of Recreation and Culture be received concerning a Designated Property Grant application from the owners of the Wellington Square Townhouses; and that the recommendation of the Sault Ste. Marie Municipal Heritage Committee that a combined grant of \$15,698.50 be paid to the five owners of the Wellington Square Townhouses, each owner to receive 50% of the cost of repairs to the exterior front section of their respective unit as presented in the application and as amended by the Committee; and further that final payment be based upon the paid invoices submitted at the completion of the project and upon final approval of the work by the S.S.M.M.H.C.; and further that the funds come from the Designated Heritage Property Grant Reserve, be approved.

Respectfully submitted,



Joseph J. Cain
Manager Recreation & Culture

Recommended for approval,



Nicholas J. Apostle
Commissioner Community Services

jb/council/2014/designated heritage property grant wellington square townhouses

attachments



Sault Ste. Marie Municipal Heritage Committee

APPLICATION FOR A DESIGNATED PROPERTY GRANT

To be completed by the applicant and returned to the Sault Ste. Marie Municipal Heritage Committee, c/o the Manager Recreation & Culture.

Note: In order to be eligible for this grant, properties must be within the City of Sault Ste. Marie and designated under The Ontario Heritage Act, 1975. **For specific criteria refer to the document "Guidelines for the Application of a Designated Property Grant."**

1. Applicant **Mark Coleman (For Group Application)**

Name Mark Coleman	Telephone (include area code) 705-942-6628
Address Wellington Square Town Houses	Postal Code P6A 3H1

2. Property for which application is being made:
189/191/193 Pim Street & 778/780 Wellington Street E.

3. Have you previously received a Designated Property Grant for this property?

☒ Yes

☐ No

(If "Yes, give date and amount)

Date	Amount
April 2013	APPROX. \$5,800.00

4. Provide a description of the project and cost breakdown. Include details such as materials to be used, sizes, mortar mixes, etc. Enclose all drawings, project photos and/or other material necessary for a complete understanding of the proposed work (use additional sheets as required). Please include any available historic photographs.

Description	Cost
See Attached Estimate Sheet for Each Property	\$28,985.00

5. List all sources and amounts of funding requested for project

Heritage Grant Amount	Amount
2/3rds would be appreciated	\$
Other Level of Government Funding	\$
Private Funds	\$

I certify that to the best of my knowledge the information provided in this application for a Designated Property Grant is accurate and complete.

Applicant

Date **April 28, 2014**

Nothing contained in this application relieves the applicant from obtaining required Municipal Permits. All work must be carried out in accordance with the requirements of the Ontario Building Code, Municipal By-laws and the City of Sault Ste. Marie Purchasing Policy.

To be completed by the applicant and returned to the Sault Ste. Marie Municipal Heritage Committee c/o the Manager of Recreation and Culture

Personal information on the Application for a Designated Property Grant is collected under the authority of the Municipal Freedom of Information and Protection of Privacy Act R.S.O. 1990 M.C.M. 56 and will be used solely to determine applicable information necessary for application. Questions about this collection should be directed to the Sault Ste. Marie Municipal Heritage Committee, c/o the Manager of Recreation & Culture Division.

FRESHWATER CONSTRUCTION & MAINTENANCE INC.

501 Hwy #552 East Goulais River, ON POS 1E0 (705) 257-7161

April 10, 2014

Mark Coleman

Dear Mark:

RE: QUOTE #4-16

As per our site meeting, I am pleased to submit my quote for the following work:

193 Pim Street

Remove old eavestrough	\$ 290.00
Replace upper fascia with 1x6 and 2x8, cover with new aluminum	\$ 1495.00
Install new eavestrough	\$ 1300.00
Paint soffit (scrape, repair, caulk, prime and paint)	\$ 1750.00
Replace shakes on dormers and paint (scrape, repair, caulk, prime and paint)	\$ 550.00/dormer 1100.00 042 DORMERS
Paint front veranda (scrape, caulk, prime)	\$ 450.00
	6385.00

HST extra

Includes material and labour. Quote is valid for 30 days.

If you have any questions please feel free to contact myself at 257-7161. I look forward to hearing from you in the near future.

Yours truly,

Norm Lendvoy
Freshwater Construction & Maintenance

FRESHWATER CONSTRUCTION & MAINTENANCE INC.

501 Hwy #552 East Goulais River, ON P0S 1E0 (705) 257-7161

April 10, 2014

Greg Vaughan

Dear Greg:

RE: QUOTE #4-17

As per our site meeting, I am pleased to submit my quote for the following work:

191 Pim Street

Remove old eavestrough	\$ 125.00	
Replace upper fascia with 1x6 and 2x8, cover with new aluminum	\$ 665.00	
Install new eavestrough	\$ 752.00	
Paint soffit (scrape, repair, caulk, prime and paint)	\$ 770.00	
Replace shakes, repair rot, (scrape, caulk, prime, paint) install flashing under window	1650.00	
	550.00/dormer	1 + 2 DORMERS
	<u>3962.00</u>	
	HST extra	

Includes material and labour. Quote is valid for 30 days.

If you have any questions please feel free to contact myself at 257-7161. I look forward to hearing from you in the near future.

Yours truly,

Norm Lendvoy
Freshwater Construction & Maintenance

FRESHWATER CONSTRUCTION & MAINTENANCE INC.

501 Hwy #552 East Goulais River, ON P0S 1E0 (705) 257-7161

April 10, 2014

Jack Potvin

Dear Jack:

RE: QUOTE #4-18

As per our site meeting, I am pleased to submit my quote for the following work:

189 Pim Street

Remove upper eavestrough	\$ 155.00
Replace upper fascia with 1x6 and 2x8, cover with new aluminum	\$ 1087.00
Install new eavestrough	\$ 937.00
Paint soffit (scrape, repair rot, caulk, prime and paint)	\$ 1260.00
Replace shakes, repair rot, (scrape, caulk, prime, paint) cap bottom of window sill	

1650.00
(- \$550.00/dormer) 1 + 2
5089.00 DORMERS
HST extra

Includes material and labour. Quote is valid for 30 days.

If you have any questions please feel free to contact myself at 257-7161. I look forward to hearing from you in the near future.

Yours truly,

Norm Lendvoy
Freshwater Construction & Maintenance

FRESHWATER CONSTRUCTION & MAINTENANCE INC.

501 Hwy #552 East Goulais River, ON P0S 1E0 (705) 257-7161

April 10, 2014

Glenn Brown

Dear Glenn:

RE: QUOTE #4-19

As per our site meeting, I am pleased to submit my quote for the following work:

780 Wellington Street

Remove eavestrough from front veranda	\$ 155.00
Replace upper fascia with 2x6, cover with new aluminum	\$ 410.00
Remove old eavestrough on upper fascia	\$ 140.00
Replace upper fascia with 1x6 and 2x8, cap with new aluminum fascia	\$ 1080.00
Install new eavestrough	\$ 937.00
Paint soffit (scrape, repair rot, caulk, prime and paint)	\$ 1260.00
Replace shakes, repair rot, (scrape, caulk, prime, paint) repair all rot on dormers	1650.00

(-\$550.00/dormer)

5632.00

HST extra

1-2
DORMERS

Includes material and labour. Quote is valid for 30 days.

If you have any questions please feel free to contact myself at 257-7161. I look forward to hearing from you in the near future.

Yours truly,

Norm Lendvoy
Freshwater Construction & Maintenance

FRESHWATER CONSTRUCTION & MAINTENANCE INC.

501 Hwy #552 East Goulais River, ON P0S 1E0 (705) 257-7161

April 10, 2014

Dan Bellerose

Dear Dan:

RE: QUOTE #4-20

As per our site meeting, I am pleased to submit my quote for the following work:

778 Wellington Street

Remove eavestrough from front veranda and replace	\$ 125.00
Replace upper fascia with 2x6, cover with new aluminum	\$ 297.00
Remove old eavestrough on upper fascia	\$ 125.00
Replace upper fascia with 1x6 and 2x8, cap with new aluminum fascia	\$ 725.00
Install new eavestrough	\$ 825.00
Paint soffit (scrape, repair rot, caulk, prime and paint)	\$ 840.00
Replace shakes, repair rot (scrape, caulk, prime, paint) cap bottom Of window with aluminum	1650.00 (\$550.00/dormer) (1 + 2 Dormers)
Paint veranda deck and stairs	\$ 1195.00
Replace handrail with new one around veranda and on stairs	\$ 650.00
Repair stair boards	\$ 285.00
Replace handrail on back deck	\$ 1200.00
	7917.00
	HST extra

Includes material and labour. Quote is valid for 30 days.

If you have any questions please feel free to contact myself at 257-7161. I look forward to hearing from you in the near future.

Yours truly,

Norm Lendvoy
Freshwater Construction & Maintenance



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Carl Rumiel, P. Eng., Design & Construction Engineer

DEPARTMENT: Engineering and Planning Department

RE: Purchase of New CCTV Sewer Camera & Associated Equipment

PURPOSE

The purpose of this report is to obtain approval to sole source the purchase of a Closed Circuit Television (CCTV) Sewer Camera.

BACKGROUND

The Engineering Division uses CCTV sewer camera truck purchased in 2006 that includes a sewer camera mounted on a remote operated track crawler that accesses and provides a video of storm and sanitary sewers.

ANALYSIS

Engineering technical staff advises that a second pan and tilt sewer camera, second track crawler and additional set of chains for the crawler would improve the productivity and efficiency of the CCTV Sewer inspection crew. The current camera has required considerable maintenance recently and causes down time because the maintenance must be done out of town. With a second newer camera we would still use the older one as a back-up. The unit that is compatible with our equipment is available from Ratech Electronics.

IMPACT

The cost of this unit is \$29,000 including non-rebatable tax. There are sufficient funds in the engineering vehicle and equipment reserve to fund this purchase.

STRATEGIC PLAN

Improved efficiencies and production are linked to the Delivering Excellent Services Strategic Direction.

RECOMMENDATION

It is therefore recommended that Council take the following action:

Resolved that the report of the Design and Construction Engineer dated 2014 06 23 concerning the purchase second pan and tilt sewer camera, second track crawler and additional set of chains for the crawler for a cost of \$29,000 with funds coming from the Engineering Vehicle and Equipment reserve, and that the purchase be sole-sourced for Ratech Electronics, be approved.

Respectfully submitted,



Carl Rumiel, P. Eng
Design & Construction Engineer

Recommended for approval,



Jerry Dolcetti, RPP
Commissioner
Engineering & Planning Dept.

/bb



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council
AUTHOR: Madison Zuppa, Environmental Initiatives Coordinator
DEPARTMENT: Engineering and Planning Department
RE: Energy Conservation and Demand Management Plan

PURPOSE

The purpose of this report is to provide Council with an update on the City's progress towards meeting the requirements of the *Green Energy and Green Economy Act, 2009*; and to request endorsement of the City's Energy Conservation and Demand Management Plan.

BACKGROUND

Ontario Regulation 397/11 requires that all public agencies prepare an Energy Conservation and Demand Management Plan (CDM) that outlines annual energy consumption and greenhouse gas emissions (GHG), and proposed measures for reducing the energy consumed between 2014 and 2019. Over the next 5 years, it is anticipated that the City will reduce consumption by 1% per year for a total of 5% through the implementation of cost effective energy management initiatives.

The City of Sault Ste. Marie has taken steps over the past 5 years to limit energy consumption, and subsequent costs and GHG emissions, and has been recognized as a leader in energy conservation. Staff will continue to work together to identify new and innovative projects to maintain this momentum.

The development of the City's CDM was through a collaborative effort, which included individual and group consultation with appropriate building managers. The intent is to have participating staff meet on a regular basis to update the CDM, as required, and facilitate the implementation of recommended projects. A copy of the CDM can be found in Appendix A of this report.

Ontario Regulation 397/11 requires that the CDM be published on the City's website and made available to the public in printed form at the Civic Centre.

ANALYSIS

In order to prepare the CDM, the Environmental Initiatives Coordinator collected utility data from vendor invoices to compile the City's annual energy consumption. Other elements of the CDM were incorporated based on a review of municipal best practices from across the province. To determine what projects and programs had been implemented in the past 5 years and that were being planned for the next 5 years, interviews were completed with facility managers in November 2013. This information was complemented by the recommendations made through corporate energy audits and asset management program.

In February 2014, a group consultation was held to solicit feedback from staff on goals, objectives and targets for the CDM. Finally, the draft plan was circulated to relevant City staff and the Green Committee for review and comment in June 2014 with the final draft submitted to Council for review and approval.

IMPACT

Morrison Hershfield was previously engaged by the City to complete a condition assessment of key municipal facilities. In addition to this work, the Consultant provided energy saving estimates to the City of Sault Ste. Marie at a cost of \$13,200 plus applicable taxes to be included as part of the CDM Plan. All recommendations outlined in the plan will be subject to future budgetary review and approval processes.

STRATEGIC PLAN

The Energy Conservation and Demand Management Plan is linked to Strategic Direction 3 - Enhancing Quality of Life and Objective 3B - Planning for the Future.

RECOMMENDATION

It is therefore recommended that Council take the following action:

Resolved that the report of the Environmental Initiatives Coordinator dated 2014 06 23 concerning the Energy Conservation and Demand Management Plan be received as information and that Council endorse the Energy Conservation and Demand Management Plan.

Respectfully submitted,



Madison Zuppa, MES
Environmental Initiatives Coordinator

Recommended for approval,



Jerry Dolcetti, RPP
Commissioner, Engineering
and Planning Department

June 2014

ENERGY CONSERVATION & DEMAND MANAGEMENT PLAN

The Corporation of the City of Sault Ste. Marie



Prepared by:

Madison Zuppa, Environmental Initiatives Coordinator
& Municipal Environmental Initiatives Committee



Executive Summary

The Province of Ontario introduced the *Green Energy and Green Economy Act*, 2009, which requires public sector agencies to collect and report on their annual energy consumption. The Regulation outlines requirements for energy conservation and demand management plans in an effort to forgo the expensive construction of new generation stations, secure adequate supply, and improve system reliability.

The City of Sault Ste. Marie's Energy Conservation and Demand Management Plan was compiled using the expertise and knowledge of municipal staff, best practices from communities across Ontario, and the assistance of a consulting firm for energy saving estimates. The Plan considers past and future projects related to the organizational integration of energy, data management, supply management, infrastructure improvements, renewable energy, operations and maintenance, and education and awareness.

City staff have set realistic goals and objectives that are in line with the Municipality's vision, mission, and values. This report will assist the City in meeting these goals, including a 5% energy reduction target over the next 5

years. Municipal facilities, outdoor lighting, and the transportation and treatment of wastewater utilize over 223,343 GJ of energy at a cost of approximately \$4.5 million. Energy management is a critical piece of municipal operations and service delivery, and provides an opportunity to create efficiencies and cost savings for local tax payers.

This plan will meet the City's legislative requirements, and act as a guiding document for the implementation of energy efficiency projects and programs between 2014 and 2019. An update to this document will be required every 5 years and will remain flexible to accommodate the ever changing complexity of municipal operations.



ENERGY

Acknowledgements

The Municipal Environmental Initiatives Committee wishes to thank those who contributed ideas, input and data to this plan, especially:

- Mike Blanchard, Manager of Equipment and Building Maintenance, Public Works & Transportation Department;
- Jake Bruzas; Manager of Audits and Capital Planning, Finance Department;
- Bob Camirand, Shop Foreman, Transit Division;
- Roger Caron, Supervisor Building Services, Engineering and Planning Department;
- Frank Coccimiglio, Manager of Information Technology, Finance Department;
- Norm Fera, Manager of Community Centres, Community Services Department;
- Bill Freiburger, Commissioner of Finance, Finance Department;
- Tim Gowans, Senior Purchaser, Purchasing Division;
- Maggie Kirkwood, Summer Student, City of Sault Ste. Marie
- Josh Martella, Summer Student, City of Sault Ste. Marie
- Virginia McLeod, Supervisor of Community Services, Recreation and Culture Division;
- Jason Mihailiuk, Supervisor of Facility Maintenance, Community Services Department;
- Pat Proulx, Facility Coordinator, Community Services Department;
- Travis Reid, Area Coordinator – Parks, Public Works and Transportation Department;
- Jim St. Jules, Assistant Fire Chief, Support Services Division, Fire Services;
- Shelley Schell, Manager of Finance and Budgets, Finance Department;
- Brooke Suurna, Conservation and Demand Management Officer, PUC Services Inc.;
- Catherine Taddo, Land Development and Environmental Engineer, Engineering and Construction Division; and
- Madison Zuppa, Environmental Initiatives Coordinator, Engineering and Construction Division

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List of Acronyms

AMO	Association of Municipalities of Ontario
CDD	Cooling Degree Days
CDM	Energy Conservation and Demand Management Plan
FIT	Feed-In-Tariff
GEA	Green Energy Act
GHG	Greenhouse Gas
GIS	Geographic Information System
GJ	Gigajoule
HDD	Heating Degree Days
HOEP	Hourly Ontario Energy Price
HVAC	Heating, Ventilation and Air Conditioning
kW	kilowatt
kWh	kilowatt hours
LAS	Local Authority Services
LED	Light Emitting Diode
m ³	Cubic Metres
MECO	Municipal Energy Conservation Officer
NRCan	Natural Resources Canada
NOMEN	Northern Ontario Municipal Environmental Network
OPA	Ontario Power Authority
RFP	Request for Proposals
RPP	Regulated Price Plan

Introduction

Ontario's Long Term Energy Plan (2013) outlines a Conservation First policy that focuses on an energy savings target of 30TWh by 2032¹ in an effort to defer major capital investments in generation and transmission infrastructure. Given that municipalities are the second largest consumers of electricity², it is critical that local governments take action to be in line with Provincial goals. "Municipalities pay more than \$680 million for electricity and \$275 million for natural gas per year" and consume over 6.6 billion kWh per year³. By conserving energy, municipalities will reduce associated greenhouse gas (GHG) emissions, energy related costs, and interruptions in Ontario's energy supply.

Regulation 397/11 under the *Green Energy and Green Economy Act, 2009* (GEA, 2009), published on August 25, 2011, requires municipalities to report on their consumption and GHG emissions annually. The intent is to help local government better understand and manage energy, participate in conservation and demand management programs, and facilitate provincial benchmarking.

The Municipality is also required to "prepare, publish, make available to the public, and implement energy conservation and demand management plans" every five years beginning on July 1, 2014. The plans should be composed of the Municipality's annual consumption and GHG emissions, and a summary of past and future projects directed at conserving energy and improving demand response⁴.

This report presents the Energy Conservation and Demand Management Plan (CDM) for the Corporation of the City of Sault Ste. Marie for 2014 through 2019, and provides a strategy to reduce energy consumption in municipal facilities and operations, associated costs, and the corporate carbon footprint. There are significant advantages to having a CDM, including freeing up funds that could be better directed towards essential services and assist in branding the community as environmentally conscious. The CDM will be an evolving document that will meet regulatory requirements and increase the City's long term efficiency and effectiveness.

1 Government of Ontario. 2013. Achieving Balance: Ontario's Long-Term Energy Plan. P.21.

2 Independent Electricity System Operator. 2008. Ontario Municipalities: An Electricity Profile. [Online]. Accessed on: 02 June 2014. Available at: https://www.ieso.ca/imoweb/pubs/sector-specific_research/Ontario_Municipalities-An_Electricity_Profile.pdf

3 Government of Ontario. 2013. A Guide For Public Agencies on Completing the Energy Consumption and Greenhouse Gas Emissions Template. Ontario Ministry of Energy. Pg. 3.

4 *Green Energy and Green Economy Act: Regulation 397/11* Energy Conservation and Demand management Plans. [Online]. Date Accessed: 16 June 2014. Available at: http://www.e-laws.gov.on.ca/html/source/regs/english/2011/elaws_src_regs_r11397_e.htm

Background Information

Sault Ste. Marie is a city in Northern Ontario, located on St. Marys River in the heart of the Great Lakes with a population of 75,000 residents. The community's reputation in the energy sector has been long standing as the "Alternative Energy Capital of North America".

The City of Sault Ste. Marie has been a leader in the provision of efficient, affordable and quality services supporting a progressive and sustainable community for over a century. Employing over 970 full-time employees corporate wide (including Sault Ste. Marie Police Service and Sault Ste. Marie Public Library), the City provides essential services to the community related to: emergency response; public works and transportation; waste; community services; recreation and culture; museum and libraries; planning and development; building permits and by-law enforcement; social services; immigration and settlement; road construction; and wastewater treatment.

The City is committed to not only being fiscally responsible, but also a government that values environmental stewardship and minimizing the footprint of its activities. In 2007, City Council passed a resolution establishing the Municipal Environmental Initiatives (Green) Committee made up of Councillors, City staff and

representatives from the Local Distribution Company (PUC Services Inc.) to identify current environmental activities and develop a plan to reduce the corporate carbon footprint. The Green Committee works to develop project ideas, identify potential funding opportunities, and implement initiatives that will achieve these goals.

Part of the Green Committee's responsibility is to develop a CDM in an effort to reduce the energy use in City-owned facilities and to meet the public sector requirements under *Regulation 397/11*. This Regulation can be found in Appendix A.

The City of Sault Ste. Marie reports energy consumption for 28 major facilities, including maintenance and storage garages, 2 major wastewater treatment facilities, 5 large pumping stations, and 16 small pumping stations. The first annual submission was made on July 1, 2013, and can be found in Appendix B. These facilities cover approximately 73,000 square meters (785,600 square feet) with the average age being 40 years. In 2012, over \$4.5 million (before the HST rebate) was spent on powering and heating these and other non-reportable facilities, outdoor lighting, and wastewater pumping and treatment, and represents 2.5% of the total municipal budget.

Methodology

The Environmental Initiatives Coordinator reviewed the Ministry of Energy's "Guide to Preparing Conservation and Demand Management Plans" which provides an outline on how to meet the legislative requirements; report on energy consumption; develop goals and objectives; develop energy saving measures; report on renewable energy; report on the results, and administer the plan.

Staff reviewed City policies to ensure the goals and objectives of the CDM fit well with the corporate directives and Strategic Plan. Plans and best practices from other municipalities were also explored, including the City of Barrie, Town of Caledon, City of Greater Sudbury, Town of Milton, City of North Bay, City of Oakville, City of Thunder Bay, City of Timmins, Town of Richmond Hill, City of Toronto, and City of Waterloo.

In 2013, the City of Sault Ste. Marie undertook a major facility asset management review to assist staff in capital planning for the next 20 years. This process was critical due to the condition of aging municipal infrastructure, and will help with project prioritization in years to come. The recommended improvements for the next 5 years were reviewed, and several were selected for additional analysis to determine the possible energy savings,

The energy savings estimates have been included in Appendix C of this report.

In 2007, the City began an annual energy audit program, which has identified various energy efficiency opportunities in 7 municipal facilities. These opportunities were determined through walkthroughs by the consultant and discussion with the facility managers, accompanied by a review of energy dependent equipment. The recommendations outlined in these energy audits are presented in Appendix D, and were reviewed with the appropriate building manager to determine what has been completed to date and what is outstanding. It is important to note that not all recommendations made through the energy audit will be implemented.

The Environmental Initiatives Coordinator collected energy data from the City's utility bills and inputted it into the Provincial templates provided. The remaining content of the plan was provided by City staff. Involving building managers is essential, given that they have the experience and expertise to identify energy saving opportunities and implement projects in their respective facilities. City staff have been engaged in the process from the beginning and provided much of the content for the plan.

Methodology

Interviews were conducted with the facility managers and a S.W.O.T. (strengths, weaknesses, opportunities, and threats) analysis was completed on February 10, 2014, with City staff that are involved in energy management. The results of the S.W.O.T. are highlighted in Table 1.

Table 1: S.W.O.T. Analysis Results

Strengths Success of projects to date; established baseline data; completed energy audits; asset management facility review; staff experience, expertise, and knowledge; Council and senior management buy-in; relationship with utilities; and the existence of the Green Committee and subsequent budget.	Weaknesses Aging infrastructure and facilities; lack of funding; funding application process; no dedicated budget for energy projects; staff resistance to change; limited budget; limited ability to track real time energy use; and limited building automation.
Opportunities Funding programs from upper levels of government; legislative requirements; new technology, innovations and businesses; recommendations from audits and asset management program; lessons learned from previous projects; and Provincial Feed-in-Tariff program for renewable energy projects.	Threats Weather; variability of internal and external funding; aging population and tax base; rising cost of energy; staff turnover; and changes in government.

The information collected was inputted into a draft document and circulated to the members of the Green Committee for review and appropriate feedback. The CDM is meant to act as a guide for staff, but is an evolving document that will need to be flexible and adaptable to the meet the City's needs. An annual review of the document will be completed and updated as necessary, which will facilitate the comprehensive update required in 2019 and every five years thereafter.

Vision, Mission, and Values

The City of Sault Ste. Marie's **vision** is to be a leader in the provision of efficient, affordable and quality services supporting a progressive and sustainable community. Our **mission** is to provide quality and cost-effective municipal services in a responsible and supportive manner. The City **values** environmental stewardship through the wise use of resources to maintain and create a livable city for future generations, minimizing the footprint of our activities on the environment.

Target

Reduce energy consumption by 5% by 2019 through the implementation of cost-effective energy management initiatives.

Measurement of Progress

The measurement of progress will be based on a variety of indicators:

1. Establish a Corporate Energy Team;
2. Establishment of an improved energy monitoring and tracking system;
3. Measure the difference in GHG emissions and energy consumption from baseline year;
4. Achieved savings or avoided costs;
5. Number of staff trained and educated in the area of energy conservation and demand management; and
6. Number of conservation measures implemented.

Goals

The Corporation of the City of Sault Ste. Marie has identified the following goals to be achieved through the CDM:

1. Establish energy as a municipal priority through Council recognition and advocacy;
2. Become leaders in the energy movement and promote success to the public;
3. Establish an Corporate Energy Team to advise Council and guide implementation of energy management projects;
4. Establish a comprehensive and flexible corporate CDM through which energy conservation, GHG emissions reduction, waste energy reduction, and other goals might be met;
5. Monitor, evaluate, and measure corporate energy use.
6. Establish realistic, but aggressive energy reduction targets;
7. Identify low-cost opportunities and cost effective capital upgrades to achieve cost savings and/or avoidance;
8. Identify and implement the use of innovative energy efficiency technology;
9. Research and apply for available funding for energy projects;
10. Increase the comfort and safety of staff and patrons of municipal facilities;
11. Improve municipal service delivery, asset management, and employee morale, awareness, and productivity; and
12. Develop an energy awareness campaign for staff and provide recognition to those committed to a culture of conservation.

EFFICIENCY



CONSERVATION



Corporate Energy Team

In order to achieve the goals and objectives of this plan and integrate energy as a priority across the Corporation, a Corporate Energy Team was established. The Team consists of cross-sectional set of leaders from across the municipality representing various departments and divisions. The following staff have been identified to meet regularly to identify ways to integrate energy management in their respective areas and across the Corporation:

Table 2: Corporate Energy Team

Title	Department / Division
Environmental Initiatives Coordinator	Engineering & Planning / Engineering & Construction
Land Development and Environmental Engineer	Engineering & Planning / Engineering & Construction
Building Supervisor	Engineering & Planning / Building Services
Manager of Equipment & Building Maintenance	Public Works and Transportation /
Area Coordinator – Parks	Public Works and Transportation
Shop Foreman	Public Works and Transportation / Transit
Assistant Fire Chief – Operations	Fire Services / Support Services
Facility Coordinator – Maintenance, Facilities Administration	Community Services / Community Centres
Supervisor – Community Services	Community Services / Recreation & Culture
Manager of Audits and Capital Planning	Finance
Manager of Information Technology	Finance / Information Technology
Manager of Purchasing	Finance / Purchasing
Conservation and Demand Management Officer	PUC Services Inc.

Present State of Corporate Energy

The City of Sault Ste. Marie recognizes that energy management is essential for the efficient and effective operation of municipal facilities and service delivery. The City currently utilizes natural gas, electricity and a relatively small amount of fuel oil to power and heat corporate facilities, operate outdoor lighting, and treat and transport wastewater.

Energy Usage

The City of Sault Ste. Marie completed an energy inventory utilizing data retrieved from utility bills in 2008 and found that use was 34,690,582 kWh of electricity, 2,554,385 m³ of natural gas, and 24,639 L of fuel oil. This total consisted of 223,343 GJ at a cost of approximately \$4,577,664 (before HST rebate).

Electricity represents 51% of total energy usage (GJ), natural gas represents 39%, with fuel oil representing the remaining 10% (Figure 1). Electricity represents 74% of total energy costs, natural gas represents 26%, and fuel oil represents less than 1% (Figure 2).

Municipal facilities are responsible for 60% of the Corporation's energy consumption (GJ), with wastewater treatment representing 26% and outdoor lighting representing the remaining 14% (Figure 3).

Figure 1: GJ Breakdown (2008)

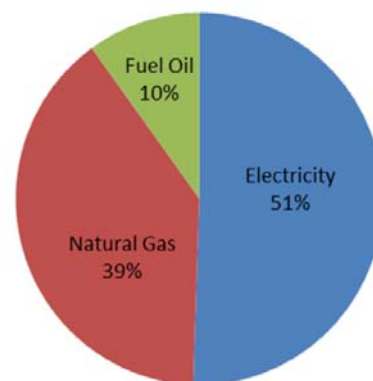


Figure 2: Cost Breakdown (2008)

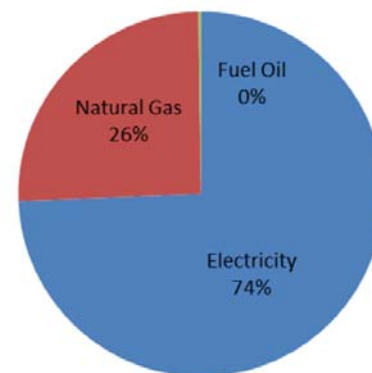
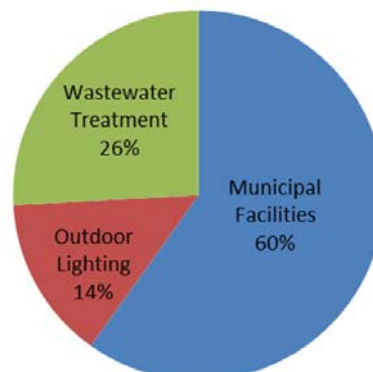


Figure 2: Distribution (2008)



Present State of Corporate Energy

Suppliers

Electricity is supplied by PUC Distribution Inc.; natural gas is supplied by Union Gas; and fuel oil is supplied by McDougall Fuels. Fuel utilized for emergency generation was not included in this report, as it is relatively small and insignificant. Most municipal facilities only have one meter for electricity and one meter for natural gas, which provides total energy consumed for the site.

Variables

Energy consumption can vary from year to year depending on the weather, and from building to building depending on occupancy and condition. If the community experiences more heating degree days (HDD) or cooling degree days (CDD) than normal, heating and cooling demands will vary. Furthermore, the more occupants in facility can result in a higher demand for energy. Municipal facilities offer a variety of services to the public making occupancy of facilities irregular, especially during special events. Regulating temperature can also be challenging in certain types of buildings (i.e. pools and arenas). For example, customer service is critical to municipalities and keeping a pool at a comfortable temperature may be rated more important than the subsequent energy costs. Indicators such as

employee comfort are also difficult to quantify.

Changes in the number of facilities in the municipal portfolio or service delivery will play a significant role in the energy consumed and GHG emissions produced. For example, the Municipality moved the Korah Branch Library from its original location (built in 1960) to the Northern Community Centre (built in 2011). Energy consumption will no longer be recorded at the old location because it was considered surplus property and sold. However, energy utilized at the new facility may cause a variance in consumption data. It is important to understand that progress must be measured on energy consumed over sheer cost savings given the cost of energy is continually rising. Cost avoidance will play a critical role in understanding overall success.



Present State of Corporate Energy

Variables Continued

Energy costs will depend on whether the utility account qualifies under the Regulated Price Plan (RPP) or the whole sale rate. RPP customers are normally small accounts that will pay tiered prices or time of use prices if a smart meter has been installed⁵. Whole sale customers are normally larger consumers and pay market price for electricity or the Hourly Ontario Energy Price (HOEP) if an interval meter has been installed.

Costs are also influenced by other charges including the regulatory, debt retirement, delivery, Global Adjustment (previously Provincial Benefit) and Ontario Clean Energy Benefit. Global Adjustment “accounts for differences between the market price and the rates paid to regulated and contracted generators and for conservation and demand management programs”⁶, where the Ontario Clean Energy Benefit “is helping Ontario families, farms and small businesses through the transition to a cleaner, modern electricity system by providing a 10 per cent rebate on applicable electricity charges and taxes”⁷.

Concerns

Climate change, pollution, protecting the environment, and reducing the dependence on fossil fuels are all relevant concerns for society today. Energy reliability and reducing vulnerability is also critical in the face of major events, like the 2003 blackout, Montreal and Toronto ice storms, and local flooding events.

Renewable energy is part of creating a sustainable future, and the City of Sault Ste. Marie has been exploring rooftop solar projects for the past 5 years. However, restrictions to transmission capacity has limited project development in the Algoma region. If no upgrades are made to the infrastructure in the region this will continue to be a challenge .

Electricity prices are predicted to rise over the next two decades and any means to mitigate costs will benefit the City’s bottom line. Energy pricing can be volatile and market dependent creating a challenge to City staff during the budgeting process. An increase of 3.5% to electricity prices could add \$107,000 to the approximately \$3 million that is already spent.

5 IESO. Price Overview. [Online]. Date Accessed: 28 January 2014. Available at: http://www.ieso.ca/imoweb/media/md_prices.asp.

6 IESO. Global Adjustment. [Online]. Date Accessed: 28 January 2014. Available at: http://www.ieso.ca/imoweb/siteshared/electricity_bill.asp.

7 Ministry of Energy. Ontario Clean Energy Benefit. [Online]. Date Accessed: 28 January 2014. Available at: <http://www.energy.gov.on.ca/en/clean-energy-benefit/#.Uufhvfk042w>.

Present State of Corporate Energy

In an effort to maintain the City of Sault Ste. Marie's current energy budget and improve the condition of corporate facilities a number of projects have already been pursued.

Organizational Integration

In September 2007, City Council approved an initial budget of \$150,000 to develop energy related projects and hire a staff complement to implement said projects. Identification and guidance on projects would be provided by the Municipal Environmental Initiatives Committee, also known locally as the Green

Committee, with staff representatives from relevant departments across the Corporation.



In January 2009, the Environmental Initiatives Coordinator was hired to support and develop corporate programs within municipal operations to reduce the corporate carbon footprint, including the development and implementation of the CDM.

In May 2009, City Council passed a resolution designating the Environmental Initiatives Coordinator Position as the Municipal Energy Conservation Officer (MECO) responsible for being the local energy champion and creating a culture of conservation throughout their

respective communities. MECO's have been designated in 24 communities across Ontario, which provide access to a greater network of individuals working towards a common goal.

The Environmental Initiatives Coordinator worked alongside the Energy Analyst from the City of Thunder Bay to establish the Northern Ontario Municipal Environmental Network (NOMEN). This group stemmed from the dissolution of the MECO working group. NOMEN provides an open forum for municipal staff to communicate ideas about environmental and energy



initiatives undertaken in their respective communities.

The network has representatives from

communities across Northern Ontario that discuss their success and challenges. Through teleconferences, guest speakers, webinars and face-to-face meetings the group is helping northern municipalities identify opportunities for improved sustainability.

Present State of Corporate Energy

Energy Data Management

City staff collected energy consumption and cost data dating back to 2007 from vendor invoices. This data is continuously inputted into a database to establish historical trends. Quality control measures have been implemented to ensure the best possible data. Active and real time data analysis is not currently being undertaken.

The initial review and establishment of the energy database resulted in the discovery of old municipal locations that no longer required service, including unrented community rinks. Service can be restored to the locations if they became rented in the future.

The City utilizes the PUC Services Inc. and Union Gas online account systems to download information and enter it into databases to meet the reporting requirements of *Regulation 397/11*. Consumption data for the year 2011 was submitted on July 1, 2013, and will assist in measuring the City's energy management progress. Consumption data for the year 2012 is currently being prepared in parallel to the CDM for submission on July 1, 2014.

Energy bills are forwarded to the appropriate Department for review and signature, and then to Accounts Payable for payment.

Interval meters have been installed on several facilities, including Public Works and Transportation, Civic Centre, John Rhodes Community Centre, Essar Centre and the East End Wastewater Treatment Facility to track hourly electricity consumption. The intent is to increase the accuracy of the electricity bills at these facilities and find potential opportunities for load shifting and demand response. The information is not currently used for active and real time monitoring.

Facility and energy data has also been collected for benchmarking programs, including Statistics Canada, AMO, and the Townhall Challenge. Energy benchmarking helps local governments compare buildings within their municipalities and with other municipalities across the province. It is important to note that comparison of facilities should be made against others of similar category. For example, a wastewater treatment facility has a very different purpose than a museum or administration building. Benchmarking can assist in identifying buildings with higher than average energy consumption and highlight the best performing facilities.

Present State of Corporate Energy

Energy Supply Management

The City of Sault Ste. Marie is currently purchasing energy on the spot market from PUC Services Inc. for electricity and Union Gas for natural gas. Staff moved away from long term contracts for natural gas in an effort to take advantage of lower spot market prices. City staff regularly review relevant information for price increases and opportunities for savings.



Operations and Maintenance

A professional consultant was hired to complete energy audits on several municipal facilities to better understand: energy consumption and demand; opportunities for savings; potential funding sources; and innovative technologies. An initial review of the energy consumption data was completed, followed by an on-site visit to complete an inventory of equipment and building components. Information that was collected was reviewed by the consultant and brought back to the appropriate staff for review and suggestions. The consultant worked closely with the building managers given that they are responsible for daily operations at their respective facilities.



Present State of Corporate Energy

Infrastructure Improvements

The City of Sault Ste. Marie typically implements energy efficiency projects with a 5 year payback, particularly when funding programs are utilized to improve the business case. Many benefits beyond cost savings and/or avoidance can be achieved, including modernization of the facility, reduced maintenance costs opportunities to staff to improve knowledge of innovative technology, and improving comfort of the facility.

Lighting retrofits have been the primary focus, including installing T8 and T5 lamps, electronic ballasts, LED EXIT signs, and improving lighting controls through the use of occupancy sensors in facilities across the Corporation. Lighting is not only an energy saving opportunity, but often improves the working conditions for employees.

The Information Technology Division replaced all the CRT monitors with LED/LCD versions and upgraded to energy efficient PC workstations.

In 2013, the City of Sault Ste. Marie participated in the Ontario Power Authority's (OPA) Small Business Lighting Retrofit Program. This allowed qualifying locations to receive up to \$1,500 towards energy efficient lighting and equipment upgrades. City staff worked with a local contractor to identify qualifying sites, complete audits, and complete the installation.

Outdoor lighting has also been the target of retrofits and solar applications, including a complete upgrade of traffic lights to LED technology, utilizing solar stop lights at applicable four way stops, and installing 2 solar powered lighting units at Bondar Marina and Bellevue Park.

In 2010, the City of Sault Ste. Marie participated in the Union Gas enerSmart program for 8 municipal facilities which resulted in the installation of 51 kitchen aerators, 19 bathroom aerators, and 31 low flow showerheads. Three facilities all received Energy Star rated commercial programmable thermostats through the same program. These thermostats were added to improve the control of heating and cooling in the buildings in an effort to reduce energy consumption.

Facilities across the Corporation have had major upgrades including, windows, ventilation system, HVAC, air handling units, chiller replacement, hot water heaters, natural gas infrared heaters replacing electric in-floor heating, boiler replacement, automated garage doors, roof replacement, refrigeration unit upgrade, and insulation (including weather stripping and sealants). Estimates on energy and cost savings from the completed projects have generally been provided through the energy audits, but real energy and cost savings have not been pursued to date.

Present State of Corporate Energy

Renewable Energy

Ontario has made a commitment to eliminate the use of coal and develop the renewable energy sector. The City of Sault Ste. Marie currently does not own or operate any major renewable energy projects. However, the City leased the roof at the Northern Community Centre to PUC Services Inc. to install a 250 kW solar photovoltaic system on the roof if a contract is received through the OPA Feed-In-Tariff (FIT) 3.0 program. A number of facilities have been reviewed for potential solar applications, and City staff will continue to investigate other opportunities to participate in the renewable energy sector.

The City of Sault Ste. Marie provided funding for the development of the Sault Ste. Marie Innovation Centre's Smart Energy Strategy, which includes the results of in-depth community discussions, interviews, stakeholder sessions and analysis of clean technology trends. Priority areas include: accelerated activity in conservation, energy efficiency, and heat recovery; alternative energy and development of an integration regional grid; creation of a community investico and ensuring retention of investment throughout the region; and community branding and outreach. The City continues to support the priority areas through investment of staff time.

Staff Education & Awareness

Over the years the City has encouraged the community to participate in provincial and global initiatives, including Energy Conservation Week and Earth Hour. The City has also participated in several regional tradeshow to educate the public about municipal initiatives, including the East Algoma Stewardship Council's Green Expo, Green & Healthy Living Expo, ULERN's Renewable Energy Workshop, and the Sault Ste. Marie Region Conservation Authority's Community Environmental Education Family Fun Day. Staff have presented best practices to peers at the LAS Connections Symposium, Great Lakes Power Transmission, Rotary Club, Lake Superior State University, Steam Engineers President's Ball, and Zion Lutheran Church. Through these events, the Green Committee has raised the City's profile as an environmental leader.

City staff have attended the Dollars to sense Workshops offered by Natural Resources Canada (NRCan) where they learned best practices for developing an integrated energy management plan, identify energy saving opportunities, energy monitoring, and energy efficiency financing options.

Present State of Corporate Energy

Staff Education & Awareness Continued

Other events that staff have attended to include the Region of Peel Energy Summit, LAS Connections Symposium, LightSavers Canada Advanced LED Workshop, and OPA's Integrated Regional Energy Planning & Siting consultation.

The Green Committee has invited a number of guest speakers, including Gord Miller, Environmental Commissioner of Ontario; Peter Love, Ontario's Chief Energy Conservation Officer; Glenda Gies, Executive Director of Waste Diversion Ontario; Peter Gorrie, Free-lance Journalist – Electric Vehicles; and Paul Gregory, Outreach Officer for the Green Municipal Fund.

Team Green, an interdepartmental group of summer students, has implemented an annual corporate engagement event called Green Days. Since 2008, the students have incorporated vegetable and flower gardens, commemorative trees, and decorative rocks into the event; and raised staff awareness through environmentally themed tradeshow displays and trivia challenges that give staff an opportunity to win green prizes and raise money for local charities including Clean North, Canadian Tire JumpStart program, Red Cross Community Garden, Heart and Stroke Foundation, and the YMCA Strong Kids.

Over the past two years (2012 & 2013) Team Green extended their presence into the community by participating in the Kids Being Kids summer recreational program for families residing in Sault Ste. Marie Housing Corporation units. The one day program titled "Kids Being Green" allowed children aged 6-14 to participate in fun, engaging, and environmentally themed activities.

The City of Sault Ste. Marie engaged the Sault Ste. Marie Innovation Centre's Community Geomatics Centre to develop the Environmental Initiatives Map. The Map is a highly-detailed and interactive Cloud-based platform supported by ESRI that highlights green projects throughout Sault Ste. Marie. The Map is an awareness-building tool for the community and an innovative marketing strategy to promote the City's claim as the "Alternative Energy Capital of North America".

The City of Sault Ste. Marie has received two OPA Community Conservation Awards. In 2012, the City received a top three nomination for the applicable population category. In 2013, the City of Sault Ste. Marie was designated the winner of the Award in the 50,000 to 150,000 population category for the Environmental Initiatives Map.

Future State of Corporate Energy

The City of Sault Ste. Marie is always seeking new opportunities to improve the operations of facilities, delivery of service, and build capacity for staff to excel in energy management. It is clear that the municipality is off to a great start, but still has a long journey down the energy road.

The following section describes future ways in which the City can take their journey. It is by no means all encompassing, given that a lot can change in a 5 year time frame, but rather it will act as a guiding light.

The Environmental Initiatives Coordinator reviewed the energy audit documents, asset management documents, and interviewed staff both individually and as a group to determine projects on the 5 year horizon. Recommendations are categorized below.

Organizational Integration

The Corporate Energy Team will review current processes, procedures and plans to find ways to integrate energy conservation and efficiency into the daily responsibilities of staff. The acceptance and support of the CDM by Council and Senior Management is the first step to begin the process. Energy is everyone's responsibility, and staff ownership over its management is critical to success.

Data Management

City staff are always hearing "you can't manage what you don't measure". In order to improve the management of energy, the City is currently investigating software to improve the current bill tracking and verification system. It is the intent of staff to draft an RFP to procure an energy management system that will assist in up to date monitoring and verification of energy bills. This will potentially allow staff to improve operations and develop innovative projects. The energy management system will also look to include alerts for excessive variations in consumption, and statistical analysis that will account for weather. Access would be provided to City staff that manage corporate facilities improving organizational integration.

Energy audits will continue to be completed when deemed necessary. Future energy audits should focus on outstanding facilities that are responsible for the highest amount of energy consumption, including the Essar Centre, Transit Office and Garage, Police Services, RESC, Centennial Library, and Ontario Works. Facilities that have already been audited should be reconsidered once all the major facilities have been completed.

Future State of Corporate Energy

Data Management

The City of Sault Ste. Marie and PUC Services Inc. are working with the Sault Ste. Marie Innovation Centre's Community Geomatics Centre to complete energy density mapping for the community. The intent is to identify energy reduction opportunities throughout the community, and visualize energy consumption utilizing GIS.

Supply Management

The City's Purchasing Division will continue to monitor the procurement programs available to the Municipality, including hedge programs and spot market prices. Commodity pricing will have an impact on the business case for energy retrofits and the type of retrofits that will be considered.



Operations & Maintenance

City staff will continue to evaluate opportunities to find operational efficiencies related to energy, including any potential for load shifting to take advantage of off-peak electricity rates. Specific areas of interest include the identification and elimination of waste energy, better control of global heating and cooling systems, centralized printing, and server virtualization and consolidation.

The City of Sault Ste. Marie is also required to report on energy consumed at municipal wastewater facilities. A water-energy nexus exists for the treatment and pumping of sewage. If the City can reduce the amount of wastewater flowing through the system, then the amount of energy required to treat it would also be reduced. One way to reduce the flow is to limit the amount of inflow and infiltration entering the system. The City of Sault Ste. Marie has recently began an Inflow and Infiltration Pilot Study to identify possible problem areas where mitigation efforts could be identified and implemented. The Pilot Study will utilize alternative methods to those used in the past for inflow and infiltration identification.

Future State of Corporate Energy

Infrastructure Improvements

Significant energy savings can be achieved through major and minor infrastructure improvements. Indoor and outdoor lighting retrofits will continue to be a major focus of Green Committee efforts, including the movement towards T5 and T8 interior upgrades, and LED streetlighting, parking lot lighting, and exterior lighting for buildings.

The Corporate Energy Team needs to have greater involvement in project prioritization and the purchasing process. Energy efficiency projects need

to be identified during any future asset management reviews. A full list of retrofits out of the 2013 review is available in Appendix C.

During the construction of new facilities, City staff will continue to consider energy saving elements. The City has future plans to upgrade the West End Wastewater Treatment Plant.

The Green Committee will continue to complete pilot projects to determine their effectiveness to implement corporate wide.

Renewable Energy

The City of Sault Ste. Marie will continue to explore renewable energy opportunities, including rooftop solar projects and landfill gas-to-energy. Roof conditions, building codes, transmission capacity, and provincial programs will all play a role.



Staff Awareness

Educating City staff about conservation opportunities, in conjunction with efficiency projects, can result in additional energy savings. A corporate education and awareness campaign will be developed to inform as many staff as possible about energy conservation and energy savings opportunities, both at work and at home. Some of the elements of the education campaign could include: corporate webpage, newsletter and email blasts with energy conservation and efficiency updates and tips; lunch and learn series; posters for the bulletin boards; and the development of a corporate and/or community recognition program.

Future State of Corporate Energy

Financial Implications

Implementation of initiatives will be subject to future budget deliberations and approvals, especially with the current financial pressures and priorities facing the municipality. Energy budgets require special attention given that the Ontario Long Term Energy Plan predicts an average residential electricity price increase of approximately 3.5% per year over twenty years⁸. Natural gas rates are also currently on the rise, and must also be closely monitored. Departments will need to continue to work together to improve the way in which utility bills are managed and processed.

Education and awareness about eligible funding programs will be provided to facility managers to build a better business case for energy projects. Current energy efficiency funding programs available include the OPA's saveONenergy program and Union Gas' enerSmart program. Regular communication with utility representatives will be made in an effort to understand program requirements and opportunities. Incentive money that is received by the Corporation is currently placed against the cost of the initiative to improve the business case.

Conclusion

The City of Sault Ste. Marie has been a energy leader with a proven track record of success. The reputation that the municipality has built over the last 7 years in the alternative energy and conservation sectors will keep the momentum going in future years.

The CDM has been developed to meet the legislative reporting requirements of *Regulation 397/11*, but will also need to be a flexible living document that guides staff to succeed. The Corporate Energy Team will continue to meet regularly to review the content and action items outlined in this plan to ensure that the

Municipality is on track to meet the outlined goals and objectives. A full review and update to the report will be made in 5 years' time.

Energy management is a corner stone to effective and efficient municipal operations and service delivery. Rising energy costs will continue to place pressure on local governments to explore new innovations and technologies to keep consumption at a minimum. The short-term actions taken as a result of this plan will have long-term impacts on the municipal budget, workplace, environment, and economy.

⁸ Government of Ontario. 2013. Achieving Balance: Ontario's Long-Term Energy Plan. P.21.

[Français](#)

ONTARIO REGULATION 397/11

made under the

GREEN ENERGY ACT, 2009

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ENERGY CONSERVATION AND DEMAND MANAGEMENT PLANS

Definitions

1. In this Regulation,

“municipal service board” means,

- (a) a municipal service board or joint municipal service board established or continued under the Municipal Act, 2001,
- (b) a city board or joint city board established or continued under the City of Toronto Act, 2006, or
- (c) a joint board established in accordance with a transfer order made under the Municipal Water and Sewage Transfer Act, 1997; (“commission de services municipaux”)

“post-secondary educational institution” means a university in Ontario, a college of applied arts and technology in Ontario or another post-secondary educational institution in Ontario, if the university, college or institution receives an annual operating grant; (“établissement d’enseignement postsecondaire”)

“public hospital” means,

- (a) a hospital within the meaning of the Public Hospitals Act, or
- (b) the University of Ottawa Heart Institute/Institut de cardiologie de l’Université d’Ottawa; (“hôpital public”)

“school board” means a board within the meaning of the Education Act. (“conseil scolaire”)

Application

2. Sections 4, 5 and 6 apply only to public agencies prescribed by section 3.

Public agencies

3. The following are prescribed as public agencies for the purposes of the Act:

1. Every municipality.
2. Every municipal service board.
3. Every post-secondary educational institution.
4. Every public hospital.
5. Every school board.

Energy conservation and demand management plans

4. (1) A public agency shall prepare, publish, make available to the public and implement energy conservation and demand management plans or joint plans in accordance with sections 6 and 7 of the Act and with this Regulation.

(2) An energy conservation and demand management plan is composed of two parts as follows:

1. A summary of the public agency's annual energy consumption and greenhouse gas emissions for its operations.
2. A description of previous, current and proposed measures for conserving and otherwise reducing the amount of energy consumed by the public agency's operations and for managing the public agency's demand for energy, including a forecast of the expected results of current and proposed measures.

Summary of annual energy consumption and greenhouse gas emissions

5. (1) Subject to subsection (2), a summary of the public agency's annual energy consumption and greenhouse gas emissions must include a list of the energy consumption and greenhouse gas emissions for the year with respect to each of the public agency's operations that are set out in Table 1 of this Regulation for the type of public agency to which the public agency belongs and that are conducted in buildings or facilities the public agency owns or leases that,

- (a) are heated or cooled and in respect of which the public agency is issued the invoices and is responsible for making the payments for the building or facility's energy consumption; or
- (b) are related to the treatment or pumping of water or sewage, whether or not the building or facility is heated or cooled, and in respect of which the public agency is issued the invoices and is responsible for making the payments for the building or facility's energy consumption.

(2) If only part of a building or facility where an operation is conducted is heated or cooled, the public agency's summary referred to in subsection (1) must only include energy consumption and greenhouse gas emissions for the part of the building or facility where the operation is conducted that is heated or cooled.

(3) The public agency's summary referred to in subsection (1) must be prepared using the form entitled "Energy Consumption and Greenhouse Gas Emissions Template" that is available from the Ministry and must include the following information and calculations for each of the public agency's operations:

1. The address at which the operation is conducted.
2. The type of operation.
3. The total floor area of the indoor space in which the operation is conducted.
4. A description of the days and hours in the year during which the operation is conducted and, if the operation is conducted on a seasonal basis, the period or periods during the year when it is conducted.
5. The types of energy purchased for the year and consumed in connection with the operation.
6. The total amount of each type of energy purchased for the year and consumed in connection with the operation.
7. The total amount of greenhouse gas emissions for the year with respect to each type of energy purchased and consumed in connection with the operation.
8. The greenhouse gas emissions and energy consumption for the year from conducting the operation, calculating,
 - i. the annual mega watt hours per mega litre of water treated and distributed, if the operation is a water works,
 - ii. the annual mega watt hours per mega litre of sewage treated and distributed, if the operation is a sewage works, or
 - iii. per unit of floor space of the building or facility in which the operation is conducted, in any other case.

(4) If a public agency conducts, in the same building or facility, more than one operation set out in Table 1 of this Regulation for the type of public agency to which the public agency belongs, it shall make a reasonable allocation of the amount of energy purchased and consumed for the year among each of those operations.

(5) In preparing its annual Energy Consumption and Greenhouse Gas Emission Template, a public agency may exclude its energy consumption and green house gas emissions relating to its temporary use of an emergency or back-up generator in order to continue operations.

(6) On or before July 1, 2013, every public agency shall submit to the Minister, publish on its website and intranet site, if it has either or both, and make available to the public in printed form at its head office the public agency's Energy Consumption and Greenhouse Gas Emission Template for operations conducted in 2011.

(7) On or before July 1 of each year after 2013, every public agency shall submit to the Minister, publish on its website and intranet site, if it has either or both, and make available to the public in printed form at its head office the public agency's Energy Consumption and Greenhouse Gas Emission Template for operations conducted in the year following the year to which the last annual Template related.

(8) The following information, if applicable, must also be submitted, published and made available to the public with every Energy Consumption and Greenhouse Gas Emission Template:

1. If the operation is a school operated by a school board,

- i. the number of classrooms in temporary accommodations at the school during the year, and
 - ii. whether there is an indoor swimming pool in the school.
2. If the public agency is a public hospital, whether a facility operated by the public hospital is a chronic or acute care facility, or both.

Energy conservation and demand management measures

6. (1) On or before July 1, 2014, every public agency shall publish on its website and intranet site, if it has either or both, and make available to the public in printed form at its head office,
- (a) the information referred to in subsection 6 (5) of the Act with respect to each of the public agency's operations set out in Table 1 of this Regulation for the type of public agency to which the public agency belongs;
 - (b) the information referred to in paragraph 2 of subsection 4 (2) of this Regulation with respect to each of the public agency's operations set out in Table 1 of this Regulation for the type of public agency to which the public agency belongs; and
 - (c) the following information:
 - (i) information on the public agency's annual energy consumption during the last year for which complete information is available for a full year,
 - (ii) the public agency's goals and objectives for conserving and otherwise reducing energy consumption and managing its demand for energy,
 - (iii) the public agency's proposed measures under its energy conservation and demand management plan,
 - (iv) cost and saving estimates for its proposed measures,
 - (v) a description of any renewable energy generation facility operated by the public agency and the amount of energy produced on an annual basis by the facility,
 - (vi) a description of,
 - (A) the ground source energy harnessed, if any, by ground source heat pump technology operated by the public agency,
 - (B) the solar energy harnessed, if any, by thermal air technology or thermal water technology operated by the public agency, and
 - (C) the proposed plan, if any, to operate heat pump technology, thermal air technology or thermal water technology in the future,
 - (vii) the estimated length of time the public agency's energy conservation and demand management measures will be in place, and
 - (viii) confirmation that the energy conservation and demand management plan has been approved by the public agency's senior management.
- (2) In addition to publishing and making available the required information with respect to the operations mentioned in clauses (1) (a) and (b), a public agency may also publish information with

respect to any other operation that it conducts.

(3) On or before July 1, 2019 and on or before every fifth anniversary thereafter, every public agency shall publish on its website and intranet site, if it has either or both, and make available to the public in printed form at its head office all of the information that is required to be published and made available under subsection (1), the Energy Consumption and Greenhouse Gas Emission Template that is required to be submitted and published on or before July 1 of that year and the following information:

1. A description of current and proposed measures for conserving and otherwise reducing energy consumption and managing its demand for energy.
2. A revised forecast of the expected results of the current and proposed measures.
3. A report of the actual results achieved.
4. A description of any proposed changes to be made to assist the public agency in reaching any targets it has established or forecasts it has made.

(4) If a public agency initiated energy conservation measures or energy demand management measures before July 1, 2014, the public agency may also include in its first plan information on the results of those measures.

TABLE 1

Column 1	Column 2	Column 3
Item	Type of public agency	Operation
1.	Municipality	1. Administrative offices and related facilities, including municipal council chambers.
		2. Public libraries.
		3. Cultural facilities, indoor recreational facilities and community centres, including art galleries, performing arts facilities, auditoriums, indoor sports arenas, indoor ice rinks, indoor swimming pools, gyms and indoor courts for playing tennis, basketball or other sports.
		4. Ambulance stations and associated offices and facilities.
		5. Fire stations and associated offices and facilities.
		6. Police stations and associated offices and facilities.
		7. Storage facilities where equipment or vehicles are maintained, repaired or stored.
		8. Buildings or facilities related to the treatment or pumping of water or sewage.
		9. Parking garages.
2.	Municipal service board	1. Buildings or facilities related to the treatment or pumping of water or sewage.
3.	Post-secondary educational institution	1. Administrative offices and related facilities.
		2. Classrooms and related facilities.
		3. Laboratories.
		4. Student residences that have more than three storeys or a building area of more than 600 square metres.

		5. Student recreational facilities and athletic facilities.
		6. Libraries.
		7. Parking garages.
4.	School board	1. Schools.
		2. Administrative offices and related facilities.
		3. Parking garages.
5.	Public hospital	1. Facilities used for hospital purposes.
		2. Administrative offices and related facilities.

Commencement

7. This Regulation comes into force on the later of January 1, 2012 and the day it is filed.

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Appendix B

Energy Consumption and Greenhouse Gas Emissions Reporting - for 2011				
Confirm consecutive 12-month period (month-year to month-year)	January 2011-December 2011			
Type of Public Agency (Sector):	Municipal			
Agency Sub-sector	Municipality			
Organization Name	The Corporation of the City of Sault Ste. Marie			
Operation Name	Operation Type	Address	City	Postal Code
Operation Name	Operation Type	Address	City	Postal Code
Essar Centre	Indoor ice rinks	269 Queen Street East	Sault Ste. Marie	P6A 1Y9
John Rhodes Community Centre	Indoor ice rinks	260 Elizabeth Street	Sault Ste. Marie	P6A 6J3
John Rhodes Community Centre	Indoor swimming pools	260 Elizabeth Street	Sault Ste. Marie	P6A 6J3
McMeeken	Indoor ice rinks	616 Goulais Avenue	Sault Ste. Marie	P6C 5A7
Steelton Senior Centre	Community centres	235 Wellington Street West	Sault Ste. Marie	P6A 1H6
Senior Drop-In Centre	Community centres	619 Bay Street	Sault Ste. Marie	P6A 5X5
Maycourt Daycare	Community centres	13 Salisbury Street	Sault Ste. Marie	P6B 1L6
Jesse Irving Daycare	Community centres	84 Ruth Street	Sault Ste. Marie	P6C 2E6
Civic Centre	Administrative offices and related facilities, including municipal council chambers	99 Foster Drive	Sault Ste. Marie	P6A 5X6
Ontario Works	Administrative offices and related facilities, including municipal council chambers	540 Albert Street East	Sault Ste. Marie	P6A 7A7
Social Services Building II	Administrative offices and related facilities, including municipal council chambers	180 Brock Street	Sault Ste. Marie	P6A 3B7
Public Works Administration Building	Administrative offices and related facilities, including municipal council chambers	128 Sackville Road	Sault Ste. Marie	P6B 4T6
Public Works Equipment Storage	Storage facilities where equipment or vehicles are maintained, repaired or stored	128 Sackville Road	Sault Ste. Marie	P6B 4T6
Public Works Equipment Storage	Parking garages	128 Sackville Road	Sault Ste. Marie	P6B 4T6
Landfill Administration	Administrative offices and related facilities, including municipal council chambers	402 Fifth Line East	Sault Ste. Marie	P6A 5K8
Landfill Garage	Parking garages	402 Fifth Line East	Sault Ste. Marie	P6A 5K8
Transit Services Office	Administrative offices and related facilities, including municipal council chambers	111 Huron Street	Sault Ste. Marie	P6A 5P9
Transit Services Garage	Storage facilities where equipment or vehicles are maintained, repaired or stored	111 Huron Street	Sault Ste. Marie	P6A 5P9
Number 1 Fire Hall	Fire stations and associated offices and facilities	72 Tancred Street	Sault Ste. Marie	P6A 2W1
Number 2 Fire Hall	Fire stations and associated offices and facilities	363 Second Line West	Sault Ste. Marie	P6C 2J6
Number 3 Fire Hall	Fire stations and associated offices and facilities	100 Bennett Boulevard	Sault Ste. Marie	P6A 6L2
RESC	Ambulance stations and associated offices and facilities	65 Old Garden River Road	Sault Ste. Marie	P6A 5K7

RESC Garage	Ambulance stations and associated offices and facilities	65 Old Garden River Road	Sault Ste. Marie	P6A 5K7
Police Services	Police stations and associated offices and facilities	580 Second Line East	Sault Ste. Marie	P6B 4J8
Police Services Garage	Parking garages	580 Second Line East	Sault Ste. Marie	P6B 4J8
Ermatinger Clergue Historic Site	Cultural facilities	831 Queen Street East	Sault Ste. Marie	P6A 2A8
Sault Ste. Marie Museum	Cultural facilities	690 Queen Street East	Sault Ste. Marie	P6A 2A4
Centennial Branch Library	Public libraries	50 East Street	Sault Ste. Marie	P6A 3C3
Churchill Branch Library	Public libraries	301 Lake Street	Sault Ste. Marie	P6A 4B5
Korah Branch Library	Public libraries	496 Second Line West	Sault Ste. Marie	P6C 2K4
East End Wastewater Treatment Plant	Facilities related to the treatment of sewage	2221 Queen Street East	Sault Ste. Marie	P6A 7B5
West End Wastewater Treatment Plant	Facilities related to the treatment of sewage	55 Allen Side Road	Sault Ste. Marie	P6C 5P4
River Road Pump Station	Facilities related to the pumping of sewage	61 River Road	Sault Ste. Marie	P6A 6C4
John Street Pump Station	Facilities related to the pumping of sewage	291 John Street	Sault Ste. Marie	P6A 1E6
West End Treatment Plant Pump Station	Facilities related to the pumping of sewage	55 Allen Side Road	Sault Ste. Marie	P6C 5P4
Pim Street Pump Station	Facilities related to the pumping of sewage	816 Bay Street	Sault Ste. Marie	P6A 3G4
Clark Creek Pump Station	Facilities related to the pumping of sewage	1677 Queen Street East	Sault Ste. Marie	P6A 2G8
Huron Pump Station	Facilities related to the pumping of sewage	99 Huron Street	Sault Ste. Marie	P6A 1R3
McGregor Pump Station	Facilities related to the pumping of sewage	McGregor Avenue	Sault Ste. Marie	P6A 7B7
Pine Pump Station	Facilities related to the pumping of sewage	48 Pinte Street	Sault Ste. Marie	P6A 6K5
Lower Lake Pump Station	Facilities related to the pumping of sewage	Lake Street	Sault Ste. Marie	P6A 4A6
Muriel Pump Station	Facilities related to the pumping of sewage	3 Muriel Drive	Sault Ste. Marie	P6A 6X4
Mary Pump Station	Facilities related to the pumping of sewage	31 Mary Street	Sault Ste. Marie	P6B 5P5
Fort Creek Pump Station	Facilities related to the pumping of sewage	39 Fort Creek Drive	Sault Ste. Marie	P6C 5T7
Industrial Park Pump Station	Facilities related to the pumping of sewage	96 Industrial B Court	Sault Ste. Marie	P6B 5Z9
Tallack Pump Station	Facilities related to the pumping of sewage	99 Tallack Boulevard	Sault Ste. Marie	P6C 3C4
Upper Lake Pump Station	Facilities related to the pumping of sewage	1120 Lake Street	Sault Ste. Marie	P6B 6J2
Millwood Pump Station	Facilities related to the pumping of sewage	19 Millwood Street	Sault Ste. Marie	P6A 6T1
Gore Pump Station	Facilities related to the pumping of sewage	50 Gore Street	Sault Ste. Marie	P6A 1A2
Frontenac Pump Station	Facilities related to the pumping of sewage	665 Frontenac Street	Sault Ste. Marie	P0S 1C0
Landfill Pump Station	Facilities related to the pumping of sewage	402 Fifth Line East	Sault Ste. Marie	P6A 5K8
Varsity Pump Station	Facilities related to the pumping of sewage	56 Varsity Avenue	Sault Ste. Marie	P6A 5T9
Bonney Pump Station	Facilities related to the pumping of sewage	765 Bonney Street	Sault Ste. Marie	P6C 4X5

Total Floor Area of the Indoor Space in which Operation is Conducted		Average # Hours Per Week	Annual Flow (Mega Litres)	Energy Type and Amount Purchased and Consumed in Natural Units						Total		
				Electricity		Natural Gas		Fuel Oil 1 & 2		GHG Emissions (Kg)	Energy Intensity (ekWh/sqft)	Energy Intensity (ekWh/Mega Litres)
Total Floor Area	Unit1	Average Hours Per Week	Annual Flow	Electricity	Unit2	Natural Gas	Unit3	Fuel Oil 1 & 2	Unit4	GHG Emissions (Kg)	Energy Intensity (ekWh/sqft)	Energy Intensity (ekWh/Mega Litres)
134,075.00	Square feet	86		2,642,651.98452	kWh	290,374.40005	Cubic meter			760,401.83961	42.72748	
86,999.95	Square feet	137		2,502,082.87147	kWh	394,199.27862	Cubic meter			945,450.42927	76.91436	
38,957.15	Square feet	137		1,120,391.76075	kWh	176,515.98550	Cubic meter			423,357.22898	76.91436	
29,722.00	Square feet	40		380,308.57143	kWh	34,358.58272	Cubic meter			95,383.94989	25.08122	
8,431.00	Square feet	40		99,057.33333	kWh	12,691.15911	Cubic meter			31,918.83475	27.74714	
14,470.00	Square feet	35		201,499.42857	kWh	15,064.30397	Cubic meter			44,600.93410	24.98960	
3,711.00	Square feet	50		41,455.17839	kWh	10,483.09684	Cubic meter			23,136.04019	41.19299	
6,735.00	Square feet	50		89,875.98030	kWh	22,230.54015	Cubic meter			49,219.73785	48.42423	
93,510.00	Square feet	40		2,610,088.10323	kWh					208,807.04826	27.91240	
23,678.00	Square feet	40		504,982.85714	kWh	66,632.00993	Cubic meter			166,374.90562	51.23461	
8,466.00	Square feet	40		170,143.55048	kWh	2,123.45401	Cubic meter			17,626.14353	22.76295	
10,595.00	Square feet	40		89,978.97369	kWh	23,628.91719	Cubic meter			51,871.78671	32.19460	
69,751.00	Square feet	123		592,366.53080	kWh	155,558.33911	Cubic meter	6,939.31034	Litre	360,418.43513	33.26685	
21,804.00	Square feet	123		185,172.39663	kWh	48,627.17418	Cubic meter			106,749.64016	32.19460	
1,962.00	Square feet	49		47,244.31379	kWh	3,899.53242	Cubic meter			11,152.10639	45.20269	
7,840.00	Square feet	49		128,385.97701	kWh	28,884.85318	Cubic meter			64,881.36148	55.53160	
4,060.00	Square feet	40		36,332.27407	kWh	7,194.07452	Cubic meter			16,507.89345	27.78061	
42,060.00	Square feet	150		376,388.04120	kWh	74,527.77689	Cubic meter			171,015.27053	27.78061	
18,120.00	Square feet	168		369,681.83251	kWh	20,530.48743	Cubic meter			68,390.04046	32.44345	
4,311.00	Square feet	168		61,396.51875	kWh	5,546.60854	Cubic meter			15,398.28936	27.91571	
4,311.00	Square feet	168		63,029.81379	kWh	4,468.72531	Cubic meter			13,491.07783	25.63731	
25,502.00	Square feet	168		341,478.88770	kWh	76,797.29490	Cubic meter			172,513.35028	45.39500	

13,818.00	Square feet	168		185,026.87123	kWh	34,343.59908	Cubic meter			79,733.08539	39.80482	
42,113.00	Square feet	40		1,083,530.88634	kWh	26,738.31071	Cubic meter			137,234.64308	32.47690	
4,800.00	Square feet	168		123,499.82795	kWh	3,047.60742	Cubic meter			15,641.87512	32.47690	
5,928.00	Square feet	49		57,047.41071	kWh	8,342.36275	Cubic meter			20,336.08912	24.57965	
17,672.00	Square feet	41		264,682.28571	kWh	18,730.07257	Cubic meter			56,586.16377	26.24159	
33,525.00	Square feet	62		504,068.57143	kWh	68,599.39783	Cubic meter			170,021.35943	36.78233	
4,574.00	Square feet	37		77,328.16667	kWh	11,422.37281	Cubic meter			27,781.69977	43.44613	
4,096.00	Square feet	37		36,085.31862	kWh			6,777.70000	Litre	21,372.36514	26.64401	
		168	11518.04100	5,069,844.23226	kWh	484,253.39954	Cubic meter			1,321,130.09060		886.98950
		168	6275.77800	1,217,453.20197	kWh	149,354.95833	Cubic meter			379,770.77297		446.91899
		168	2490.56800	151,498.28571	kWh	13,053.36246	Cubic meter			36,798.90237		116.53025
		168	1137.41500	250,073.49754	kWh					20,005.87980		219.86126
		168	6275.77800	549,759.90148	kWh					43,980.79212		87.60028
		168	5411.25000	537,668.57143	kWh					43,013.48571		99.36125
		168	9026.13000	758,208.00000	kWh					60,656.64000		84.00145
		168	6.70600	13,724.64258	kWh					1,097.97141		2,046.62132
		168	0.28900	6,041.66667	kWh					483.33333		20,905.42099
		168	3.60100	11,890.05914	kWh					951.20473		3,301.87702
		168	0.81800	6,193.00000	kWh					495.44000		7,570.90465
		168	1.35700	8,911.20170	kWh					712.89614		6,566.83987
		168	0.49700	4,774.14483	kWh					381.93159		9,605.92521
		168	2.99900	14,528.73218	kWh					1,162.29857		4,844.52557
		168	1.35700	10,421.65517	kWh					833.73241		7,679.92275
		168	0.32300	6,336.85000	kWh					506.94800		19,618.73065
		168	3.70300	19,764.12874	kWh					1,581.13030		5,337.32885
		168	1.87000	11,806.56989	kWh					944.52559		6,313.67374
		168	1.87500	7,457.38710	kWh					596.59097		3,977.27312
		168	0.20000	1,860.09045	kWh					148.80724		9,300.45227
		168	31.93000	155,617.14253	kWh					12,449.37140		4,873.69692
		168	0.97200	5,128.44194	kWh					410.27535		5,276.17483
		168	19.88300	18,774.70968	kWh					1,501.97677		944.25940

Appendix C

The Corporation of the City of Sault Ste. Marie Energy Conservation Estimates for Capital Projects Projected 2014-2019

Building	line #	ID	Location / Type	Description & History	Actual or Estimated Year of Acquisition	Recommendation	Assumption and Calculations
01 Main Library	9	B2010 Exterior Walls - Metal Siding		The top of the building is clad with horizontal metal siding including soffits. The finish of this siding has weathered, some panels have warped and many perimeter base pieces were missing.	1965	Replacement at end of service life is recommended. Remaining life extended due to condition, and repairs timed to coincide with window replacement.	We have assumed an existing wall U-value of 0.405 based siding with foam insulation. New U-value of 0.203 with additional 2" of insulation. Saving is 0.75-1.0% of heating energy consumption.
01 Main Library	10	B2020 Exterior Windows		The windows are prefinished aluminum with fixed sealed double-glazed panes. The date stamps of the sealed glazing units were varied including many stamped as 1965, 1979 and 1993. The frame finishes are faded, but there were no complaints about drafts or water penetration except from window (Invoicing room) near the loading room. Spray foam was noted at the window exterior mullion indicating a patch repair in attempts to stop the water penetration. Many glazing panes had failed with severe fogging noted within the glazing panes of the back study room floor to ceiling windows.	1965	Windows have reached the end of their service life.	We have assumed an existing U-value of 0.55 based on aluminium windows and a new U value of 0.48 for double panel low e and thermally broken windows. Saving is 1.5-3.0% of heating energy consumption.
01 Main Library	27	D303001 Chilled Water Systems	Boiler room	Two Trane reciprocating chillers generate chilled water for building cooling. Based on the age of the chillers, they may be using a banned refrigerant (R-11). The unit is long past its expected service life, and is likely difficult to service.	1967	Replace the chillers as soon as practicable. If the chillers fail in service the entire library will be without air conditioning. You may also wish to consider redesigning the cooling systems, as all most of the equipment requires replacement as described below.	We assume the existing units operate at approximately 1.25kW/ton, to be replaced by one or two units operating at 0.8 KW/ton. If combined with the cooling tower below, replacing the chiller and cooling tower with new equipment can yield annual electricity savings of up to 30% for building cooling during summer.
01 Main Library	28	D303001 Chilled Water Systems	Roof	One Marley cooling tower rejects heat from the chillers to the atmosphere. The unit is past its expected service life.	1987	Replace the cooling tower as soon as practicable. If the cooling tower fails in service the entire library will be without air conditioning.	We assume the unit has on/off control only, and no VFD, and that a new unit would include a VFD. A correctly programmed VFD can reduce energy consumption by 10%.
01 Main Library	29	D304008 Air Handling Units	Boiler room	AC #1 uses chilled water to cool offices and rooms in the basement.	1967	Replace AC#1 at the end of its service life. If AC#1 fails in service the areas of the building it serves will be without air conditioning.	We assume the unit has on/off control only, and no VFD, and that a new unit would include a VFD. A correctly programmed VFD can reduce energy consumption by 10%.
01 Main Library	30	D304008 Air Handling Units	Boiler room	The main library air handling unit conditions the air for all public areas of the building.	1967	Maintain the unit by replacing fans and heating and cooling coils as required. If the air handling unit fails in service the majority of the library will be without air conditioning.	We assume the unit has on/off control only, and no VFD, and that a new unit would include a VFD. A correctly programmed VFD can reduce energy consumption by 10%.
01 Main Library	31	D304008 Air Handling Units	Penthouse mechanical room	The return air fans for the main library air handling unit are two inline axial fans.	1967	Replace the fans at the end of their service life. If the return air fans fail in service the heating and air conditioning system that serves the library will operate at greatly reduced capacity.	We assume the unit has on/off control only, and no VFD, and that a new unit would include a VFD. A correctly programmed VFD can reduce energy consumption by 10%.

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01 Main Library	34	D304008 Air Handling Units	Penthouse mechanical room	A Trane air handling unit supplies conditioned air to the lobby area. The unit is long past its expected service life.	1967	Replace the air handling unit at the end of its service life. If the air handling unit fails then heating and cooling to a large part of the library will be lost.	We assume the unit has on/off control only, and no VFD, and that a new unit would include a VFD. A correctly programmed VFD can reduce energy consumption by 10%.
01 Main Library	32	D305004 Fin Tube Radiation	Throughout	The perimeter of the building interior is heated with hydronic radiators.	1967	Replace the radiators at the end of their service life. If radiators fail in service then some heat to the area of the building served will be lost.	There is little to no savings for replacing the radiators, but we assume the radiators have basic thermostat controls only. The use of programmable thermostats to control the radiators can reduce heating bills by approximately 1% for every degree of temperature setback. The heating water temperature could also be set back at night, if not already done. Savings by setting back the water temperature would be approximately equal to using programmable thermostats.
01 Main Library	33	D303002 Direct Expansion Systems	Main floor mechanical room	A Carrier air conditioning unit cools part of the main floor. The unit rejects heat to a water cooled condenser. The unit is long past its expected service life.	1967	Replace the air conditioning unit at the end of its service life. If the unit fails then cooling to that part of the building will be lost.	We assume the system operates at approximately 1.25kW/ton, and a new system with new rooftop cooling unit could operate at 0.9 KW/ton. This could result in up to 28% savings on electricity used for cooling with this unit.
01 Main Library	50/51	D502002 Lighting Equipment	Throughout	Lighting on the lower floor consists mainly of older fixtures using T8 lamps.	1980	Replace the fixtures at the end of their service life. Install motion detectors on the lighting systems on the lower floor.	Using LED T8s with occupancy sensors and assuming a schedule of 10 hours per week day and 6 hours on Saturday, a 52% savings on lighting electricity consumption is possible.
02 Steelton	27	D304008 Air Handling Units	New Wing Roof	There are four York electric packaged heating and cooling units serving the new wing: two model number D2PF030A060A and two model number D2PF036A25A, showing signs of age.	1983	Replace at end of lifespan. The units are beyond their expected service life and could fail at any time. Other units can supplement heating over the short term, but this will affect air quality, occupant comfort and reduce overall building heating and cooling capability. As all units will be replaced at the same time, we have included an engineering allowance to evaluate alternatives.	We assume the existing units operate at approximately 1.25kW/ton cooling, and new equipment could operate at 0.9 KW/ton cooling. This could result in up to 28% savings on electricity used for cooling with these units. Converting from electric to natural gas heating could reduce heating costs by approximately 60%.
02 Steelton	32	D304008 Air Handling Units	Library	The maintenance contractor reported there are two air handling units in the ceiling of the 2nd floor of the library, served by heating equipment in the lobby furnace room and cooling equipment at the lobby roof. They could not provide further data. Site staff were unaware of these concealed units.	Unknown	Replace at end of lifespan. We have used a placeholder for cost and timing.	There was no data available to analyse these units.

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02 Steelton	35	D3050 Terminal & Package Units	Hot Water Radiators	There are perimeter radiators at the new wing and one radiator at the library basement. Assumed to be original.	1968	Replace the radiators at the end of their life span. The work may be deferred until failures begin.	There is little to no savings for replacing the radiators, but we assume the radiators have basic thermostat controls only. The use of programmable thermostats to control the radiators can reduce heating bills by approximately 1% for every degree of temperature setback. The heating water temperature could also be set back at night, if not already done. Savings by setting back the water temperature would be approximately equal to using programmable thermostats.
03 Seniors Drop-in	15	B3010 Roof Coverings - BUR	Upper	Built-up asphalt and gravel roof with prefinished metal flashings, and area drains. Some UV deterioration at upturns to mechanical units. No leakage reported.	1984	Complete localized repairs at a cost below report threshold. Replace roofing at end of lifespan. Service life extended due to good condition.	We have assumed an existing U-value of 0.514 based on built-up asphalt and gravel roof with concrete deck. New U value of 0.25 with additional 2" of insulation. Saving is 0.5-1.0% of heating energy consumption.
03 Seniors Drop-in	20	D304008 Air Handling Units	Middle & Upper Roofs	There are three Lennox forced air furnaces with cooling units, two model GCS9-513-150C-2Y, rated at 150,000 Btu/hr input, and approximately 12.5 tons cooling capacity, and one model GCS9-413-120C-2Y, rated at 120,000 Btu/hr input, and approximately 9 tons cooling capacity. All units show heavy cabinet corrosion consistent with age. The maintenance contractor reports interior components are rusted and the parts are obsolete.	1984	Replace at end of lifespan. These units are beyond their expected service life and could fail at any time, causing service interruptions and possible higher costs for emergency replacement.	We assume the system operates cooling at approximately 1.25kW/ton, and heating at 80% efficiency. A new unit could operate at 0.9 KW/ton cooling and 85% efficiency heating. This could result in up to 28% savings on electricity used for cooling with this unit, and a 5% savings in natural gas used for heating.
03 Seniors Drop-in	24	D202003 Domestic Water Equipment	Old Wing	Domestic hot water is generated and stored in a Rheem Ruud electric heating & storage tank with 85 US gallon capacity.	1993	Replace at end of lifespan at a cost below the threshold.	Converting to natural gas could save approximately 60% off the cost to heat domestic water.
03 Seniors Drop-in	25	D202003 Domestic Water Equipment	Addition	Domestic hot water is generated and stored in a John Wood electric heating & storage tank with 60 US gallon capacity.	1986	Replace at end of lifespan at a cost below the threshold.	Converting to natural gas could save approximately 60% off the cost to heat domestic water.
04 Jesse Irving	18	D305006 Package Units		There is a Carrier Weathermaker rooftop air handling unit with natural gas heating and electric cooling. The data plates are illegible. However, drawings call for a Carrier Model 48DP020-5 gas heat and 18 tons cooling. Heated and cooled air is circulated through central ducting in the ceiling. Gas piping to the unit shows surface corrosion and requires repainting during the work.	1988	Replace unit at end of lifespan. The unit is beyond its expected service life and could fail at any time, causing service interruptions and possible higher costs for emergency replacement.	We assume the system operates cooling at approximately 1.25kW/ton, and heating at 80% efficiency. A new unit could operate at 0.9 KW/ton cooling and 85% efficiency heating. This could result in up to 28% savings on electricity used for cooling with this unit, and a 5% savings in natural gas used for heating.

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05 Maycourt	8	B201008 Exterior Soffits		The cantilevered concrete bay window seats are reported to be very cold. The base of the wall and the soffit are exposed concrete slabs with minimal insulation at the interior per drawings, located inboard of the heating ductwork.	1971	Insulate exposed concrete walls and soffits from the exterior including framing, siding and trim to improve occupant comfort and reduce energy loss from the heating system.	From an envelope perspective, insulating this small area would result in approximately 1% savings on heating energy. Energy savings from insulating the ductwork should be greater, but it is difficult to estimate without air flow information.
05 Maycourt	19	D3050 Terminal & Package Units		There are two Carrier Weathermaker I rooftop units. The data plates are largely illegible. However, we estimate the cooling capacity of each at approximately 5 tons. The units are serviceable but the heating is reported to be uneven. Heated and cooled air is circulated through central ducting to in-floor-slab ducting to perimeter vent grilles.	1989	Replace units at end of lifespan. The units are beyond their expected service life and could fail at any time, causing service interruptions and possible higher costs for emergency replacement.	We assume the system operates cooling at approximately 1.25kW/ton, and heating at 80% efficiency. A new unit could operate at 0.9 KW/ton cooling and 85% efficiency heating. This could result in up to 28% savings on electricity used for cooling with this unit, and a 5% savings in natural gas used for heating.
06 Bondar Park	8	D302003 Furnaces	Furnace Room	There is a gas-fired high-efficiency Carrier Weathermaker furnace identified on drawings as model 58SXC120 condensing furnace rated at 132MBtu/hr input and 2,110 cfm. Drawings do not identify cooling as part of the system or building equipment, but we observed a rooftop condensing unit.	1990	Replace at end of lifespan, extended due to low usage.	We assume the existing system heats with 80% efficiency and a new system would be 85% efficient. This would result in a 5% reduction in gas consumption for this unit.
06 Bondar Park	53	D305005 Electric Heating		Drawings identify 11 electric heaters, most flush-mounted inserted in the ceilings, apart from the wall-mounted blower at the electrical room.	1990	Replace at end of lifespan.	Converting to natural gas could save approximately 60% off the cost to heat domestic water.
06 Bondar Park	56	D502002 Lighting Equipment	Exterior	There are 15 exterior soffit light fixtures.	1990	Replace at end of lifespan with new LED type fixtures.	Electricity usage for exterior lighting can be reduced by approximately 71% based on the following wattage reductions (existing to new LED): 50 to 7; 100 to 35; 400 to 120.
07 Civic Centre	32	D305003 Fan Coil Units	Throughout	The interior perimeter is heated and cooled with approximately 530 floor mounted fan coil units. We understand approximately 50% have already been replaced as-needed.	1974	Replace the fan coil units at the end of their service life. This work can be phased over several years. The areas served by individual fan coil units will become uncomfortable if a unit fails.	There is little to no savings for replacing the fan coils, but we assume the units have basic thermostat controls only. The use of programmable thermostats to control the radiators can reduce heating bills by approximately 1% for every degree of temperature setback.
08 PW Admin	16	B2020 Exterior Windows	Original - Second Floor	At the second floor, there are continuous strip windows around the entire perimeter. Half of the windows appear original, with anodized aluminum frames and operable windows. The glass has a dark tint.	1970	Budget for eventual replacement of windows at end of service life.	We have assumed an existing U-value of 0.55 based on insulated aluminium windows and a new U value of 0.48 for double panel low e and thermally broken windows. Saving is 1.5-3.0% of heating energy consumption.
08 PW Admin	17	B2020 Exterior Windows	Ground Floor North Offices, Entrance Lobby	Ground floor north offices and the entrance lobby have original aluminum windows with insulated glass units. Some of the original operable awning windows have been removed to install window air conditioners.	1970	Replace original windows for improved thermal performance.	We have assumed an existing U-value of 0.55 based on aluminium windows and a new U value of 0.48 for double panel low-e and thermally broken windows. Saving is 1.5-3% of heating energy consumption.

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08 PW Admin	28	D304008 Air Handling Units	Rooftop	There are two packaged Carrier rooftop units that supply forced air heating and cooling for the second level only. The units appear to each have a 4 ton cooling capacity and a 92,000Btu heating capacity.	1994	Replace rooftop units at end of service life to maintain reliability.	We assume the system operates cooling at approximately 1.25kW/ton, and heating at 80% efficiency. A new unit could operate at 0.9 KW/ton cooling and 85% efficiency heating. This could result in up to 28% savings on electricity used for cooling with this unit, and a 5% savings in natural gas used for heating.
09 PW Garage A	8	B2010 Exterior Walls - Metal Siding	North and West Sides	The exterior walls of the building are clad entirely with corrugated metal cladding with exposed mineral fibre insulation with vinyl vapour barrier at the interior, except the lowest 10 feet where there is a galvanized steel liner panel. At numerous locations on the east and south elevations, there is corrosion and mechanical damage throughout. At some locations, missing cladding has been replaced with plywood.	1970	The appearance and condition of the metal cladding is such that we recommend complete replacement with insulated metal panels, consisting of two skins of metal with foam insulation in between. The consequence of not doing this would be continuously higher space heating costs, uncomfortable drafts, and ongoing water penetration.	We have assumed an existing wall U-value of 0.405 based two layers of metal panel with foam insulation in between. New U-value of 0.203 with additional 2" of insulation. Saving is 0.75-1.0% of heating energy consumption.
09 PW Garage A	19	D302002 Hot Water Boilers	Main Boiler Room, northwest corner	Space heating for the building and for the adjacent administration building is provided by 2 large capacity boilers located in a room on the mezzanine, at the northwest corner of the building. The boilers are manufactured by Napanee Boiler Works, and are original to construction. The boilers each have a rated capacity of 3,244 MBtu/h. We understand both boilers continue to operate.	1970	The boilers have long exceeded their expected service life. Continued operation may be subject to more frequent and longer breakdowns. We recommend replacement in the next year.	We assume the existing system heats with 65% efficiency and new boilers would be 88% efficient. This would result in a saving of approximately 26% of gas consumption for this unit.
09 PW Garage A	22	D202003 Domestic Water Equipment	Main Boiler Room, northwest corner	Domestic hot water for the change rooms and washrooms near the northwest mezzanine is provided by an 85 gallon gas-fired storage tank manufactured by Ruud. The tank appears to be older. Water is also stored in an adjacent tank. An additional tank located nearby is abandoned and no longer used.	1995	Replace gas fired storage tank, and adjacent storage tank to maintain reliability. Postponing replacement may result in unpredictable failures and possible water damage.	New and old equipment operate with the same technology and same efficiencies. There are little to no energy savings in replacing this equipment.
12 Fire #1	25	D3030 Cooling Generating Systems	Low roof	A Carrier 50TJ-005---501QE rooftop unit heats and cools the dormitory with direct expansion cooling and electric heating. Cooling capacity appears to be approximately 5 tons.	1997	Replace at end of lifespan.	Converting to natural gas could save approximately 60% off the cost to heat domestic water.

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12 Fire #1	28	D305004 Fin Tube Radiation	Office & Staff Areas	Perimeter fin tube radiators are controlled by thermostat.	1985	Replace at end of lifespan. Units can be replaced as-needed as they fail.	There is little to no savings for replacing the radiators, but we assume the radiators have basic thermostat controls only. The use of programmable thermostats to control the radiators can reduce heating bills by approximately 1% for every degree of temperature setback. The heating water temperature could also be set back at night, if not already done. Savings by setting back the water temperature would be approximately equal to using programmable thermostats.
12 Fire #1	31	D202003 Domestic Water Equipment		Domestic hot water is generated and stored in two 310L Rheem Ruud storage-type gas-fired water heaters. Site staff recalled the units being replaced 8-10 years ago, but we have shown year of acquisition based on data plate information.	1997	Replace at end of lifespan.	New and old equipment operate with the same technology and same efficiencies. There are little to no energy savings in replacing this equipment.
12 Fire #1	41	D502002 Lighting Equipment	Site & Exterior	There are five single- and double-head bollards at the parking lot and wall-packs above the bay doors. Staff reported lights are problematic.	1985	Investigate the system for faults. Unless the investigation shows localized repairs will be sufficient, plan to replace to coincide with pavement replacement. This work requires excavation within the parking lot, and should be completed with pavement replacement to reduce costs. If not completed at this time, the system could fail completely within the next few years, causing safety hazards and costing substantially more to replace.	Electricity usage for lighting can be reduced by approximately 44% based on the following wattage reductions (existing to new LED): 75 to 31; 150 to 70.
13 Fire #2	16	D302004 Fuel-fired Unit Heaters	Garage	The garage is heated by two Duomatic Olsen gas-fired heaters rated at 160 MBH maximum input.	1989	Replace both heaters at end of lifespan.	We assume the existing system heats with 80% efficiency and a new system would be 85% efficient. This would result in a 6% reduction in gas consumption for this unit.
13 Fire #2	28	D502002 Lighting Equipment	Exterior	Exterior lighting includes high-power sodium discharge wall packs, sconces at doors, and one pole-mounted light at the parking lot.	1989	Replace at end of lifespan. Timing is discretionary.	Electricity usage for exterior lighting can be reduced by approximately 44% based on the following wattage reductions (existing to new LED): 100 to 22; 150 to 70.
14 Fire #3	16	D302004 Fuel-fired Unit Heaters	Garage	The garage is heated by two Duomatic Olsen gas-fired heaters rated at 160 MBH maximum input.	1989	Replace both heaters at end of lifespan.	We assume the existing system heats with 80% efficiency and a new system would be 85% efficient. This would result in a 6% reduction in gas consumption for this unit.
14 Fire #3	28	D502002 Lighting Equipment	Exterior	Exterior lighting includes high-power sodium discharge wall packs, sconces at doors, and one pole-mounted light at the parking lot.	1989	Replace at end of lifespan. Timing is discretionary.	Electricity usage for exterior lighting can be reduced by approximately 60% based on the following wattage reductions (existing to new LED): 100 to 22; 150 to 70.

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15 Fire #4	19	D304008 Air Handling Units	Lower roof, HRV #1	There is a Venmar CES heat recovery ventilator, with a Neptronic controller attached. Age unknown, but drawings indicated this unit was originally intended to be replaced, so we assume it is now past its expected lifespan.	Unknown	Replace unit at end of lifespan (estimated)	New and old equipment operate with the same technology and same efficiencies. There are little to no energy savings in replacing this equipment.
15 Fire #4	23	D302002 Hot Water Boilers	Boiler Room	There are eight Weil-McLain gas-fired boilers in two banks, each loop with expansion tank and 7.5hp circulation pumps, and a shared bypass feeder. The boilers, pumps and humidifiers are controlled by a Carrier BAS. This hydronic heating system serves the garage. Site staff advised three of the eight boilers are not working and the system still provides adequate service. Age estimated; equipment largely predates the 2007 renovation.	1988	Replace the boilers at the end of their service life. New boilers may be as much as 10% more efficient than the existing boilers, reducing the annual cost to heat the garage by a similar amount.	We assume the existing system heats with 75% efficiency and new boilers would be 88% efficient. This would result in a saving of approximately 15% of gas consumption for this unit.
15 Fire #4	25	D304008 Air Handling Units	Upper roof	There is a Temprite air handling unit with indirect gas-fired heater Model GTDM55-CBW, rated at 687,500 Btu/hr max input.	1995	Replace unit at end of lifespan. This unit supplies fresh air to the building, and is required for ventilation.	We assume the existing system heats with 80% efficiency and a new system would be 85% efficient. This would result in a 6% reduction in gas consumption for this unit.
15 Fire #4	29	D202003 Domestic Water Equipment	Boiler Room	Domestic hot water is generated and stored in two 100 gallon A.O. Smith storage-type gas-fired water heaters. The system includes a potable water expansion tank and a circulating pump.	2007	Replace at end of lifespan.	New and old equipment operate with the same technology and same efficiencies. There are little to no energy savings in replacing this equipment.
15 Fire #4	64	B3010 Roof Coverings - Exposed Modified Bitumen		The roof is a two-ply modified bitumen membrane. The membrane is ridged and shows surface degranulation. There are many soft spots indicating leakage and wet insulation. There is some staining visible at the interior, mostly at the top of walls, and brick deterioration at the exterior. Based on minimal staining at the interior, the original vapour barrier appears to be intact and functioning as a backup membrane. Age estimated.	1986	Replace the roof membrane, including an allowance for localized deck repairs (see item B102003 above). If replacement is deferred, leakage will likely continue or accelerate, causing increased damage to the roof deck and more costly repairs.	We have assumed an existing U-value of 0.389 based on two-ply modified bitumen membrane with concrete deck. Proposed U-value of 0.194 with additional 2" of insulation. Saving is 0.75-1.0% of heating energy consumption.
15 Fire #4	67	D3050 Terminal & Package Units	Rooftop	There is one Temprite make-up air unit with indirect gas-fired heater, Model GTDM25-CAW, rated at 243,750 max Btu/hr. The exposed rooftop gas lines show surface corrosion. Age estimated.	1995	Repaint gas piping as part of roof replacement above. Replace unit at end of lifespan. This unit supplies fresh air to the building, and is required for ventilation.	We assume the existing system heats with 80% efficiency and a new system would be 85% efficient. This would result in a 6% reduction in gas consumption for this unit.

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16 Transit Depot	13	B203004 Overhead and Roll-up Doors	Storage Garage, Wash Bay, Mechanic's Shop, Body Shop	There are a 4 large overhead doors at the rear of the storage garage that allow busses to exit the garage. A separate single door allows busses to enter the garage. There are also 3 other doors allowing access to the wash bay, body shop and mechanic's shop. We understand the doors are original and have been repaired numerous times after being struck by vehicles.	1981	Replace overhead doors to maintain reliability and a weather-tight enclosure. Consideration should be given to high-speed overhead doors at the storage garage.	We have assumed a 1000 CFM unit heater per door with the existing doors open for 3 hours per day and the high speed roll up doors open for 2 hours per day. Estimated savings are about 1% of heating energy consumption.
16 Transit Depot	18	B3010 Roof Coverings - Coal Tar Pitch	Wash Bay, Shops, Storage Roofs	Roofs at the wash bay, storage garage and over the shop areas are built-up with coal tar pitch and pea gravel. The roofs appear to be original to construction. We understand there have been several areas of recent leaks that have been locally repaired. We noted several areas of ridging, blisters in the roof membrane, as well as "blueberries" suggesting an aged roof.	1981	Replace original roof membranes to maintain a reliable, weather-proof enclosure. We have phased replacements, and assumed ongoing local repairs would be completed in the interim.	We have assumed an existing U-value of 0.270 based on two-ply modified bitumen membrane with steel deck. Proposed U-value of 0.135 with additional 2" of insulation. Saving is 0.75-1.0% of heating energy consumption.
16 Transit Depot	23	D304008 Air Handling Units	Body Shop	There is a make-up air unit on roof level supplying heat to the body shop area below. The unit is manufactured by Reznor, Model RPV-PAK2, Serial 3AGL104-OC8, and appears to be original	1981	Replace make-up air unit to maintain reliability and improve energy efficiency.	We assume the existing system heats with 80% efficiency and a new system would be 85% efficient. This would result in a 6% reduction in gas consumption for this unit.
16 Transit Depot	24	D304008 Air Handling Units	Storage Garage	The drawings indicate there are 2 make-up air units in the ceiling of the storage garage. We were unable to verify the presence of these units, however we have assumed they are in place and original. Drawings indicate they have a heating capacity of 320 MBH.	1981	If units are original, they are at the end of their service life. We recommend replacement for improved energy efficiency and to maintain reliability.	We assume the existing system heats with 80% efficiency and a new system would be 85% efficient. This would result in a 6% reduction in gas consumption for this unit.
16 Transit Depot	27	D304001 Air Distribution, Heating and Cooling	Offices	Rooftop units over the offices space supply air to ductwork buried below the slab-on-grade to diffusers throughout the floor. Occupants reported spacers are frequently too cold in winter, and several reported using space heaters to maintain comfort.	1981	Consideration should be given to routing supply air ductwork through the drop ceiling space. We have provided a preliminary budget for these modifications.	We assume the existing system heats with 70% efficiency and a new system would be 85% efficient. This would result in a 18% reduction in gas consumption for this unit.

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16 Transit Depot	40-45, 58	D502002 Lighting Equipment		Lighting at offices consist mostly of recessed 2-bulb T12 fluorescent fixtures that appear to be original. Lighting at the storage garage and maintenance shop is a combination of low pressure sodium, metal halide and fluorescent fixtures. Most fixtures appear to be original, however some fluorescent fixtures have been converted to T8 Fixtures. Site lighting consists of a number of high pressure sodium wall packs, as well as some pole-mounted luminaires. Some pole-mounted fixtures appear to have been converted to LED. There are a few poles around the site with 3 streetlight-type high pressure sodium fixtures per pole.	1981	Replace existing lighting with LED	Electricity usage for office lighting can be reduced by approximately 70% overall based on the following wattage reductions (existing to new LED): 40 to 17; 64 to 30; 150 to 70; 192 to 60; 250 to 70; 300 to 120; 500 to 150.
16 Transit Depot	46	D509005 Electrical Heating	Body Shop and Wash Bay	The body shop and wash bay have an electrical heating system, consisting of a mesh of heating cables buried in the floor slab. We understand both systems are functional. We were not aware of the total heating capacity, however given the size both rooms, they are likely 15kW to 20 kW each.	1981	Replace the in-floor heating system as it fails. Consideration could be given to a gas-fired glycol heating system which may reduce energy costs.	We have assumed a new system of would include a boiler and buried glycol piping if gas is available. Converting to natural gas could save approximately 60% off the cost to heat domestic water.
17 Transit Terminal	12	B3010 Roof Coverings - Exposed Single-Ply	Main Roof	The building has a flat roof covered with a single-ply, loose-laid EPDM roof membrane. At numerous locations, the seams have debonded and there are penetrations through the membrane. Tenting and wrinkling is apparent at the perimeter, indicating shrinkage of the membrane. At one of the roof drains, the drain cage is missing and there is organic growth within the drain.	1983	The roof membrane is well beyond its normal expected service life. There is a high risk of leakage at any time. The construction of the roof is such that leaks will be difficult to isolate and repair. We recommend immediate replacement with a two-ply modified bitumen roof membrane.	We have assumed an existing U-value of 0.338 based on two-ply modified bitumen membrane. Proposed U-value of 0.165 with additional 2" of insulation. Saving is 0.75-1.0% of heating energy consumption.072
17 Transit Terminal	15	D304008 Air Handling Units	Main Roof	Space heating is provided by a gas-fired, forced air rooftop heating unit. There is no provision for cooling. Return air is located in the main space only, and we understand the driver's lounge is stuffy. Original drawings indicate a heating capacity of 150 000 Btu/h. The unit appears to be original, and we understand is still functioning as intended.	1983	The rooftop furnace unit is operating well beyond its normal expected service life. There is a high risk of failure at any time. We recommend replacement within the next year to maintain reliability. Consideration should be given to installing a cooling coil. Budget provided is for a package rooftop heating unit with separate condenser/ cooling coil.	We assume the existing system heats with 80% efficiency and a new system would be 85% efficient. This would result in a 6% reduction in gas consumption for this unit.

The Corporation of the City of Sault Ste. Marie
Energy Conservation Estimates for Capital Projects Projected 2014-2019

Building	line #	ID	Location / Type	Description & History	Actual or Estimated Year of Acquisition	Recommendation	Assumption and Calculations
17 Transit Terminal	35	G4020 Site Lighting	Pole-Mounted Fixtures	There are a few poles around the site with 3 streetlight-type high pressure sodium fixtures per pole.	1983	Additional cost to replace with LED fixtures to reduce energy costs.	Electricity usage for site lighting can be reduced by approximately 72% based on the following wattage reductions (existing to new LED): 250 to 70
18 Police HQ	10	B2020 Exterior Windows	Original building	The windows are prefinished aluminum with casement operating and fixed sealed double-glazed panes. Glass block glazed units were noted at the west and north elevation of the walkout basement and ground floor levels. There are many complaints about drafts or water penetration through the window frames. The casement operating portion of the windows are sealed closed. Water penetration was noted at various window perimeters. Most of the damages was at the stained adjacent ceiling tiles and sill interior finishes. Two glazing panels were shattered at the south west corner of the building near the roof access stairwell.	1967	Windows have reached the end of their service life.	We have assumed an existing U-value of 0.55 based on aluminium windows and a new U value of 0.48 for double panel low e and thermally broken windows. Saving is 1.0-1.5% of heating energy consumption.
18 Police HQ	21	D304008 Air Handling Units	Roof	HVAC unit #1 is a 10 ton Carrier Weathermaker rooftop unit that serves the second floor of the old wing.	1967	The unit should be replaced immediately to ensure reliable service. If the rooftop unit fails then the area it serves will become uncomfortable.	We assume the system operates at approximately 1.2kW/ton, and a new system could operate at 0.8 KW/ton. This could result in up to 33% savings on electricity used for cooling with this unit.
18 Police HQ	23	D304008 Air Handling Units	Roof	HVAC unit #3 is a 10 ton Carrier Weathermaker rooftop unit that serves the first floor of the old wing.	1967	The unit should be replaced immediately to ensure reliable service. If the rooftop unit fails then the area it serves will become uncomfortable.	We assume the system operates at approximately 1.2kW/ton, and a new system could operate at 0.8 KW/ton. This could result in up to 33% savings on electricity used for cooling with this unit.
18 Police HQ	24	D304008 Air Handling Units	Roof	HVAC unit #4 is a 15 ton Carrier Weathermaker rooftop unit that serves the east side of the new wing.	1967	The unit should be replaced immediately to ensure reliable service. If the rooftop unit fails then the area it serves will become uncomfortable.	We assume the system operates at approximately 1.2kW/ton, and a new system could operate at 0.8 KW/ton. This could result in up to 33% savings on electricity used for cooling with this unit.
18 Police HQ	25	D304008 Air Handling Units	Roof	HVAC unit #6 is a 20 ton Carrier Weathermaker rooftop unit that serves the west side of the new wing.	1967	The unit should be replaced immediately to ensure reliable service. If the rooftop unit fails then the area it serves will become uncomfortable.	We assume the system operates at approximately 1.2kW/ton, and a new system could operate at 0.8 KW/ton. This could result in up to 33% savings on electricity used for cooling with this unit.

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Energy Conservation Estimates for Capital Projects Projected 2014-2019

Building	line #	ID	Location / Type	Description & History	Actual or Estimated Year of Acquisition	Recommendation	Assumption and Calculations
18 Police HQ	30	D305006 Package Units	Interior perimeter	Incremental units with electric heating and direct expansion cooling are located around the interior perimeter of the building. The cooling sections from the units have been removed and the exterior wall penetration has been repaired, leaving only the electric heating sections.	1967	Replace the incremental units to ensure reliable service. The incremental units have been replaced with wall mounted electric convection heaters, which appear to be performing adequately. If an incremental unit fails then the area it serves will become uncomfortable.	There are no savings to direct replacement.
18 Police HQ	37	D202003 Domestic Water Equipment	Basement utility room	Domestic hot water is generated in one AO Smith gas fired water heater rated at 670 MBH.	1990	Replace the water heater at the end of its service life. If the water heater fails the building will be without domestic hot water for handwashing and other uses.	New and old equipment operate with the same technology and same efficiencies. There are little to no energy savings in replacing this equipment.
19 Ontario Works	15	B3010 Roof Coverings - BUR	Main Roof	The main building roof is finished with a built-up asphalt roof membrane covered with pea gravel. There were numerous locations of local repairs. Maintenance staff reported the last repairs were completed in 2010. We have estimated the roof age based on its appearance.	1985	Replace roof within the next 3 years to maintain reliability.	We have assumed an existing U-value of 0.135 based on built-up asphalt roof membrane covered with pea gravel. Proposed U-value of 0.270 with additional 2" of insulation. Saving is 0.75-1.0% of heating energy consumption.
19 Ontario Works	20	D304008 Air Handling Units	Rooftop Mechanical Room	There is a Trane Air Handling unit in the rooftop mechanical room, Model 25MPVBVU that we understand provides tempered air for the 3rd floor only. This unit appears to have a hydronic heating coil and separate direct expansion cooling condenser on the roof. The unit appears to be original and is powered by a 15 horsepower supply air fan.	1964	Replace or refurbish air handler as it is operating beyond its normal service life. Replace supply air fan with improved controls and variable frequency drive to match supply air to suit building needs, and reduce energy costs.	There was no data available to analyse these units.
19 Ontario Works	36	D3030 Cooling Generating Systems	Rooftop	There is an outdoor condensing unit manufactured by Trane, Model RAUA-2506-MD that provides cooling to the lab on the 3rd floor. Based on the serial number, the unit appears to date to 1980.	1980	The condenser is operating well beyond its normal service life. We recommend replacement for improved efficiency and reliability. If replacement is deferred, equipment may fail when most needed.	We assume the system operates at approximately 1.2kW/ton, and a new system could operate at 0.8 KW/ton. This could result in up to 33% savings on electricity used for cooling with this unit.
19 Ontario Works	41	D302002 Hot Water Boilers	Basement Mechanical Room	Domestic hot water is provided by a 380 MBH, natural gas atmospheric boiler, model CWX380C-N, manufactured by Rheem and located in the basement mechanical room.	1992	Replace boiler at end of service life.	New and old equipment operate with the same technology and same efficiencies. There are little to no energy savings in replacing this equipment.
21 John Rhodes	39	D304008 Air Handling Units	Roof, Pad 2	AC-8 is a Carrier rooftop unit that provides 26 tons of direct expansion cooling and has a maximum heating gas input of 360 MBH. AC-8 serves the Gym.	1998	Replace AC-8 at the end of its service life.	We assume the system operates cooling at approximately 1 kW/ton, and heating at 80% efficiency. A new unit could operate at 0.8 KW/ton cooling and 85% efficiency heating. This could result in up to 20% savings on electricity used for cooling with this unit, and a 6% savings in natural gas used for heating.

The Corporation of the City of Sault Ste. Marie
Energy Conservation Estimates for Capital Projects Projected 2014-2019

Building	line #	ID	Location / Type	Description & History	Actual or Estimated Year of Acquisition	Recommendation	Assumption and Calculations
21 John Rhodes	58	F104005 Ice Rinks	Compressor room	Chilled glycol for ice making is generated in three Frick ammonia chillers. Two chillers are equipped with 100 hp compressors and one is equipped with a 60 hp compressor. The equipment is controlled by a Cimco control panel.	1999	Replace the chillers at the end of their service life. Ice making capability will be lost if the chillers fail.	We assume the existing units operate at approximately 1 kW/ton, and new units could operate at 0.8 KW/ton cooling. This would allow a 20% reduction in electricity use for ice making equipment.
24 SSM Museum	12	B3010 Roof Coverings - BUR		The low slope roof has two levels and is a built-up asphalt roof membrane with prefinished metal perimeter upturn and copper flashings. The roof areas are drained with area drains. The top roof level has wood catwalks. Leakage reported and stains noted near the top roof level access ladder. Another leak was noted within unit 303. A roof drain was observed above that area. We were informed that an extensive roof leak occurred after our site review during a heavy rain storm. The roof over the stairwell structure is a single ply membrane; a missing drain cover was noted. The roof over the elevator enclosure is single ply membrane with stone ballast. The roof over the clock tower is sloped copper roofing. The roof over the top roof level is sloped metal panel roofing; this metal roof was rusted. Various poorly-completed previous patch repairs were noted at the lower roof level flashing.	1977	Replace low-slope roofs as they have reached the end of their lifespan. Localized copper metal roofing and flashing repairs are also required at the same time. If repairs are deferred, deterioration will likely continue or accelerate, causing increased repair costs.	We have assumed an existing U-value of 0.135 based on built-up asphalt roof membrane covered with pea gravel. Proposed U-value of 0.270 with additional 2" of insulation. Saving is 0.75-1.0% of heating energy consumption.
24 SSM Museum	16	D302002 Hot Water Boilers	Basement mechanical room	Hot water for heating is generated in two gas fired boilers manufactured by Rheem. The boilers are each rated at 576 MBH maximum gas input.	1977	Replace the boilers at the end of their service life. The building will lose its source of heat if the boilers fail.	We assume the existing system heats with 75% efficiency and new boilers would be 85% efficient. This would result in a saving of approximately 10% of gas consumption for this unit.
27 PW Storage G	11	B3010 Roof Coverings - Built Up Asphalt	Main Roof	The main building roof was viewed from the adjacent shop roof, as there is no other access. The roof appears to be a built-up asphalt roof membrane. Staff reported ongoing problems with water penetration. We understand there are plans to replace the roof in the coming year.	1985	Replace roof to maintain a watertight roof enclosure. If replacement is deferred, leakage will likely continue or accelerate, causing increased repair costs, staining and/or mold at the interior, and possible damage to the roof deck. Consideration should be given to installing a permanent fixed ladder for maintenance access.	We have assumed an existing U-value of 0.135 based on built-up asphalt roof membrane covered with pea gravel. Proposed U-value of 0.270 with additional 2" of insulation. Saving is 0.75-1.0% of heating energy consumption.

The Corporation of the City of Sault Ste. Marie
Energy Conservation Estimates for Capital Projects Projected 2014-2019

Building	line #	ID	Location / Type	Description & History	Actual or Estimated Year of Acquisition	Recommendation	Assumption and Calculations
27 PW Storage G	15	D302004 Fuel-fired Unit Heaters	Main Garage Area	Space heating for the garage is provided by 12 gas-fired suspended unit heaters manufactured by Olsen. The heaters have a nominal capacity of 200000 Btu/hr @ 80% efficiency. One of the units is no longer operational. All units appear to be original.	1985	Replace suspended unit heaters to maintain reliability.	We assume the existing system heats with 80% efficiency and a new system would be 85% efficient. This would result in a 6% reduction in gas consumption for this unit.
27 PW Storage G	25	D502002 Lighting Equipment	Garage	Lighting inside the garage consists of 4-bulb, T-8 high output fixtures. We have assumed bulbs were recently updated.	2011	Replace bulbs with LED bulbs to reduce energy costs.	Electricity usage for garage lighting can be reduced by approximately 22% based on the following wattage reductions (existing to new LED): 160 (4x40) to 125
27 PW Storage G	30	G4020 Site Lighting	Wall-Mounted Fixtures	There are a total of 18 metal halide wall pack fixtures above overhead doors on each of the east and west elevations.	2005	Replace site lighting with LED fixtures to reduce energy costs.	Electricity usage for site lighting can be reduced by approximately 72% based on the following wattage reductions (existing to new LED): 250 to 70

CANTEEN - BELLEVUE PARK, SAULT STE MARIE, ON



Subject	Savings Summary Table	Date	18-December-12	By	IBS Inc.	Page	1 of 1
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Opportunity Savings

Values given in the following table represent the savings for implementing each individual opportunity against current operating conditions. Savings for some measures, if implemented together, are interrelated. Interrelation refers to combining opportunities that may have a positive or negative financial impact on each respective opportunity.

OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years
	Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$			
R(1) Lighting Retrofit - T12 to T8 ¹		685		0.2	\$ -	\$ 70	\$ 70	\$ 1,050	15.0
R(2) Lighting Retrofit - Incandescent to CFL ¹		221		0.0	\$ -	\$ 20	\$ 20	\$ 25	1.3
R(3) Lighting Retrofit - Exterior HPS and MH Lighting to LED ¹		4,640		1.0	\$ -	\$ 460	\$ 460	\$ 5,500	12.0
R(4) Convert Domestic Hot Water Heating to Natural Gas	-3,246	2,759		0.0	-\$ 110	\$ 280	\$ 170	\$ 1,050	6.2
R(5) Convert Canteen Heating to Natural Gas	-27,414	23,302		0.1	-\$ 920	\$ 2,330	\$ 1,410	\$ 4,500	3.2
R(6) Convert Canteen Fryer to Natural Gas	-2,795	2,096		-0.1	-\$ 90	\$ 210	\$ 120	\$ 800	6.7

The following table represents the estimated combined annual savings from implementing the noted opportunities. Interrelation between individual opportunities has been taken into consideration when determining these values.

OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years
	Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$			
Recommended - All	-33,455	33,703	0	1.3	-\$ 1,100	\$ 3,400	\$ 2,300	\$ 12,925	5.6

% of Utility Saved N/A 35% N/A 13%

Benchmark & Screening Report

ENERGY USE INTENSITY	Fuel ekWh/ft ²	Electric ekWh/ft ²	Total ekWh/ft ²	Total GHG tCO ₂
Current Facility Characteristics	0.0	14.0	14.0	9.7
Facility Characteristics with Recommended Energy Project	10.6	3.3	13.9	8.4



1. No labour cost has been carried for this opportunity as it may be performed by either facility staff or by the City Electrical Department.

Subject	Savings Summary Table	Date	15-April-13	By	IBS Inc.	Page	1 of 1
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Opportunity Savings

Values given in the following table represent the savings for implementing each individual opportunity against current operating conditions. Savings for some measures, if implemented together, are interrelated. Interrelation refers to combining opportunities that may have a positive or negative financial impact on each respective opportunity.

OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years
	Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$			
R(1) Lighting Retrofit - T12 to T8 ¹		269		0.1	\$ -	\$ 25	\$ 25	\$ 130	5.2
R(2) Lighting Retrofit - Incandescent to CFL ¹		638		0.1	\$ -	\$ 60	\$ 60	\$ 65	1.1
R(3) Lighting Retrofit - Exterior HPS and MH Lighting to LED ¹		1,809		0.4	\$ -	\$ 180	\$ 365	\$ 2,090	5.7
R(4) Convert Domestic Hot Water Heating to Natural Gas	-6,956	5,913		0.0	-\$ 230	\$ 590	\$ 360	\$ 1,400	3.9
R(5) Overnight Temperature Setback in Greenhouse Potting Room	17,605	0		3.2	\$ 600	\$ -	\$ 600	\$ 2,500	4.2
R(6) Insulate Greenhouse Knee Wall	33,610	0		6.1	\$ 1,100	\$ -	\$ 1,100	\$ 4,000	3.6
AD(1) Lighting Retrofit - Propagating Greenhouse MH to Induction Grow Lighting	0	1,095		0.2	\$ -	\$ 110	\$ 110	\$ 1,600	14.5
AD(2) Greenhouse Night Curtain	42,000	0		7.7	\$ 1,400	\$ -	\$ 1,400	\$ 17,800	12.7
AG(1) Solar Thermal Space Heating	117,559	-600		21.4	\$ 4,000	-\$ 60	\$ 3,940	\$ 173,600	44.1
AG(2) Geothermal Heat Pump	307,000	-74,000		39.9	\$ 10,400	-\$ 7,400	\$ 3,000	\$ 213,000	71.0
AG(3) Greenhouse Glass Replacement	4,900	0		0.9	\$ 170	\$ -	\$ 170	\$ 12,000	70.6

The following table represents the estimated combined annual savings from implementing the noted opportunities. Interrelation between individual opportunities has been taken into consideration when determining these values.

OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years
	Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$			
Recommended - R(1), R(2), R(3), R(4), R(5), R(6), & AD(1)	44,258	9,724	0	10.2	\$ 1,500	\$ 1,000	\$ 2,685	\$ 11,785	4.4
% of Utility Saved	13%	18%	N/A	14%					

Benchmark & Screening Report

ENERGY USE INTENSITY	Fuel ekWh/ft ²	Electric ekWh/ft ²	Total ekWh/ft ²	Total GHG tCO ₂
Current Facility Characteristics (Greenhouse & Canteen)	32.7	5.1	37.8	74.5
Facility Characteristics with Recommended Energy Project	28	4.1	32.6	64.2



1. No labour cost has been carried for this opportunity as it may be performed by either facility staff or by the City Electrical Department.

Subject	Savings Summary Table	Date	28-August-08	By	RB	Page	1 of 1
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	Description	ENERGY SAVINGS (kWh)					SAVINGS IN DOLLARS				TOTAL Savings	Est Cost	SIMPLE PAYBACK
		Reclaim	kWh Clg	kWh	kWh Ele	kW	kWh Htg	kWh Clg	Other	Electric			Years
		Htg (kWh)		Htg									
1	Tighten Air Handling Unit Belts				16,977		\$ -	\$ -		\$ 1,222	\$ 1,222	\$ 2,100	1.7
2	Disconnect All Unused T12 Ballasts			-17,920	49,669		-\$ 1,290	\$ -		\$ 3,576	\$ 2,286	\$ 5,500	2.4
3	Zone Lighting			-28,731	80,000		-\$ 2,069	\$ -		\$ 5,760	\$ 3,691	\$ 4,800	1.3
4	Lighting Automation			-59,541	165,000		-\$ 4,287	\$ -		\$ 11,880	\$ 7,593	\$ 14,400	1.9
5	Building Automation System		13,332		211,083		\$ -	\$ 960		\$ 15,198	\$ 16,158	\$ 137,500	8.5
6	Demand Load Rolling of Heating System					259	\$ -	\$ -		\$ 1,588	\$ 1,588	\$ 12,500	7.9
7	Demand Controlled Ventilation		6,968		174,287		\$ -	\$ 502		\$ 12,549	\$ 13,050	\$ 54,000	4.1
8	Temperature Setbacks		16,745	65,251			\$ 4,698	\$ 1,206		\$ -	\$ 5,904	\$ 8,400	1.4
9	Vending Machine Control				1,700		\$ -	\$ -		\$ 122	\$ 122	\$ 900	7.4
10	Lighting Retrofit: Incandescent to CFL				19,232		\$ -	\$ -		\$ 1,385	\$ 1,385	\$ 1,250	0.9
11	Lighting Retrofit: T12 Fluorescent Fixtures to T8		4,275	-81,619	226,655		-\$ 5,877	\$ 308		\$ 16,319	\$ 10,750	\$ 102,750	9.6
12	Radiant Heaters for Receiving Bay			-12,479	9,359	50	-\$ 534	\$ -		\$ 977	\$ 443	\$ 9,800	22.1
13	Water-Source Heat Pump for Heating			624,000	-15,768		\$ 44,928	\$ -		-\$ 1,135	\$ 43,793	\$ 168,500	3.8
14	Ice Storage for Building Cooling		19,232				\$ -	\$ 1,385		\$ -	\$ 1,385	\$ 76,000	54.9
15	Solar Domestic Hot Water System			12,235			\$ 881	\$ -		\$ -	\$ 881	\$ 22,000	25.0
TOTALS				501,196	938,194		\$36,450			\$69,441	\$110,251	\$620,400	5.6
Projected based on Benchmark & Screen Report						N/A							
Total Utility (Composite Year):				0	3,049,855								
Percentage of Utility Saved:					47%	(SEE NOTES)							
Benchmark Analysis:				Existing	New	BM Avg							
			ekWh/ft ²	30.7	16.2								
Notes:													
1. Noted savings and cost estimates are for reference only and are not guaranteed													
2. Some savings are interrelated. Each savings value presented in this table represents the savings for each individual opportunity. Interrelation refers to combining opportunities, which may have a positive or negative financial impact on each respective opportunity. This impact must be evaluated seperately prior to implementation to ensure accurate financial projections.													

Subject	Savings Summary Table	Date	22-July-11	By	IBS Inc.	Page	1 of 1
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Opportunity Savings

Values given in the following table represent the savings for implementing each individual opportunity against current operating conditions. Savings for some measures, if implemented together, are interrelated. Interrelation refers to combining opportunities that may have a positive or negative financial impact on each respective opportunity.

	OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years
		Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$			
R(1)	Garage: Electric Slab and Infrared Heating to NG Radiant Heaters ¹	-270,000	228,000	290	1	-\$ 7,400	\$ 19,200	\$ 11,800	\$ 50,000	4.2
R(2)	Adjust Boiler Room Space Temperature Set Point	3,400			1	\$ 100	\$ -	\$ 100	N/A	0.0
R(3)	Replace Administration RTU and Living Quarters MUA Unit	38,000			7	\$ 1,000	\$ -	\$ 1,000	\$ 28,000	28.0
R(4)	Boiler Loop OAT Reset	11,300			2	\$ 300	\$ -	\$ 300	\$ 1,000	3.3
R(5)	Retrofit Fluorescent T12 Fixture Ballasts and Lamps to T8	-5,400	7,000	150	1	-\$ 100	\$ 1,900	\$ 1,800	\$ 5,100	2.8
R(6)	Vending Miser		900		0	\$ -	\$ 100	\$ 100	\$ 200	2.0
R(7)	Improve Existing Boiler OAT Lockout Control		600		0	\$ -	\$ 40	\$ 40	\$ 200	5.0
AD(1)	Install Interval Meter and Load Shift Electric Slab Heating ¹			300	0	\$ -	\$ 4,200	\$ 4,200	\$ 1,000	0.2
AG(1)	Replace Pneumatic Controls with Centralized DDC Control System	13,900	3,200		3	\$ 400	\$ 200	\$ 600	\$ 45,000	75.0

Recommended Energy Project

The following table represents the estimated combined annual savings from implementing all listed opportunities except R(3), AD(1), AG(1). Interrelation between individual opportunities has been taken into consideration when determining these values.

OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years
	Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$			
Recommended - All except R(3) AD(1) AG(1)	-269,600	243,200	440	4	-\$ 7,400	\$ 21,700	\$ 14,300	56,500	4.0
% of Utility Saved	-146%	66%	48%	4%					

Benchmark & Screening Report

ENERGY USE INTENSITY	Fuel ekWh/ft ²	Electric ekWh/ft ²	Total ekWh/ft ²	Total GHG tCO ₂
Current Facility Characteristics	8	17	25	115.0
Facility Characteristics with Recommended Energy Project	21	6	26	110.9

Notes:

- The implementation of either opportunity R(1) or AD(1) affects savings related to the other. Due to the degree of interrelation between the two opportunities, AD(1) has not been included in the recommended project. If full implementation of R(1) will take more than three months from the start of the heating season (due to budgeting, tendering, or permits), opportunity AD(1) should be implemented as it will pay for itself and then produce a positive cash flow within three months of implementation. Upon implementation of R(1), AD(1) will no longer have savings associated with it.



Subject	Savings Summary Table	Date	20-October-11	By	IBS Inc.	Page	1 of 1
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Opportunity Savings

Values given in the following table represent the savings for implementing each individual opportunity against current operating conditions. Savings for some measures, if implemented together, are interrelated. Interrelation refers to combining opportunities that may have a positive or negative financial impact on each respective opportunity.

	OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years
		Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$			
R(1)	Incandescent to CFL	-2,300	3,000		0	-\$ 60	\$ 330	\$ 270	\$ 200	0.7
R(2)	Retrofit Fluorescent T12 Fixture Ballasts and Lamps to T8	-5,700	7,400		1	-\$ 200	\$ 800	\$ 600	\$ 4,200	7.0
R(3)	Vending Miser		500		0	\$ -	\$ 50	\$ 50	\$ 200	4.0
AD(1)	Natural Gas Boiler for DHW and Supplementing Heat Pump	-13,500	12,800		0	-\$ 400	\$ 1,400	\$ 1,000	\$ 12,000	12.0
AD(2)	High-Efficiency Condensing Natural Gas Unit Heaters	8,094			1	\$ 200	\$ -	\$ 200	\$ 10,000	50.0

Recommended Energy Project

The following table represents the estimated combined annual savings from implementing opportunities R(1), R(2), R(3). Interrelation between individual opportunities has been taken into consideration when determining these values.

	OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years
		Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$			
	Recommended - R(1), R(2), R(3)	-8,000	10,900	0	1	-\$ 200	\$ 1,200	\$ 1,000	\$ 4,600	4.6

% of Utility Saved -14% 16% 0% 4%

Benchmark & Screening Report

ENERGY USE INTENSITY	Fuel ekWh/ft ²	Electric ekWh/ft ²	Total ekWh/ft ²	Total GHG tCO ₂
Current Facility Characteristics	15	18	32	25.7
Facility Characteristics with Recommended Energy Project	17	15	32	24.8

Notes:



Subject	Savings Summary Table	Date	14-April-11	By	IBS Inc.	Page	1 of 1
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Opportunity Savings

Values given in the following table represent the savings for implementing each individual opportunity against current operating conditions. Savings for some measures, if implemented together, are interrelated. Interrelation refers to combining opportunities that may have a positive or negative financial impact on each respective opportunity.

	OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years
		Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$			
R(1)	Optimize Floodwater Temperature	50,000			9	\$ 1,900	\$ -	\$ 1,900	\$ 250	0.1
R(2)	Low-Flow Push Button Shower Faucets	386,000			71	\$ 14,800	\$ -	\$ 14,800	\$ 37,500	2.5
R(3)	Dectron Unit For Aquatics Zone Dehumidification	1,396,000	-229,000	-300	216	\$ 53,700	\$ 20,200	\$ 33,500	\$ 140,000	4.2
R(4)	Low-e Ceiling for Each Arena		127,000		23	\$ -	\$ 10,200	\$ 10,200	\$ 75,000	7.4
R(5)	Floodwater Treatment System	61,000			11	\$ 2,300	\$ -	\$ 2,300	\$ 35,000	15.2
AD(1)	Optimize Aquatics Zone Conditions		200,000		36	\$ -	\$ 16,000	\$ 16,000	\$ 2,500	0.2
AD(2)	VFD for Throttled Pool Pumps		92,000		17	\$ -	\$ 7,400	\$ 7,400	\$ 35,000	4.7
AD(3)	Occupancy Sensor Control for Lighting in All Change Rooms		28,000	75	5	\$ -	\$ 2,700	\$ 2,700	\$ 20,000	7.4
AD(4)	Floating Refrigeration Condensing Pressure		67,000		12	\$ -	\$ 5,400	\$ 5,400	\$ 15,000	2.8
AD(5)	Halogen Pot Lights to LED		40,000	60	7	\$ -	\$ 3,600	\$ 3,600	\$ 7,500	2.1
AD(6)	Retrofit Arena MH Fixtures with High-Output T5 Fluorescent Fixtures		66,000	110	12	\$ -	\$ 6,100	\$ 6,100	\$ 85,000	13.9
AD(7)	Retrofit Aquatics MH Fixtures with High-Output T5 Fluorescent Fixtures		41,000	60	7	\$ -	\$ 3,700	\$ 3,700	\$ 38,000	10.3
AD(8)	Atmospheric to Condensing Boilers for Arena DHW and Floodwater	94,000			17	\$ 3,600	\$ -	\$ 3,600	\$ 30,000	8.3
AD(9)	Outdoor Wallpack HPS Light Fixtures to LED		13,000	24	2	\$ -	\$ 1,200	\$ 1,200	\$ 13,000	10.8
AG(1)	Deleted From Scope of Work									
AG(2)	Turbidity Meter for Pool Filtration		125,000		23	\$ -	\$ 10,000	\$ 10,000	\$ 50,000	5.0
AG(3)	Moved To POI									
AG(4)	Full Plant Heat Recovery	1,117,000			206	\$ 43,000	\$ -	\$ 43,000	\$ 302,000	7.0
AG(5)	Building A/C via Refrigeration Plant		93,000		17	\$ -	\$ 7,400	\$ 7,400	\$ 175,000	23.6
AG(6)	Moved To POI									

Recommended Energy Project

The following table represents the estimated combined annual savings from implementing all listed opportunities except AD(2), AD(6), AD(7), AG(5). Interrelation between individual opportunities has been taken into consideration when determining these values.

OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years
	Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$			
Recommended - All except AD(2), AD(6), AD(7), AG(5)	3,104,000	371,000	-216	638	\$ 119,400	\$ 28,300	\$ 147,700	\$ 727,750	4.9
% of Utility Saved		54%	11%	-3%	38%				

Ver 5.0

Benchmark & Screening Report

ENERGY USE INTENSITY	Fuel ekWh/ft ²	Electric ekWh/ft ²	Total ekWh/ft ²	Total GHG tCO ₂
Current Facility Characteristics	43	26	69	1,700.6
Facility Characteristics with Recommended Energy Project	20	23	43	1,062.3

Notes:

- Noted savings and cost estimates are for screening only and are not guaranteed
- Budgets and estimates represent the highest level of accuracy that can be achieved without further engineering study. The proposed project does not include any contingency or project management fees.
- NOTE: If applying for funding from ecoENERGY Retrofit Incentive for Buildings it is important not to start the retrofit project or incur eligible costs until receiving written approval from Natural Resources Canada.
- NOTE: If applying for funding from ecoENERGY Retrofit Incentive for Buildings, caps may be placed on savings calculations. See note in main report regarding benchmarks.



SAULT STE MARIE CITY WORKS FACILITY, SAULT STE MARIE ON FACILITY SUMMARY



Subject	Savings Summary Table	Date	9-October-09	By	RB	Page	1 of 1
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Recommended Energy Project Summary

The following table represents the estimated combined annual savings from implementing each of the building's Recommended Energy Projects. Interrelation between individual opportunities has been taken into consideration when determining these values.

OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years
	Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$			
Recommended Energy Project: Administration Building	162,700	15,400	8	33	\$ 7,604	\$ 1,197	\$ 8,802	\$ 438,200	49.8
Recommended Energy Project: Main Building	613,300	137,600	136	138	\$ 28,664	\$ 11,103	\$ 39,768	\$ 460,300	11.6
Recommended Energy Project: Carpentry Shop	12,800	13,900	11	5	\$ 598	\$ 1,104	\$ 1,703	\$ 10,100	5.9
Recommended Energy Project: Test Lab	0	10,100	2	2	\$ -	\$ 765	\$ 765	\$ 1,550	2.0
Recommended Energy Project: North Storage Garage	304,000	27,600	20	61	\$ 14,208	\$ 2,181	\$ 16,390	\$ 206,500	12.6
Total Savings	1,092,800	204,600	177	238	\$ 51,075	\$ 16,351	\$ 67,427	\$ 1,116,650	16.6
% of Utility Saved	43%	19%	9%	5%	46%	18%			

Benchmark & Screening Report

ENERGY USE INTENSITY	Fuel ekWh/ft ²	Electric ekWh/ft ²	Total ekWh/ft ²	Total GHG tCO ₂
Existing Conditions	22	9	31	663.0
With Implementation of Recommended Energy Project	12	8	20	425.0

Notes:

1. Noted savings and cost estimates are for reference only and are not guaranteed
2. Budgets and estimates represent the highest level of accuracy that can be achieved without further engineering study. The proposed project does not include any contingency or project management fees.
3. NOTE: If applying for funding from ecoENERGY Retrofit Incentive for Buildings it is important not to start the retrofit project or incur eligible costs until receiving written approval from Natural Resources Canada.
4. NOTE: If applying for funding from ecoENERGY Retrofit Incentive for Buildings, caps may be placed on savings calculations. See note in main report regarding benchmarks.



SAULT STE MARIE CITY WORKS FACILITY, SAULT STE MARIE ON ADMINISTRATION BUILDING



Subject	Date	By	Page
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Opportunity Savings

Values given in the following table represent the savings for implementing each individual opportunity against current operating conditions. Savings for some measures, if implemented together, are interrelated. Interrelation refers to combining opportunities that may have a positive or negative financial impact on each respective opportunity.

OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years	INCLUDE IN ENERGY PROJECT? (YES / NO)
	Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$				
Routine										
1 Building Envelope: Replace / Install Exterior Door Seals	6,300			1	\$ 294	\$ -	\$ 294	\$ 850	2.9	YES
2 Building Envelope: Window Replacement	92,500	4,500		18	\$ 4,323	\$ 335	\$ 4,659	\$ 78,000	16.7	YES
3 Controls: Efficient Vending Machine Controller	-1,300	1,900		0	\$ 61	\$ 142	\$ 81	\$ 500	6.2	YES
4 Controls: Occupancy Sensor Control for Lighting in Record Room		400		0	\$ -	\$ 30	\$ 30	\$ 100	3.4	YES
5 Lighting: T12 Fluorescent Fixtures to T8 with Electronic Ballasts	-1,900	2,400	8	0	\$ 89	\$ 229	\$ 140	\$ 1,750	12.5	YES
Advanced										
6 Building Envelope: Insulation Upgrade	20,700			4	\$ 967	\$ -	\$ 967	\$ 27,000	27.9	NO
7 Building Envelope: Administration/Garage Link Insulation	10,000			2	\$ 467	\$ -	\$ 467	\$ 14,000	30.0	YES
8 HVAC: Retro-Commission HVAC Equipment	11,900	6,200		3	\$ 556	\$ 462	\$ 1,018	\$ 15,000	14.7	YES
9 Controls: Install Direct Digital Control System	50,300	3,800		10	\$ 2,351	\$ 283	\$ 2,634	\$ 65,000	24.7	YES
Aggressive										
10 HVAC: New Central HVAC System				0	\$ -	\$ -	\$ -	\$ 175,000	n/a	YES
11 HVAC: Solar Domestic Hot Water System	11,700			2	\$ 547	\$ -	\$ 547	\$ 18,000	32.9	YES
12 HVAC: Solar Wall for Pre-heating Ventilation Air	12,000			2	\$ 561	\$ -	\$ 561	\$ 22,000	39.2	NO
13 HVAC: Install Dedicated Condensing Boiler for Perimeter Heating	50,000			9	\$ 2,337	\$ -	\$ 2,337	\$ 45,000	19.3	YES
14 Controls: Demand Control Ventilation	17,500	4,700		4	\$ 818	\$ 350	\$ 1,168	\$ 25,000	21.4	YES

Recommended Energy Project

The following table represents the estimated combined annual savings from implementing all included opportunities together in a single energy project. Interrelation between individual opportunities has been taken into consideration when determining these values.

OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years
	Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$			
Recommended Energy Project	162,700	15,400	8	33	\$ 7,604	\$ 1,197	\$ 8,802	\$ 438,200	49.8

Benchmark & Screening Report

ENERGY USE INTENSITY	Fuel ekWh/ft ²	Electric ekWh/ft ²	Total ekWh/ft ²	Total GHG tCO ₂
Existing Conditions	22	12	34	66.4
With Implementation of Recommended Energy Project	7	10	17	33.7

Notes:

1. Noted savings and cost estimates are for reference only and are not guaranteed
2. Budgets and estimates represent the highest level of accuracy that can be achieved without further engineering study. The proposed project does not include any contingency or project management fees.
3. NOTE: If applying for funding from ecoENERGY Retrofit Incentive for Buildings it is important not to start the retrofit project or incur eligible costs until receiving written approval from Natural Resources Canada.
4. NOTE: If applying for funding from ecoENERGY Retrofit Incentive for Buildings, caps may be placed on savings calculations. See note in main report regarding benchmarks.



SAULT STE MARIE CITY WORKS FACILITY, SAULT STE MARIE ON MAIN BUILDING



Subject	Date	By	Page
Savings Summary Table	9-October-09	RB	1 of 1

Opportunity Savings

Values given in the following table represent the savings for implementing each individual opportunity against current operating conditions. Savings for some measures, if implemented together, are interrelated. Interrelation refers to combining opportunities that may have a positive or negative financial impact on each respective opportunity.

OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years	INCLUDE IN ENERGY PROJECT? (YES / NO)
	Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$				
Routine										
1 Building Envelope: Replace / Install Exterior Door Seals	41,100			8	\$ 1,921	\$ -	\$ 1,921	\$ 3,200	1.7	YES
2 Building Envelope: Insulation Upgrade	81,400			15	\$ 3,804	\$ -	\$ 3,804	\$ 75,000	19.7	YES
3 Controls: Install Light Switches for HID Lighting Control	-72,000	76,200		0	-\$ 3,365	\$ 5,677	\$ 2,312	\$ 2,600	1.1	YES
4 Lighting: T12 Fluorescent Fixtures to T8 with Electronic Ballasts	-28,000	29,600	68	0	-\$ 1,309	\$ 2,631	\$ 1,322	\$ 10,000	7.6	YES
Advanced										
5 HVAC: Radiant Heaters Above Garage Doors	41,800			8	\$ 1,954	\$ -	\$ 1,954	\$ 34,000	17.4	YES
6 HVAC: Natural Gas Fired Make-up Air Unit	-46,900	35,200	80	-2	-\$ 2,192	\$ 3,124	\$ 932	\$ 18,000	19.3	NO
7 Lighting: HID High Pressure Sodium to T5 HO Fluorescent Fixtures	-18,400	19,500	6	0	-\$ 860	\$ 1,490	\$ 630	\$ 8,000	12.7	YES
8 Lighting: HID Metal Halide to T5 HO Fluorescent Fixtures	-88,000	93,100	62	1	-\$ 4,113	\$ 7,324	\$ 3,211	\$ 15,500	4.8	YES
Aggressive										
9 HVAC: Boiler Retrofit	344,500			63	\$ 16,101	\$ -	\$ 16,101	\$ 72,000	4.5	YES
10 HVAC: Solar Wall for Pre-heating Ventilation Air	340,800	-7,100		61	\$ 15,928	-\$ 529	\$ 15,399	\$ 240,000	15.6	YES
11 Lighting: Skylights for Vehicle Bays with Daylight Harvesting	-53,500	56,500		0	-\$ 2,500	\$ 4,209	\$ 1,709	\$ 107,500	62.9	NO

Recommended Energy Project

The following table represents the estimated combined annual savings from implementing all included opportunities together in a single energy project. Interrelation between individual opportunities has been taken into consideration when determining these values.

OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years
	Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$			
Recommended Energy Project	613,300	137,600	136	138	\$ 28,664	\$ 11,103	\$ 39,768	\$ 460,300	11.6

Benchmark & Screening Report

ENERGY USE INTENSITY	Fuel ekWh/ft ²	Electric ekWh/ft ²	Total ekWh/ft ²	Total GHG tCO ₂
Existing Conditions	18	10	28	420.8
With Implementation of Recommended Energy Project	11	8	19	283.1

Notes:

1. Noted savings and cost estimates are for reference only and are not guaranteed
2. Budgets and estimates represent the highest level of accuracy that can be achieved without further engineering study. The proposed project does not include any contingency or project management fees.
3. NOTE: If applying for funding from ecoENERGY Retrofit Incentive for Buildings it is important not to start the retrofit project or incur eligible costs until receiving written approval from Natural Resources Canada.
4. NOTE: If applying for funding from ecoENERGY Retrofit Incentive for Buildings, caps may be placed on savings calculations. See note in main report regarding benchmarks.
5. Thermal savings associated with waste oil burning have been excluded in totals.



SAULT STE MARIE CITY WORKS FACILITY, SAULT STE MARIE ON CARPENTRY SHOP



Subject	Savings Summary Table	Date	9-October-09	By	RB	Page	1 of 1
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Opportunity Savings

Values given in the following table represent the savings for implementing each individual opportunity against current operating conditions. Savings for some measures, if implemented together, are interrelated. Interrelation refers to combining opportunities that may have a positive or negative financial impact on each respective opportunity.

OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years	INCLUDE IN ENERGY PROJECT? (YES / NO)
	Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$				
Routine										
1 Building Envelope: Replace / Install Exterior Door Seals	8,200			2	\$ 383	\$ -	\$ 383	\$ 700	1.8	YES
2 Building Envelope: Window Replacement	7,200			1	\$ 337	\$ -	\$ 337	\$ 7,500	22.3	YES
3 Controls: Programmable Thermostats	8,800			2	\$ 411	\$ -	\$ 411	\$ 150	0.4	YES
4 Controls: Occupancy Sensor Control for Lighting	-2,600	2,900		0	-\$ 122	\$ 216	\$ 95	\$ 450	4.8	YES
5 Lighting: T12 Fluorescent Fixtures to T8 with Electronic Ballasts	-3,200	3,600	11	0	-\$ 150	\$ 337	\$ 188	\$ 1,300	6.9	YES
Advanced										
6 HVAC: Electric Resistance Heating to Gas Fired Heating	-6,500	7,400	11	0	-\$ 304	\$ 620	\$ 316	\$ 6,000	19.0	NO

Recommended Energy Project

The following table represents the estimated combined annual savings from implementing all included opportunities together in a single energy project. Interrelation between individual opportunities has been taken into consideration when determining these values.

OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years
	Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$			
Recommended Energy Project	12,800	13,900	11	5	\$ 598	\$ 1,104	\$ 1,703	\$ 10,100	5.9

Benchmark & Screening Report

ENERGY USE INTENSITY	Fuel ekWh/ft ²	Electric ekWh/ft ²	Total ekWh/ft ²	Total GHG tCO ₂
Existing Conditions	16	10	25	19.2
With Implementation of Recommended Energy Project	13	6	19	14.3

Notes:

1. Noted savings and cost estimates are for reference only and are not guaranteed
2. Budgets and estimates represent the highest level of accuracy that can be achieved without further engineering study. The proposed project does not include any contingency or project management fees.
3. NOTE: If applying for funding from ecoENERGY Retrofit Incentive for Buildings it is important not to start the retrofit project or incur eligible costs until receiving written approval from Natural Resources Canada.
4. NOTE: If applying for funding from ecoENERGY Retrofit Incentive for Buildings, caps may be placed on savings calculations. See note in main report regarding benchmarks.



SAULT STE MARIE CITY WORKS FACILITY, SAULT STE MARIE ON TEST LAB



Subject	Savings Summary Table	Date	9-October-09	By	RB	Page	1 of 1
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Opportunity Savings

Values given in the following table represent the savings for implementing each individual opportunity against current operating conditions. Savings for some measures, if implemented together, are interrelated. Interrelation refers to combining opportunities that may have a positive or negative financial impact on each respective opportunity.

OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years	INCLUDE IN ENERGY PROJECT? (YES / NO)
	Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$				
Routine										
1 Building Envelope: Replace / Install Exterior Door Seals		4,300		1	\$ -	\$ 320	\$ 320	\$ 300	0.9	YES
2 Building Envelope: Building Envelope Sealing		1,400		0	\$ -	\$ 104	\$ 104	\$ 400	3.8	YES
3 Controls: Programmable Thermostats		5,100		1	\$ -	\$ 380	\$ 380	\$ 150	0.4	YES
4 Lighting: T12 Fluorescent Fixtures to T8 with Electronic Ballasts		1,100	2	0	\$ -	\$ 94	\$ 94	\$ 700	7.4	YES
5 Equipment: Test Tank Insulation and Cover		400		0	\$ -	\$ 30	\$ 30	\$ 400	13.4	NO
Advanced										
4 HVAC: Air Source Heat Pump		12,000		2	\$ -	\$ 894	\$ 894	\$ 12,000	13.4	NO

Recommended Energy Project

The following table represents the estimated combined annual savings from implementing all included opportunities together in a single energy project. Interrelation between individual opportunities has been taken into consideration when determining these values.

OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years
	Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$			
Recommended Energy Project		10,100	2	2	\$ -	\$ 765	\$ 765	\$ 1,550	2.0

Benchmark & Screening Report

ENERGY USE INTENSITY	Fuel ekWh/ft ²	Electric ekWh/ft ²	Total ekWh/ft ²	Total GHG tCO ₂
Existing Conditions	0	41	41	8.6
With Implementation of Recommended Energy Project	0	33	33	6.8

Notes:

1. Noted savings and cost estimates are for reference only and are not guaranteed
2. Budgets and estimates represent the highest level of accuracy that can be achieved without further engineering study. The proposed project does not include any contingency or project management fees.
3. NOTE: If applying for funding from ecoENERGY Retrofit Incentive for Buildings it is important not to start the retrofit project or incur eligible costs until receiving written approval from Natural Resources Canada.
4. NOTE: If applying for funding from ecoENERGY Retrofit Incentive for Buildings, caps may be placed on savings calculations. See note in main report regarding benchmarks.



SAULT STE MARIE CITY WORKS FACILITY, SAULT STE MARIE ON NORTH STORAGE GARAGE



Subject	Savings Summary Table	Date	9-October-09	By	RB	Page	1 of 1
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Opportunity Savings

Values given in the following table represent the savings for implementing each individual opportunity against current operating conditions. Savings for some measures, if implemented together, are interrelated. Interrelation refers to combining opportunities that may have a positive or negative financial impact on each respective opportunity.

OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years	INCLUDE IN ENERGY PROJECT? (YES / NO)
	Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$				
Routine										
1 Building Envelope: Replace / Install Exterior Door Seals	206,200			38	\$ 9,637	\$ -	\$ 9,637	\$ 6,000	0.6	YES
2 Building Envelope: Overhead Door Replacement	305,200			56	\$ 14,264	\$ -	\$ 14,264	\$ 120,000	8.4	YES
3 Building Envelope: Insulation Upgrade	123,500			23	\$ 5,772	\$ -	\$ 5,772	\$ 34,000	5.9	YES
Advanced										
4 HVAC: Radiant Heaters Above Garage Doors	94,900			17	\$ 4,435	\$ -	\$ 4,435	\$ 42,000	9.5	YES
5 Controls: Overhead Door Controls	39,200			7	\$ 1,832	\$ -	\$ 1,832	\$ 36,000	19.6	NO
6 Lighting: HID High Pressure Sodium to T5 HO Fluorescent Fixtures	-26,300	27,600	20	0	-\$ 1,229	\$ 2,181	\$ 952	\$ 4,500	4.7	YES
Aggressive										
7 Lighting: Skylights for Vehicle Bays with Daylight Harvesting	-15,000	15,800		0	-\$ 701	\$ 1,177	\$ 476	\$ 45,000	94.5	NO

Recommended Energy Project

The following table represents the estimated combined annual savings from implementing all included opportunities together in a single energy project. Interrelation between individual opportunities has been taken into consideration when determining these values.

OPPORTUNITY DESCRIPTION	ESTIMATED ANNUAL CONSUMPTION SAVINGS				ESTIMATED ANNUAL COST SAVINGS		TOTAL ESTIMATED SAVINGS	ESTIMATED COST	SIMPLE PAYBACK Years
	Fuel kWh	Electric kWh	Demand kW	GHG t CO ₂	Fuel \$	Electric \$			
Recommended Energy Project	304,000	27,600	20	61	\$ 14,208	\$ 2,181	\$ 16,390	\$ 206,500	12.6

Benchmark & Screening Report

ENERGY USE INTENSITY	Fuel ekWh/ft ²	Electric ekWh/ft ²	Total ekWh/ft ²	Total GHG tCO ₂
Existing Conditions	38	3	41	147.8
With Implementation of Recommended Energy Project	23	2	24	86.8

Notes:

1. Noted savings and cost estimates are for reference only and are not guaranteed
2. Budgets and estimates represent the highest level of accuracy that can be achieved without further engineering study. The proposed project does not include any contingency or project management fees.
3. NOTE: If applying for funding from ecoENERGY Retrofit Incentive for Buildings it is important not to start the retrofit project or incur eligible costs until receiving written approval from Natural Resources Canada.
4. NOTE: If applying for funding from ecoENERGY Retrofit Incentive for Buildings, caps may be placed on savings calculations. See note in main report regarding benchmarks.





COUNCIL REPORT

2014 06 23

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Nuala Kenny, City Solicitor

DEPARTMENT: Legal Department

RE: Funding Agreement With Group Health Association, Sault Area Hospital and Algoma West Academy of Medicine for the Recruitment and Retention of Physicians

PURPOSE

The purpose of this report is to authorize the renewal of an agreement with the City, Group Health Association, Sault Area Hospital and Algoma West Academy of Medicine.

BACKGROUND

The Physician Recruitment Funding Agreement should be renewed to reflect the 2014 City budget. Specifically, the City, Sault Area Hospital and Group Health Association will each make a contribution of \$100,000.00 each on June 1st annually. The Algoma West Academy of Medicine will make a contribution of at least \$100,000.00 annually. The agreement runs for a one year term.

ANALYSIS

Proactive physician recruitment has been integral to the community since 2002. The renewed agreement underscores the City's commitment to physician recruitment in keeping with the current budget.

IMPACT

There is a financial impact but it is a wise investment as it helps to ensure a sound pool of qualified physicians.

STRATEGIC PLAN

Not applicable

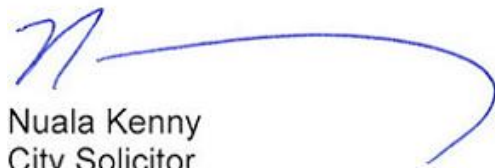
RECOMMENDATION

It is therefore recommended that Council take the following action:

Resolved that the report of the City Solicitor dated June 23, 2014 between the City, The Group Health Association, Sault Area Hospital and the Algoma West Academy of Medicine for the Physician Recruitment Funding Agreement be received and the recommendation that Council authorize the execution of the Physician Recruitment Funding Agreement be approved.

By-law 2014-134 authorizing the execution of the Physician Recruitment Funding Agreement between the City, the Group Health Association, Sault Area Hospital and the Algoma West Academy of Medicine appears elsewhere on the agenda and is recommended for approval.

Respectfully submitted,



Nuala Kenny
City Solicitor

NK/da



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Melanie Borowicz-Sibenik, Assistant City Solicitor

DEPARTMENT: Legal Department

RE: Licence to Occupy City Property Agreement for the Downtown Street Party of July 17, 2014

PURPOSE

The purpose of this report is to request Council's approval of a Licence to Occupy City Property Agreement (the "Licence Agreement") between the City (the "Licencor"), the Downtown Association ("Downtown") and Stephen Alexander operating as Loplop Lounge & Gallery ("Loplops"), collectively referred to as the "Licencees", to permit the programming described below to take place on a portion of Queen Street East on July 17, 2014 for the Downtown Street Party.

BACKGROUND

The Licencees contacted the City Legal Department to request permission to hold a Downtown Street Party ("Event") on Queen Street East from Pim Street to Dennis Street ("City Property"). The Event will consist of five (5) Pop-Up Patios, live music, a classic car display, a pilates/yoga demonstration, square dancing, kids' activities, a DIY art project, belly dancing, food trucks, a Soo Dance demonstration, and a scooter demonstration ("Programming"). The Pop-Up Patios will be composed of five (5) tent structures, each the size of twenty (20') feet by twenty (20') feet with a licenced area of thirty (30') feet by thirty (30') feet. Loplops will operate the Pop-Up Patios and serve alcohol during the Event.

The set-up for the Event will take place between the hours of 5:30 p.m. and 6:30 p.m. with the Event itself taking place between the hours of 6:30 p.m. and 11:00 p.m. on July 17, 2014. Clean up and removal of the Event from City Property will be complete by 11:00 p.m. on July 17, 2014.

On June 9, 2014, City Council passed By-law 2014-128, which authorized the closing to vehicular traffic of Queen Street East, from Pim Street to Dennis Street on July 17, 2014 from 5:30 p.m. to 11:00 p.m. for the Event.

ANALYSIS

The Event requires a Licence Agreement for insurance purposes and to confirm the agreement between the parties. The Licence Agreement confirms that the Licencees have permission to set up the structures referenced previously and conduct the Programming, at their sole cost, expense and liability at the locations identified in Schedule “A” to the Licence Agreement. The Licence Agreement confirms the times for the Event, including set up and clean-up.

The Licence Agreement further contains indemnification clauses such that the Licencees shall be responsible for any costs, expenses and liabilities that in any way result from the Event. The Licence Agreement requires the Licencees to each maintain insurance. Furthermore, the Licence Agreement contains a provision that permits the City and/or Emergency Personnel to remove any portion or the entirety of the Event, including structures and Programming if, at the sole discretion of the City and/or Emergency Personnel, access to any portion of Queen Street East is required for same.

The Licence Agreement further confirms that Loplops has full responsibility to ensure that it has met the liquor licence requirements to provide and serve alcohol at the Pop-Up Patios. Loplops is presently awaiting AGCO’s approval for same. The Licence Agreement requires Loplops to provide written confirmation from AGCO that it has approved the Pop-Up Patio portions of the Event by noon on July 15, 2014, failing which the Licence Agreement as it pertains to the Pop-Up Patio portions of the Event shall be terminated.

IMPACT

There is no significant financial impact associated with this matter.

STRATEGIC PLAN

No impact on strategic plan.

RECOMMENDATION

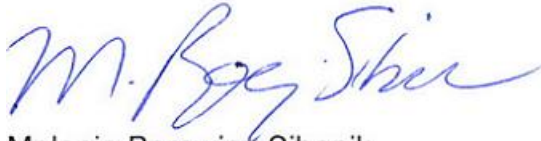
It is therefore recommended that Council take the following action:

Resolved that the report of the Assistant City Solicitor dated 2014 06 23 concerning the Licence to Occupy City Property Agreement between the City, the Downtown Association and Stephen Alexander operating as Loplop Lounge & Gallery regarding the Downtown Street Party of July 17, 2014 be received and the recommendation that Council authorize the execution of the Licence to Occupy City Property Agreement be approved.

Report to Council – Licence to Occupy City Property Agreement for the
Downtown Street Party on July 17, 2014
2014 06 23
Page 3.

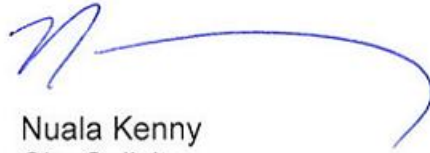
By-law 2014-145 authorizing the execution of the Licence to Occupy City
Property Agreement appears elsewhere on the Agenda and is recommended for
approval.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read 'M. Borowicz-Sibenik'.

Melanie Borowicz-Sibenik
Assistant City Solicitor

Recommended for approval,

A handwritten signature in blue ink, appearing to read 'N. Kenny'.

Nuala Kenny
City Solicitor

Staff/Council Reports/2014/Downtown Street Party june23.14



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Susan Hamilton Beach, P. Eng.

DEPARTMENT: Public Works and Transportation Department

RE: 2014 Curb and Sidewalk Program

PURPOSE

The purpose of this report is to inform Council of the proposed 2014 sidewalk and curb program.

BACKGROUND

Each year the program is reported to Council, for their information. This year it is proposed that the program include approximately 915 square metres of sidewalk, 891 linear meters of curb and 6 accessibility ramps to improve sidewalks and curbs. Attached is the listing of the 2014 locations. The program represents approximately 0.14 % of the curb inventory and 0.2 % of the sidewalks maintained by the City. The budget for this program is \$454,470.00.

ANALYSIS

Typically, each year the program has been compiled from requests from Councillors, residents and staff. Budgetary constraints allow for a limited amount of work to be undertaken each year. It is necessary to prioritize the requests and normally not all requests can be accommodated.

It is proposed that the sidewalk and curb program commence in July of this year, with a completion date in October 2014.

IMPACT

The proposed program maximizes the assigned operational budget for sidewalk and curb work.

STRATEGIC PLAN

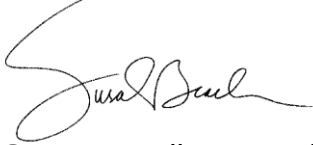
The sidewalk and curb repair program is not linked to any activity of the Corporate Strategic Plan.

RECOMMENDATION

It is therefore recommended that Council take the following action:

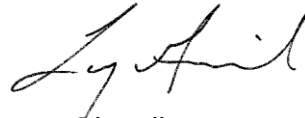
“That the report of the Deputy Commissioner concerning the proposed 2014 sidewalk and curb program be received as information.”

Respectfully submitted,



Susan Hamilton Beach, P. Eng.
Deputy Commissioner, PWT

Recommended for approval,



Larry Girardi
Commissioner, PWT

Sidewalk & Curb List 2014

Address

1 Mary Avenue	184 Carufel Avenue	32 Sisson Street	615 Douglas Street
1008 Lake Street	185 Gore Street	34 Curran Drive	636 Goulais Avenue
1028 Queen Street East	185 Walnut Street	34 Elliott Road	64 Greenfield Drive
1037 Lake Street	186 Princeton Drive	34 Windsor Street	640 Goulais Avenue
106 Superior Drive	19 Fields Square	352 Sixth Avenue	66 Bitonti Crescent
11 Sunnydale Road	190 MacDonald Avenue	356 Sixth Avenue	67 Hugill Street
117 Elmwood Avenue	195 Johnson Avenue	358 North Street	68 Bainbridge Street
119 Westridge Road	20 Wawanosh Avenue	36 Angelina Avenue	685 Queen Street East
1241 Wellington Street East	203 Promenade Drive	36 St Georges Avenue East	7 Fort Creek Drive
128 Elmwood Avenue	204 Queen Street East	360 First Avenue	72 Heath Road
130 Churchill Boulevard	21 Huntington Park	366 Bloor Street West	73 Irwin Avenue
132 Greenview Court	21 Wawanosh Avenue	395 First Avenue	78 Knox Avenue
136 Pozzebon Crescent	216 Turner Avenue	4 Campbell Avenue	8 Clergue Street
137 Pilgrim Street	219 Walnut Street	40 Primrose Drive	85 Nichol Avenue
145 McFadden Avenue	235 McNabb Street	41 Reid Street	85 Pozzebon Crescent
146 Pilgrim Street	237 McNabb Street	410 Pim Street	86 Wemyss Street
15 Sackville Road	243 Rossmore Road	42 Birch Street	88 Churchill Avenue
152 Meadow Park Crescent	26 Idaho Drive	428 Boundary Road	9 Maple Street
1544 Wellington Street East	263 Pim Street	44 Hamilton Avenue	9 Mary Avenue
157 Elmwood Avenue	269 Queen Street East	455 Korah Road	906 Wallace Terrace
16 Findlay Road	281 Pim Street	464 Queen Street East	96 Westridge Road
171 McMeeken Street	281 Rossmore Road	48 Birchland Court	965 North Street
174 Willow Avenue	282 Sixth Avenue	50 Nichol Avenue	
175 Churchill Avenue	286 Sixth Avenue	529 North Street	
176 Churchill Avenue	296 Douglas Street	572 Connaught Avenue	
18 Hamilton Avenue	30 Superior Drive	6 Langdon Crescent	
180 Prentice Avenue	31 Passmore Road	60 Greenfield Drive	

Accessibility Ramps in Red

891 Linear Meters of Curb

915 Linear Meters of Sidewalk



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Susan Hamilton Beach, P. Eng.

DEPARTMENT: Public Works and Transportation Department

RE: Emerald Ash Borer Program

PURPOSE

The purpose of this report is to inform Council of the status of the Emerald Ash Borer Program for 2014.

BACKGROUND

Emerald Ash Borer (EAB) was discovered in Sault Ste. Marie in 2008. This wood boring beetle kills all affected ash trees. The City began treating ash trees in 2009, starting with the downtown core along Queen Street consisting of 136 ash trees and expanding in 2010 to treating approximately 230 additional public park ash trees.

ANALYSIS

The recommended treatment for EAB control is TreeAzin and this injection treatment is effective for two (2) years. We have treated City owned ash trees in the past. We have also removed a number of City owned dead trees affected by EAB.

There will be many private trees affected by EAB, however, homeowners are responsible for the treatment of their own trees as well as their removal.

IMPACT

PWT – Parks Divisions supplemental request has included \$30,000 for EAB treatment in 2012, in addition to \$30,000 that was rolled over from the 2011 budget. Staff has worked with Bio-Forest Technologies Inc. to maximize the treatment program with the \$60,000 allotted.

2014 is the recommended year of treatment for EAB control and the lack of application could put our City ash trees at risk. Please see attached supplemental request of \$65,000 which was not approved by Council in the budgetary process.

STRATEGIC PLAN

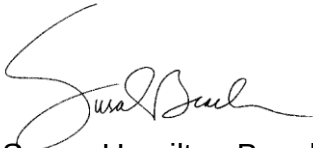
The subject of this report is not found within the Corporate Strategic Plan.

RECOMMENDATION

It is therefore recommended that Council take the following action:

That the report of the Deputy Commissioner, PWT be received as information.

Respectfully submitted,



Susan Hamilton Beach, P. Eng.
Deputy Commissioner, PWT

Recommended for approval,



Larry Girardi
Commissioner, PWT

CORPORATION OF THE CITY OF SAULT STE. MARIE

Supplementary Items Request Form – 2014 Current Budget

Department : PWT – Parks Department

Cost Centre : Parks

Description of Request : This is a bi-annual treatment of the Ash Trees along Queen Street and throughout the City Parks, to protect against the Emerald Ash Borer Beetle.

Impact of not Funding this Request : Potential loss of the Queenstown Ash Trees and all Ash Trees in our City Parks.

One Time or On-going Cost : On-Going

Priority : HIGH

Estimated Net Cost of Request : \$65,000

Prepared by : Travis Reid- Area Coordinator of Parks

Approved by : Larry Girardi – Commissioner PWT



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council
AUTHOR: Susan Hamilton Beach, P. Eng. Deputy Commissioner
DEPARTMENT: Public Works and Transportation Department
RE: 2014 Ditching Program

PURPOSE

The purpose of this report is to inform Council of the proposed 2014 ditching program.

BACKGROUND

Each year the ditching program is reported to Council, for their information. This year it is proposed that the program include the re-ditching of approximately 13,998 metres of ditches to improve drainage along municipal roadways. Attached is the listing of the 2014 locations. The program represents approximately 2.73% of the total 512,000 meters of ditches maintained by the City. The budget for this program is \$177,845.

ANALYSIS

Typically, each year the program has been compiled from requests from Councillors, residents and staff. Budgetary constraints allow for a limited amount work to be undertaken each year. It is necessary to prioritize the requests and normally not all requests can be accommodated. Prioritization of the list considers flooding issues as a much higher priority than cosmetic concerns. Some of the ditching requests may not be included on the final list due to physical constraints (lack of grade) in an area. The solution may require that a storm sewer be installed to address the drainage issues.

The proposed ditching program has commenced in May of this year with a completion date in October 2014.

IMPACT

The proposed program maximizes the assigned operational budget for ditching.

STRATEGIC PLAN

The ditching program is not linked to any activity of the Corporate Strategic Plan.

RECOMMENDATION

It is therefore recommended that Council take the following action:

That the report of the Deputy Commissioner concerning the proposed 2014 ditching program be received as information.

Respectfully submitted,



Susan Hamilton Beach
Deputy Commissioner, PWT

Recommended for approval,



Larry Girardi
Commissioner, PWT

2014 Ditching Program

STREET	FROM	TO	SIDE OF STREET	METRES
QUEEN STREET EAST	3820	3892	NE	250
MURPHY STREET	128	WILLOWDALE	SW	80
WILLOWDALE STREET	MURPHY	81	NW	80
RIVER ROAD	72	122	NW	220
RIVER ROAD	182	198	NW	50
RIVER ROAD	119	PARKSHORE	SE	450
PARKSHORE DRIVE	RIVER RD.	47	SE	220
WILLIAMS STREET	KERR	CHICORA	NW	125
CHICORA	WILLIAMS	135	NE	80
QUEEN STREET EAST	KERR	DACEY	NW	550
GIBB STREET	EASTERN AV.	90	NE	190
GIBB STREET	CHAMBERS AV.	MURRAY ST.	SW	450
GIBB STREET	ROBIN	PARK ST	S	300
MARKET STREET	83	CENTER ST.	SE	40
CENTER	EASTERN AV.	MARKET ST.	NE	130
EASTERN AVENUE	SOUTH MARKET	153	NE	320
EASTERN AVENUE	SOUTH MARKET	CENTER ST.	NW	250
EASTERN AVENUE	28	BOUNDARY	NW	150
ELAINE COURT	CHAMBERS AV.	46	NE	100
SHANNON ROAD	76	RIVERSIDE	E	30
BRISTOL PLACE	173	CHARTWELL	N	25
SUTTON PLACE	35	55	S	85
CAMBRIDGE PLACE	14	CHARTWELL	N	40
VERA STREET	ADELINE	47	NW	170
RIVERIN AVENUE	VERA	FARQUHAR	SW	160
FARQUHAR STREET	RIVERIN	ADELINE	NW	180
FARQUHAR STREET	ADELINE	MANITOU	S	350
ANNA STREET	JEAN	AMY	W	100
ANNA STREET	27	11	S	52
MANITOU DRIVE	ANNA	AMY	E	300
AMY AVENUE	28	MANITOU	N	80
SHANNON ROAD	MCNABB	TRUNK	E	355
CREERY AVENUE	LAKE	75	N	170
CREERY AVENUE	ELIZABETH	20	N	100
MCPHAIL	RIVERVIEW	9	S	31
PANORAMIC	117	129	N	47
PEACH DRIVE	PALADIN	45	W	177
BLACK ROAD	MCNABB	489	W	1300
NORTHERN AVENUE	BLACK	PAWATING	S	680
SOUTHWOOD DRIVE	TERRANCE	35	N	45
KILLARNEY DRIVE	108	90	N	60
THIRD LINE EAST	1060	1080	N	60
SUNNYSIDE BEACH ROAD	501	509	N	20
THIRD LINE EAST	1396	1532	N	425
OLD GARDEN RIVER ROAD	1192	1212	S	165

STREET	FROM	TO	SIDE OF STREET	METRES
OLD GARDEN RIVER ROAD	1207	CREEK	S	88
FOURTH LINE EAST	657	755	S	240
LANDSLIDE ROAD	215	239	W	33
GREAT NORTHERN ROAD	1433	FOURTH LINE	W	400
SACKVILLE ROAD	80	SELKIRK	E	94
SACKVILLE ROAD	MARY	NIAGARA	W	298
WHITE OAK DRIVE EAST	SACKVILLE	NORTH	S	460
CAMERON STREET	STEVENS	MCNABB	W	220
RUSH AVENUE	WILLOW	66	N	40
CABOT CRESCENT	103	119	S	43
OLD GOULAIS BAY ROAD	THIRD LINE EAST	17	W	40
OLD GOULAIS BAY ROAD	324	336	E	67
OLD GOULAIS BAY ROAD	707	835	W	490
HILLSIDE DRIVE	88	94	S	23
SACKVILLE ROAD	86	94	E	87
EAST DUNROBIN BAY	TALLACK	WEST DUNROBIN BAY	w	125
ARONSON DRIVE	FOURTH LINE W	19	W	87
LAMMING AVENUE	KORAH	28	E & W	194
GOULAIS AVENUE	THIRD LINE WEST	892	E	351
ST BASIL'S DRIVE	DURBAN	43	S	20
ALDEN ROAD	19 AVON	ATWATER	W	200
BROADVIEW	CHIPPEWA	120	E	66
SUNSET DRIVE	46	DEAD END	N	60
DELL AVENUE	76	94	E	67
PARKEWOOD DRIVE	PARKEWOOD	10	N	196
PALOMINO DRIVE	ALLEN'S SIDE ROAD	10	N	82
THIRD LINE WEST	1112	1190	N	238
SECOND LINE WEST	NIXON	1275	S	140
COOPER STREET	570	588	E	73
FOURTH LINE EAST	CEMETERY ENTRANCE	PEOPLE'S	N	218
PEOPLE'S ROAD	CEMETERY OFFICE	FOURTH LINE	E	16

Total Metres in Program 13998



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Susan Hamilton Beach, P. Eng. Deputy Commissioner

DEPARTMENT: Public Works and Transportation Department

RE: Replacement of Parks Division Tractor

PURPOSE

The purpose of this report is to seek Council approval of using \$25,000 from the Public Works Equipment Reserve to replace the Park's Division tractor and to sole source the purchase, as well.

BACKGROUND

On December 11, 2013, a fire destroyed the PWT – Parks Division John Deere 5200 Series Farm Tractor – Unit #490. The unit was inspected by an Insurance Adjuster and judged to be a complete loss. The City's insurance deductible for a non-licensed piece of equipment is \$25,000 and therefore the request for this amount of money from the Equipment Reserve. It is also recommended that we sole source this John Deere farm tractor with an equal John Deere model tractor.

ANALYSIS

The estimated cost of replacement is \$44,422.82. Based on the City's deductible- \$25,000 is required from the Equipment Reserve. This is an essential piece of equipment to the Parks Division and the John Deere model is generally easy to service and is most familiar to our Operators.

IMPACT

There will be a reduction in the PWT Equipment Reserve of \$25,000. This reserve has been established for the replacement of equipment and therefore Bill Freiburger, Commissioner of Finance and Treasurer has agreed with this expenditure.

STRATEGIC PLAN

The topic of this report is not applicable to the Corporate Strategic Plan.

RECOMMENDATION

It is therefore recommended that Council take the following action:

That Council approve spending \$25,000 from the PWT Equipment Reserve and furthermore that Council approve sole sourcing the equal John Deere model tractor.

Respectfully submitted,

Recommended for approval,

Susan Hamilton Beach, P. Eng.
Deputy Commissioner, PWT

Larry Girardi
Commissioner, PWT



COUNCIL REPORT

May 12, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Joseph M. Fratesi, Chief Administrative Officer

DEPARTMENT: Chief Administrative Officer

RE: Municipal Day Care Services

PURPOSE

To provide Council with a report and recommendation regarding the implications of a reduction in funding from the District of Sault Ste. Marie Social Services Administration Board (SSM DSSAB) to the City of Sault Ste. Marie for the City's Day Care program.

BACKGROUND

At its March 3, 2014 meeting, City Council passed the following resolution: "Resolved that the Report of the Commissioner of Social Services, dated 2014 03 03 concerning Child Care Funding be referred to appropriate staff for review and report back to Council".

ANALYSIS

A copy of the March 3, 2014 report by the Commissioner, as well as his presentation entitled "New Child Care Funding Model, March 3, 2014 – Municipal Day Nurseries" is reproduced and attached for Council's ease of reference. As noted in the report, a change in the formula by the Province resulted in a reduction of just under \$1million in direct annual child care funding to our community and all of its providers. As a result, the DSSAB developed a new child care program funding model that was more equitable to all providers in our community, attempting to preserve as many subsidized spaces as possible.

The new model resulted in funding cuts of anywhere from 13% to 27.5%. The City's Municipal Day Care program will incur a 27.5% cut in its funding from DSSAB, phased in over 2014 and 2015.

Just so that City Council is clear, the taxpayers of this City are currently subsidizing day care services in our community in two distinct ways. Firstly, we pay to the Sault Ste. Marie District Social Services Board (DSSAB) an annual

levy which includes \$1,289,187.00 for 2014 for our share of all day care spaces that the DSSAB funds. Secondly, these same taxpayers cover the operating losses of our two City-run municipal daycare centres (Jessie Irving and Maycourt) and the Best Start Program. These municipally-operated daycare centres provide 100 spaces (full-time equivalents) of which 51 are subsidized and 49 are “full-fee”. It is interesting to note that today even “full-fee” is subsidized to the extent of about \$30 per day per space (cost of about \$70 per space per day with fee of about \$40 per day)

With the new Child Care Funding Model implemented by the DSSAB, the annual deficit for municipal daycares will grow to about \$578,137 in 2015 to provide spaces for 100 children, resulting in a municipal cost of about \$5,781 per space or about \$6,480 per space if capital needs are considered as well.

It is expected that if the City decides to get out of the delivery of daycare services, that other providers will pick up the extra spaces. The DSSAB has advised that it will work with other current providers to ensure that at least the subsidized spaces are picked up. It is expected that full-fee spaces would be picked up as well. These would be licensed operators who are required to meet Provincial standards. While it is admitted that the level of care that the City operations currently provide might not be matched by other operators, it can be safely assumed that these providers would meet Provincial standards.

Appearing elsewhere on this Agenda, are the reports of Nick Apostle, Commissioner of Community Services, Bill Freiburger, Commissioner of Finance and Peter Niro, Commissioner of Human Resources. All staff appreciate that Council is being asked to make a very difficult decision.

IMPACT

Day Care Services are not a core municipal service and are not provided by all municipalities. Those that are providing these services are going through a similar review as this to determine whether they should continue, in view of the recent Provincial cuts. There are other licensed providers who can deliver daycare services much more economically and who would step forward to replace the City in providing these 100 spaces. Those who need subsidized daycare would be offered spots in other licenced centres.

The annual savings to the City's levy would be about \$650,000 when future capital costs are included.

The City, however, would continue to provide funding for all daycare spaces provided in our community (approximately 1,000) through the annual levy paid to the DSSAB, this portion amounting to about \$1,289,187 in 2014.

There are, however, 32 municipal jobs at stake with the employees in our daycares. These are good paying jobs and while it is expected that most will be eligible to be re-employed in other licensed daycares, the wages will not likely be as high. There will be one-time severance costs that would need to be paid by the City, as set out in the report by the Commissioner of Human Resources.

STRATEGIC PLAN

(not applicable)

RECOMMENDATION

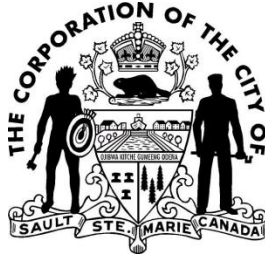
It is therefore recommended that Council take the following action:

Resolved that the reports of the Chief Administrative Officer, the Commissioner of Community Services, Commissioner of Finance and Commissioner of Human Resources all dated 2014 05 12 concerning Municipal Day Care Services be received and that Council authorize staff to take the initial steps to effect the transfer of the 100 municipal daycare spaces to other licensed daycare providers via the SSMDSSAB, and furthermore, to initiate the appropriate legal wind-down of municipal day care.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'J. Fratesi', with a small mark above the 'i'.

Joseph M. Fratesi
Chief Administrative Officer



COUNCIL REPORT

May 12, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Nicholas J. Apostle, Commissioner Community Services

DEPARTMENT: Community Services Department

RE: Municipal Day Care Services

PURPOSE

This report is in response to the following resolution that was passed at the March 3, 2014 Council meeting:

“Resolved that the report of the Commissioner of Social Services dated 2014 03 03 concerning Child Care Funding be referred to appropriate staff for review and report back to Council.”

BACKGROUND

On March 3, 2014 the District of Sault Ste. Marie Social Services Administration Board (SSMDSSAB) advised the City that there will be a reduction in their funding to the Municipal Day Care programs starting in 2014 with a further reduction in 2015.

The City operates three (3) Day Care Centres:

- Maycourt Children’s Centre opened in 1972
- Jessie Irving Centre opened in 1976
- Best Start Program (which operates out of Holy Family School) opened in 2006

Originally, the Provincial subsidy for child care was only available to municipalities and First Nations. In 1992, the Province changed the requirements for subsidies to Day Cares so that more Day Care providers were eligible to receive funding from the Province. Only those providers who are non-profit receive funding assistance.

Presently the SSMDSSAB provides funding to 17 providers, who in turn operate a total of 31 Day Care sites.

The municipally-operated Day Care centres provide 100 spaces (full-time equivalents):

- subsidized spaces 51
- full-fee spaces 49

Earlier this year, the Commissioner of Social Services reported that SSMDSSAB experienced a funding reduction from the Ministry of Education which resulted in a revised local funding formula to ensure funding equity for all providers that was equitable and transparent for all providers.

In 2014, SSMDSSAB is providing one-time funding to mitigate against the impact of the subsidy restructuring. The full subsidy reduction will be implemented in 2015.

Municipal Day Care was impacted more significantly than other providers because historically the City realized a proportionately larger percentage of the funding.

Some of the main factors affecting Day Care today are:

- The implementation of the full-day Junior Kindergarten - Historically, the Municipal Day Care programs provided care to children ages 2 to 5 years, with a Day Nurseries mandated staff-to-child ratio of 1:8. In October 2009, the Early Learning Program (full-day Junior/Senior Kindergarten) resulted in a significant decrease in four and five year old children in Day Care. In order to meet the new child care demands for younger children by the community, licensing changes were made to include Day Care for infants and toddlers. These licensing changes meant adhering to different child/staff ratios (1:3 for infants and 1:5 for toddlers) thereby reducing the total number of licensed spaces offered by Municipal Day Care Services.
- The infant and toddler teacher to child ratio has had a direct bearing on the cost increase to the program.

ANALYSIS

- Community Child Care (SSMDSSAB) provides funding to many non-profit Day Care providers of which the City is one.
- The 2014 Municipal Day Care levy (deficit) is projected to be \$555,540.
- The 2015 Municipal Day Care levy (deficit) is projected to be \$578,137.
- The City will continue to fund childcare through the SSMDSSAB regardless of who operates the day cares
- Wages make up 88% of the budget.
- Day Care is important to today's young families where parent(s) work.
- The SSMDSSAB has advised that, if the City decides to no longer provide the Municipal Day Care Services, they (the SSMDSSAB) will require ample notification so that they may begin the process of reallocation of the spaces.

- The quality of the Day Care service is first class, with a waiting list of approximately 340 children for the Municipal Day Care program.
- Maycourt and Jessie Irving Centres are visited by many other child care providers who are seeking programming ideas. The programs are also showcased by the local Program Advisor with the Child Care Quality Assurance and Licensing Branch, as examples of quality programming for children in this community.

Annually, staff reviews fees (revenue) and expenses and make adjustments to reduce the overall cost.

Child Care Rates

The User Fee for infant care is \$45.00/day; toddler care is \$39.66/day; and preschool care is \$37.14/day. Subsidized rates are based on income. The cost per day of a subsidized spot ranges from a minimum user rate of \$1.75 up to \$36.40. Effective April 1, 2014, SSMDSSAB discontinued the minimum user rate, meaning families that qualify for full subsidy are not charged \$1.75 per day by the Day Care programs.

Jobs

There are 32 Municipal Day Care Employees:

- 4 Non-Union staff;
- 11 Early Childhood Educators – full time;
- 1 Early Childhood Educator – part-time;
- 2 Cooks – part time;
- 1 Clerk – part-time;
- 10 Supply Early Childhood Educators;
- 3 Supply Cooks
- The jobs are good paying jobs; the Municipal Day Care Staff are the second highest paid Day Care staff amongst all Day Cares in Sault Ste. Marie. Compared to other providers their hourly rate is greater anywhere from between \$6.00/hour to \$13.00/hour.

Options

1. Continue Providing Day Care Services
 - Staff would continue to implement reductions and revenue increases where possible.
 - The budgeted Day Care levy (deficit) of \$555,540. (2014) would continue grow.
 - There would continue to be on-going capital items that would need to be funded.
2. Transfer of Municipal Day Care Services to SSMDSSAB (Licensed Day Care Provider)
 - A process would be put in place to implement the steps necessary to effect the transfer of the 100 Day Care spaces from the Municipal Day Care program to other Licensed Day Care providers. This would involve

coordination with the SSMDSSAB. Steps would include meeting with the SSMDSSAB, the Municipal Day Care staff and the parents.

- It is possible that affected families may not access replacement spaces right away. They would be placed in a priority sequence for spaces as they become available. The SSMDSSAB has requested that ample notice be given of any closure so a strategic approach can be implemented that would minimize the impact on families.
- Wage rates for new employees that are employed by those Day Cares that are allotted the City spaces will likely be much less than the wage rates paid to the City Day Care employees.
- The Municipal Day Cares will continue to operate until SSMDSSAB has finalized their implementation plan for the transfer of the spaces.
- After the severance and closing costs have been paid out there will be an annual savings to the budget in the amount of \$555,540 which is the 2014 Day Care levy (deficit).
- The Human Resources Department has provided the implications of closing the Municipal Day Cares. Severances will have to be paid to the employees.
- From a real estate perspective, there is value to the two Municipal Day Care facilities (Jessie Irving and Maycourt). They could be sold.
- The community will lose good paying jobs. The wages paid to the Municipal Day Care staff are very close to the highest in the SSMDSSAB service area.
- City subsidy from SSMDSSAB would go to other providers.
- The on-going capital items for the facilities would not need to be addressed.

Recent Announcement from the Abinogii Kinomaago Day Care

The Abinogii Kinomaago Day Care recently announced that

Due to financial matters the Indigenous Friendship Centre Board of Directors has made the difficult decision to close the day care and will officially close on Friday, June 27, 2014.

It is our understanding that the annual deficit was approximately \$80,000. The SSMDSSAB is currently in discussions with other providers about transferring the Day Care spaces.

IMPACT

The Financial impact and analysis appears elsewhere on your agenda in a report by the Commissioner of Finance.

This report was composed with the understanding of how sensitive this topic is to those in the Municipal Day Care setting; the staff, parents and the children at Jessie Irving, Maycourt, and Holy Family- Best Start Day Cares.

STRATEGIC PLAN

This matter is not specifically identified in the Corporate Strategic Plan

RECOMMENDATION

That the report of the Commissioner of Community Services regarding Municipal Day Care Services be received and that Council authorize staff to take the initial steps to effect the transfer of the 100 Municipal Day Care spaces to other licensed day care providers via the SSMDSSAB, and furthermore, to initiate the appropriate legal wind down of the Municipal Day Care.

Respectfully submitted,

A handwritten signature in cursive script, appearing to read "N. Apostle".

Nicholas J. Apostle
Commissioner Community Services

Copies to: B. Freiburger, Commissioner of Finance
 P. Niro, Commissioner of Human Resources
 M. Nadeau, Commissioner of Social Services



COUNCIL REPORT

May 12, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: William Freiburger, Commissioner of Finance and Treasurer

DEPARTMENT: Finance Department

RE: Municipal Day Cares

PURPOSE

This report is in response to the following resolution that was passed at the March 3, 2014 Council meeting:

Resolved that the report of the Commissioner of Social Services dated 2014 03 03 concerning Child Care Funding be referred to appropriate staff for review and report back to Council.

BACKGROUND

Announced graduated funding cuts will impact future operational costs of providing Municipal Day Care Services.

ANALYSIS

There are three financial costs that will be highlighted.

1. Facility maintenance costs to maintain the Jessie Irving and Maycourt Day Care Centres were identified by Morrison Hershfield Limited for the next 25 years.
2. Operating costs for the municipal day care operations included in the City Budget.
3. City contribution to daycare through the Sault Ste. Marie District Social Services Administration Board (SSMDSSAB).

1. Facility Maintenance Costs

Facility maintenance costs from the present to 2018 will be listed separately and a total number from 2019 to 2037 will also be listed.

Maycourt Children's Centre

Exterior soffit	\$ 20,000
HVAC upgrades	27,000
Security system	6,000
Fire alarm system	31,000
Parking lot	80,000
Electrical upgrades	9,000
Concrete – sidewalk & pads	<u>10,000</u>
Total Costs to 2018	\$183,000
Costs from 2019 to 2037	<u>385,000</u>
Total 25 year estimated costs	<u>\$568,000</u>

Jesse Irving Children's Centre

Exterior windows	\$ 10,000
HVAC upgrade	66,000
Fire alarm system	28,000
Pedestrian paving	15,000
Replace shed	9,000
Electrical room improvements	21,500
Security system	<u>17,000</u>
Total Costs to 2018	\$166,500
Costs from 2019 to 2037	<u>446,500</u>
Total 25 year estimated costs	<u>\$613,000</u>

In addition, the City has recently installed a new roof on the Jesse Irving Centre at a cost of \$210,000.

2. Operating costs for the municipal day care operations included in the City Budget.

The following summarizes the tax levy for municipal day care operations based on the 2014 budget and estimates for 2015 as prepared by S. Schell, CPA, CA, Manager of Finance and Budgets. The analysis is based on a total of 100 day care spaces that are currently provided by the City.

A capital funding cost amount is also included by taking the above total capital costs for the next 5 five years and dividing by 100 spaces and then dividing by 5 years to determine an average annual capital cost to maintain the two day care facilities.

	2014 <u>Budget</u>	2015 <u>Estimate</u>
Expenditures	\$1,864,180	\$1,901,464
Revenues	<u>1,308,640</u>	<u>1,323,327</u>
Operating Tax Levy	\$ 555,540	\$ 578,137
Estimated annual capital costs	<u>69,900</u>	<u>69,900</u>
Estimated capital and operating costs	<u>\$ 625,440</u>	<u>\$ 648,037</u>
Operating tax levy per day care space	\$ 5,555	\$ 5,781
Estimated annual capital cost per space	<u>699</u>	<u>699</u>
Estimated total annual cost per space	<u>\$ 6,254</u>	<u>\$ 6,480</u>

3. City funding of the SSMDSSAB for childcare services.

In 2014, the City was levied \$16,719,931 for the SSMDSSAB levy which includes \$1,289,187 to provide community childcare services. The City will continue to fund childcare through the SSMDSSAB regardless of who operates the day cares .

In addition, the City budgeted \$555,540 in 2014 to fund our two day care centres along with an estimated cost of \$69,900 for capital upgrades.

IMPACT

The 2014 tax levy for municipal day cares is \$555,540 and is estimated to be \$578,137 for 2015 to provide programming for 100 day care spaces.

If the capital costs per space were factored in over the next 5 years, there would be an additional average annual capital cost of \$69,900 over the next 5 years.

If it was decided to transfer the municipal day care spaces to another licensed day care provider. The budget levy would be maintained until the severance and other asset disposition costs are funded.

We do appreciate the sensitivity of this issue to our employees and our customers.

STRATEGIC PLAN

Not applicable.

RECOMMENDATION

Resolved that the report of the Commissioner of Finance and Treasurer dated 2014 05 12 concerning Municipal Day Care Services be received and that Council authorize staff to take the initial steps to effect the transfer of the 100 municipal day care spaces to other licensed day care providers via the SSMDSSAB, and furthermore, to initiate the appropriate legal wind-down of municipal day care.

Respectfully submitted,



W. Freiburger, CPA, CMA
Commissioner of Finance & Treasurer

Recommended for approval,



Joseph M. Fratesi
Chief Administrative Officer

WF/kl



COUNCIL REPORT

May 12, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Peter Niro, Commissioner, Human Resources

DEPARTMENT: Human Resources Department

RE: Labour Relations Impact of Funding Cuts to Municipal Day Care Services

PURPOSE

To provide Council with the impact of closing Municipal Day Cares from a labour relations perspective.

BACKGROUND

Announced graduated funding cuts will impact the operational cost of providing Municipal Day Care Services.

ANALYSIS

The cost of operating the Day Care program without present levels of funding remaining constant will present financial challenges for the Municipality. The impact facing the Municipality in eliminating the service can result in socio-economic concerns but a one-time mandatory severance pay-out would eliminate future financial responsibility and liability.

IMPACT

The elimination of thirty two (32) unionized positions: four (4) non-union staff, eleven (11) full time day care teachers, one (1) part time teacher and two (2) part-time cooks, three (3) supply cooks, one (1) part time clerical clerk in addition to ten (10) supply staff would result in a severance package totalling approximately \$400,000. Sufficient time is required to issue appropriate notice⁴ to the employees in such circumstances.

The City's day care teachers are currently one of the highest paid in the area well above the industry average.

RECOMMENDATION

It is therefore recommended that Council take the following action:

Resolved that the report of the Commissioner of Human Resources dated May 12, 2014 concerning Labour Relations Impact of Funding Costs to Municipal Day Care Services be received and that Council authorize staff to take the necessary steps to effect the transfer of the 100 municipal day care spaces to other licensed day care providers via the SSMDSSAB and further to initiate the appropriate legal wind-down of municipal day care.

Respectfully submitted,



Peter Niro
Commissioner
Human Resources Department

Recommended for approval,



Joseph M. Fratesi
Chief Administrative Officer



COUNCIL REPORT

March 3, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Mike Nadeau, Commissioner of Social Services

DEPARTMENT: Social Services Department

RE: Child Care Funding

PURPOSE

The purpose of this report is to advise City Council of changes in the manner that the SSM DSSAB Child Care Service System will be funded as a result of funding reductions by the Ministry of Education and the subsequent effect of funding reductions to the City of Sault Ste. Marie.

BACKGROUND

The Ministry of Education (MED) introduced a new child care funding formula, effective January 1, 2013. The new funding formula and subsequent revised DSSAB local funding model resulted in a reduction of \$885,843.35 in direct annual child care program funding for the community. The DSSAB has been using one-time provincial mitigation funding to offset this cut since January 1, 2013.

ANALYSIS

The DSSAB was tasked with developing a new child care program funding model that was both transparent and equitable for all child care providers in the system. Social Services developed a community child care stakeholder group that provided input and recommendations into the development of a new local program funding model. The model adopted was based on two components:

1. General Operating: based on licensed capacity and ages of children served by a child care provider
2. Fee Subsidy: based on percentage of 2012 actual subsidized spaces of care provided

When developing the new child care program funding model, efforts were made to preserve as many subsidized spaces in the child care system as possible.

The new funding model also attempted to ensure funding equity for all child care providers. The DSSAB developed a new funding model that resulted in funding cuts to child care providers ranging from a minimum of 13% to a maximum of 27.5 %.

Historically, funding to the child care service system was provided to child care providers based on the previous year's funding contribution and was not necessarily provided in response to program need or service system equity. Changes in funding focusing on overall system equity will result in providers with the highest child program costs being the most negatively affected. Similarly, programs operating close to actual per diem rates charged will see the least impact and programs that have been historically underfunded will see a slight increase.

IMPACT

\$885,843.35 in child care program funding will be removed from the system by January 1, 2015. The current child care system that the DSSAB manages will see general funding cuts as described above and a reduction of 61.5 subsidized spaces. The spaces are currently being absorbed by parents who can afford to pay full fees to a child care provider.

Effective April 1, 2014 the City's Community Services Department will experience a 13% (\$153,483.72) reduction in funding from the DSSAB. On January 1, 2015 an additional and final reduction will occur bringing the total reduction to 27.5% (\$324,677.00) compared to 2012 funding levels.

The City will also experience a reduction in the total number of subsidized spaces it provides for the DSSAB. In 2012 the DSSAB funded 70 subsidized spaces within the City's child care programs. This number will be reduced to a maximum of 51, effective April 1, 2014. There may be opportunity for the City to offset some of the DSSAB funding loss by parents who can afford to pay full fee.

STRATEGIC PLAN

Not applicable.

RECOMMENDATION

Resolved that the report of the Commissioner of Social Services dated 2014 03 03 concerning Child Care Funding be referred to appropriate staff for review and report back to Council.

Respectfully submitted,

"Mike Nadeau"
Mike Nadeau
Commissioner of Social Services

Recommended for approval,


Joseph M. Fratesi
Chief Administrative Officer

New Child Care Funding Model

March 3, 2014

Municipal Day Nurseries



District of Sault Ste. Marie

Social Services Administration Board

Overall Funding Impact

DSSAB Historical Funding	2015 Allocation	Variance		2015 Allocation	2014 Capping Through Mitigation	2014 Allocation
5,642,091.00	4,756,247.65	(885,843.35)		4,756,247.65	546,967.77	5,303,215.42

*As of December 2013

Program Impact Municipal Day Nurseries 2014

DSSAB Historical Funding	New Allocation	Variance	Percentage in Variance
1,180,644.00	1,027,160.28	(153,483.72)	(13.00)

Program Impact Municipal Day Nurseries 2015

	Proposed Funding Model	DSSAB Historical Funding	New Allocation	Variance	Percentage in Variance
#1	Operating Grant	127,136.00	213,150.00		
#2	Fee Subsidy Grant	1,053,508.00	501,600.00		
	Subtotal	1,180,644.00	714,750.00	(465,894.00)	(39.46)
#3	Capping of loss at 27.5% of historical budget.		141,217.00		
	TOTAL	1,180,644.00	855,967.00	(324,677.00)	(27.50)

Municipal Day Nurseries Future Operating Potential

Total Licensed Spaces	2012 Subsidized Spaces (FDE)	2015 Subsidized Spaces (FDE)	Subsidy Reduced by:
	70	51	19
DSSAB Allocation 2012		1,180,644.00	
DSSAB Allocation 2015		<u>855,967.00</u>	
DSSAB Funding Difference		<u>(324,677)</u>	



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Nicholas J. Apostle, Commissioner Community Services

DEPARTMENT: Community Services Department

RE: Public Input on Possible Transfer of Municipal Day Care Spaces

PURPOSE

This report is in response to the following Council resolution:

*“Resolved that this matter be postponed to June 23, 2014 Council meeting in order to allow for community consultation; and
Further that the following information be provided at that time:*

- 1. confirmation from the Sault Ste. Marie DSSAB that the 100 day care spots can be absorbed by existing licenced day cares in the City*
- 2. what increase in “full fee” is required to make continued municipal day care operations viable.”*

BACKGROUND

The following was undertaken to facilitate public comment on this issue:

- “Survey Monkey” was used to gather on-line comments. A copy of the survey is attached. It was activated on Tuesday May 20, 2014
- “City Seeks Input of Possible Transfer of Day Care Spaces” was advertised in the Sault Star May 24 & 31 and also posted on the City website and Twitter.
- “Open House for Public Input Regarding Possible Transfer of Day Care Spaces” was advertised in the Sault Star on June 7 and also posted on the City website and Twitter. A news release regarding the Open House went out to the media on June 5.
- A public Open House was held on Wednesday June 11, 2014 at the Civic Centre, Russ Ramsay Room.
- Emails were also received.

All of the above information was reviewed and analysed. All of the comments that were received are available to be viewed at the CSD office.

ANALYSIS

175 responses were received from all sources. 46 of these were handwritten or emails. 129 responses were received through Survey Monkey. Of these, 41 (23.4%) were in favour of the transfer of day care spaces and 124 (70.9%) were against the transfer. 10 of the responses did not fall into either category. The majority of responses were with regard to two issues: the transfer of spaces, and the loss of jobs.

	FOR TRANSFER OF SPACES	AGAINST TRANSFER OF SPACES	N/A SUBMISSIONS	TOTAL
Email/Written Submissions	5	41	/	46 (26.3%)
Survey Monkey	36	83	10	129 (73.7%)
TOTAL	41 (23.4%)	124 (70.9%)	10 (5.7%)	175

For the most part, the responses could be categorized into the following areas:

Financial Comments

1. The City day cares are 50% subsidized; is the ratio of subsidized to full-fee equal among the 17 not-for-profit organizations?
Staff Response – The Commissioner of Social Services reported on March 3, 2014 that The District Of Sault Ste. Marie Social Services Administration Board (SSM DSSAB) “was tasked with developing a new child care program funding model that was both transparent and equitable for all child care providers in the system”.
2. What will parents do who already work full time but cannot afford full-fee?
Staff Response – The full-fee rates charged by licenced non-profit child care providers in our community are similar across all providers.
3. Would parents who already pay full-fee be willing to have a fee increase to recover some of the costs?
Staff Response – We have heard from some full-fee paying parents and they have stated they would pay more; however, at the Open House the comments were that the full-fee rate of \$80/day was not within their means.
4. Was restructuring the day care operations considered and were staff consulted on ways to save money and be more profitable?

Staff Response – Revenue generation and expense reduction reviews are always at the forefront of discussions and are implemented where and when possible. The largest expense is wages which makes up eighty-eight percent (88%) of the budget. Any amount of restructuring and revenue/expense changes cannot generate the amount of savings required to bring the operations to a break-even point.

5. What has the child care centre staff come up with as options for offering service under a different model?

Staff Response – Minor tweaks can be made to the model; however we are mandated by the provincial government to maintain child/teacher ratios.

6. How much of a deficit would the City be willing to carry to maintain this service?

Staff Response – This is a matter for Council to consider. Other licenced non-profit providers do not run a deficit.

7. Is it possible to re-negotiate wages or freeze them?

Staff Response – This is not possible given legislative restrictions.

Transfer of Day Care Spaces

1. How will the other day cares in the city be affected by the transfer of spaces?

Staff Response – This is a matter for the SSM DSSAB.

2. Can statistics be provided where these 100 openings are located?

Staff Response – This is a matter for the SSM DSSAB.

3. Does the space exist to transfer the existing spots?

Staff Response – Elsewhere on your agenda is a report from the Commissioner of Social Services regarding this issue.

4. Would funding cuts also affect the ability of other providers to take on more child care spaces when they are also faced with cuts?

Staff Response – No - The funds that are presently allocated to the municipal day cares would be transferred to those providers taking the transferred spaces.

5. Concerns with the large discrepancy with respect to the level of care and education that children will receive at public versus private day cares.

Staff Response – It is widely acknowledged that the municipal day cares run a high quality program. The 100 spaces would be transferred to provincially licenced non-profit providers.

6. Can private day care provide all of the necessary services?

Staff Response – The 100 spaces would be transferred to provincially licenced non-profit providers.

Impact of Job Losses

1. What will happen to the workers, both full-time and part-time, losing their jobs?

Staff Response – As reported by the Commissioner of Human Resources, the elimination of the positions would result in severance packages for the affected employees. Sufficient time is required to issue appropriate notice to the employees.

2. Will municipal jobs lost be made up by new providers in a need for additional employers to make up for the extra placements they acquire?

Staff Response – The providers that receive the 100 transferred spaces will require additional employees (child/teacher ratios are legislated by the Province).

3. What are the economic impacts of the job loss on the City?

Staff Response – There will be a negative impact associated with the loss of 15 full-time and 17 part-time positions. Some of the impact will be mitigated by the hiring of new employees by the providers that receive the 100 transferred spaces.

4. Are staff at other day cares as highly trained and knowledgeable as the staff at Jessie Irving and Maycourt?

Staff Response – It is widely acknowledged that the municipal day cares run a high quality program

5. Quality day care is important

Waiting List

1. How will the other day care facilities absorb those children who lose their current spots when there are already a significant number of children on the waiting list for day care spots?

Staff Response – This is a matter for the SSM DSSAB.

2. Will children losing their spots be placed at the end of the current waiting list?

Staff Response – This is a matter for the SSM DSSAB.

3. Will children on the waiting list lose their opportunity for a spot to those children losing their spots at the day care centres that close?

Staff Response – This is a matter for the SSM DSSAB.

4. Can private day cares accept all of these spots considering a waiting list of over 1000 children?

Staff Response – This is a matter for the SSM DSSAB.

Other

1. The City should be a leader in day care in the municipality.
2. Why is there no Strategic Plan for the day cares?

Staff Response – The City has a Corporate Strategic Plan. Individual departments and divisions contribute to the Corporate Strategic Plan; they do not have their own individual departmental Strategic Plans.

Those in favour of transferring the spots to other licenced non-profit day cares:

1. The City should not be in the day care business when the private sector can provide all of the necessary services, probably at a lesser cost.
2. Private day care providers are trained with the same qualifications as the city run staff and can do the same quality care as the city day care facilities
3. Any municipal jobs lost should be made up by the new providers as they would have to hire additional employees to make up for the extra placements they acquire.
4. If the program is transferred to privately licenced day care providers there should be no subsidies offered by the City to these organizations to entice them to take on the extra space either.
5. If funding by the Ministry of Education has been cut, then the City should transfer the day care spaces to other providers.
6. I think the funds should be transferred... I think the spots could be utilized elsewhere and the children will receive the same care.
7. If the City is going to maintain the present day care spots the fee should be raised to reflect the actual total cost of the program.
8. Tax dollars; either going to the right place in terms of education or that tax dollars should not be spent to take care of other citizens' children.
9. Senior citizens should not have to subsidize others; sell the day care buildings and the money saved by not having to subsidize could go against the City deficit to help offset City taxes on behalf of all residents.
10. There are many core city services which I as a tax payer do not have an issue with supporting; however, a day care service for the limited few is not one of them.
11. The tax payers already subsidize day care in our City by way of the DSSAB; they should not have to subsidize the municipal day care programs as well.
12. Tax dollars should not be going to further subsidizing day care.

What is happening in other Northern Ontario municipalities?

- Timmins - does **not** have municipally-operated day cares
- North Bay - does **not** have municipally-operated day cares
- Thunder Bay - we have been advised that staff is going to Council to seek approval to transfer municipal spaces to other licenced non-profit providers.
- Sudbury – on June 16, 2014 the Community Services Committee of Council (report attached) approved the following recommendation which will go to their June 24, 2014 City Council meeting. Also attached is a Sudbury Star article and a Sudbury Star editorial both dated June 17, 2014.

“WHEREAS the Ministry of Education, in 2012 changed the funding formula for child care across the Province of Ontario, resulting in a potential funding reduction of \$5.4 million in Greater Sudbury (\$1.8M cut in 2013 and \$3.6M potential cut in 2016); and

WHEREAS, in June 2013, Council requested a Child Care System Review to recommend changes to the child care system, to plan for future funding reductions in 2016; and

WHEREAS Children Services has led a community process in partnership with all child care operators and school boards, and has received unanimous endorsement of the recommended changes from that group of partners;

THEREFORE BE IT RESOLVED THAT the City of Greater Sudbury authorize the proposed changes to the child care system outlined in the report dated June 4, 2014 from the General Manager of Community Development regarding Child Care System Review related to the Child Care Funding Allocation Formula, the Redistribution of Licensed Child Care Spaces, the Operating Grant Formula, the Changes to Child Care Rates, and the Direct Operation of Junior Citizens Day Care; and

THAT the City of Greater Sudbury revise Child Care funding agreements with community Child Care operators to reflect these changes; and

THAT a detailed transition plan to transfer directly operated services (Junior Citizens Day Care) to non-profit child care providers, be brought back to Council for approval before December 2015.”

IMPACT

The purpose of this report is to provide Council with a summary of public input and other requested information regarding the possible transfer of municipal day care spaces. The input and information received does not have a direct financial impact on the corporation.

STRATEGIC PLAN

This matter is not specifically addressed in the Corporate Strategic Plan

RECOMMENDATION

It is therefore recommended that Council take the following action:

Resolved that the report of the Commissioner Community Services dated June 23, 2014 regarding Public Input on Possible Transfer of Municipal Day Care Spaces be received as information.

Respectfully submitted,

A handwritten signature in dark ink, appearing to read "N. Apostle", written in a cursive style.

Nicholas J. Apostle
Commissioner Community Services

jb/council/public input on possible transfer of municipal day care spaces

attachments



Possible Transfer of Day Care Spaces

CITY SEEKS INPUT FOR POSSIBLE TRANSFER OF DAY CARE SPACES

Mayor Debbie Amaroso and Members of City Council are seeking the public's input on the possible transfer of the City's 100 day care spaces from municipally-operated day care centres to other licenced not-for-profit day care providers. City day care facilities include Jessie Irving, Maycourt, and the Best Start program at Holy Family School.

At its May 12, 2014 meeting, Council received reports from staff that provided details on possibly transferring the 100 municipal day care spaces to other licenced providers, due to funding cuts from the Ministry of Education. The reports included funding information provided from the City and Province, through the District of Sault Ste. Marie Social Services Administrative Board (DSSMSSAB), for both subsidized and non-subsidized (termed 'full-fee') spaces. These reports can be viewed on the city website www.cityssm.on.ca

The City operates 100 of the approximately 1,400 day care spaces that DSSMSSAB administers by way of 17 not-for-profit organizations licenced by the Province to deliver day care services.

Through DSSMSSAB, the City currently funds, and will continue to fund, approximately \$1.3 million as its share for the 1400 spaces. The City also funds \$578,000 (2015 level) for annual operating costs at Jessie Irving, Maycourt, and Best Start at Holy Family School, not covered by revenue. Current and future capital costs for municipal day care facilities will add to this annual amount.

Of the City's 100 spaces, approximately 50 are subsidized by DSSMSSAB and the City, and about 50 pay the 'full-fee' amount. The cost for each municipal space is approximately \$80/day. The amount received for each DSSMSSAB subsidized space is approximately \$70/day. The 'full-fee' rate is presently approximately \$40/day. The 'full-fee' would need to increase to \$80/day in order to cover the cost of operating the municipal day care centres.

The transfer of the 100 municipal day care spaces to other providers would in effect mean that 15 full-time jobs, as well as part-time positions as required from time to time, would be cut from municipal operations. Some, if not all, of these jobs may be required by the new licenced providers.

The public (users as well as other tax payers) is encouraged to submit comments regarding the transfer of day care spaces. Deadline to complete the survey is June 14.

For additional information, contact the Community Services Department at 705-759-5310.

***1. The public is encouraged to submit comments regarding the transfer of day care spaces in the space provided below.**

Done



Request for Decision Child Care System Review-Presentation and Recommendations

Presented To: Community Services
Committee

Presented: Monday, Jun 16, 2014

Report Date: Wednesday, Jun 04,
2014

Type: Presentations

Recommendation

WHEREAS the Ministry of Education, in 2012 changed the funding formula for child care across the Province of Ontario, resulting in a potential funding reduction of \$5.4 million in Greater Sudbury (\$1.8M cut in 2013 and \$3.6M potential cut in 2016); and

WHEREAS, in June 2013, Council requested a Child Care System Review to recommend changes to the child care system, to plan for future funding reductions in 2016; and

WHEREAS Children Services has led a community process in partnership with all child care operators and school boards, and has received unanimous endorsement of the recommended changes from that group of partners;

THEREFORE BE IT RESOLVED THAT the City of Greater Sudbury authorize the proposed changes to the child care system outlined in the report dated June 4, 2014 from the General Manager of Community Development regarding Child Care System Review related to the Child Care Funding Allocation Formula, the Redistribution of Licensed Child Care Spaces, the Operating Grant Formula, the Changes to Child Care Rates, and the Direct Operation of Junior Citizens Day Care; and

THAT the City of Greater Sudbury revise Child Care funding agreements with community Child Care operators to reflect these changes; and

THAT a detailed transition plan to transfer directly operated services (Junior Citizens Day Care) to non-profit child care providers, be brought back to Council for approval before December 2015.

Finance Implications

In 2016 there will be a potential \$3.6 Million reduction of grant funding, however, this will not translate into a tax levy reduction as the new Childcare funding allocation model requires a minimum level of municipal contributions that the City currently provides.

As previously reported the City has received mitigation funding to be used to assist in this transition.

Signed By

Report Prepared By

Tyler Campbell
Manager of Children Services
Digitally Signed Jun 4, 14

Division Review

Ron Henderson
Director of Citizen Services
Digitally Signed Jun 4, 14

Recommended by the Department

Catherine Matheson
General Manager of Community
Development
Digitally Signed Jun 4, 14

Recommended by the C.A.O.

Doug Nadorozny
Chief Administrative Officer
Digitally Signed Jun 5, 14

Background

In 2012, the Ministry of Education announced a new Provincial Funding Reallocation which included a \$1.8 million cut to the City of Greater Sudbury's Children Services Budget for 2013, and projected a further potential budget reduction of up to \$4.6 million in the future. In 2014, Greater Sudbury's Provincial allocation was increased by \$1 million, thereby reducing the future reduction to \$3.6 million. The \$3.6 million dollar reduction is projected to be implemented in 2016.

With the Provincial funding reallocation came more local flexibility about allocating funds and a requirement to develop local policies to allocate child care funding based on local needs.

In June 2013, Council approved internal Child Care policy changes to respond to the immediate funding reduction and requested a Child Care System Review to recommend policy and operational changes to Council, in order to create a high quality, efficient child care system that can operate within the current funding realities and is positioned to be able to weather further funding reductions.

The City of Greater Sudbury Children's Services Section and its stakeholder agencies (licensed child care, school board and specialized services partners) have worked collaboratively to develop a plan which will create a strong, stable and responsive child care system that can operate within the current and future funding environments.

Historical challenges related to child care funding and delivery

In addition to responding to the current funding reduction and planning for future reductions, these recommendations also address several historical challenges with the funding and delivery of child care services:

1. Provincial funding allocations for the City of Greater Sudbury, historically, have over funded the child care subsidy program while other areas have been underfunded. This plan shifts more funding to direct grants to child care operators that will strengthen the system for all families.
2. Provincial funding increases starting in 2005 allowed for rapid growth of the child care system in Greater Sudbury. As a result, some child care programs were "over licensed" and now some of the spaces being funded are underutilized. This plan will redistribute spaces (and in some case reduce spaces) so that all funded spaces are maximized, and care is available across the City in an equitable way.
3. Provincial wage subsidy allocation formulas have underfunded the youngest age groups of care which are most expensive to provide, while providing significant grants for care for older children, which is much less expensive to provide. This plan shifts more of the grant funding to the younger age groups, where the costs are highest.
4. Provincial funding formulas and per space amounts have remained unchanged for many years. Some funding has been released on a year-to-year basis and subsidy rates have not been increased on a regular schedule. As a result, child care operators have been challenged to keep up with and plan for inevitable increases to costs. This plan provide a more stable and predictable funding plan to help child care operators plan for the future.
5. The system review identified several significant challenges related to the direct operation of Junior Citizens Day Care by the City of Greater Sudbury, especially in a time of funding reductions. These challenges relate to the high cost of providing this care at this site and issues related to inequitable distribution of funding, the potential or perceived conflict of interest of directly operating one child care centre and the non-profit operators' improved capacity to deliver evening and flexible care at a lower cost. More details about these challenges are provided later in this report. This plan

recommends that the unique services (evening and flexible care) currently provided by Junior Citizens Day Care be transferred to the non-profit system.

The Child Care System Review provides a foundation for an improved child care system which will allow all partners to work together to plan for, deliver and evaluate a high quality, equitable and stable child care system. It will give the City of Greater Sudbury, as the System Service Manager, the tools and policies to effectively manage the child care system now, and in the future.

Child Care System Review Process

The recommendations in this report are a result of a year-long collaborative community planning process led by the Children Services section. The System Review Working Group, made up of 14 members representing all stakeholders, met regularly and brought their recommendations to the System Review Stakeholders Group, made up of the boards and operators of all childcare agencies and all four school boards. All recommendations included in the report have the full endorsement of the Child Care System Review Stakeholder's Group.

Child Care System- Proposed Changes

1. Child Care Funding Allocation Formula

The System Review Working Group recommends an allocation strategy which will ensure that funding increases or decreases occur in a planned and predictable way. The new, local formula sets the proportion of subsidy funding at the historical level of actual spending on the program. This frees up additional funding to be shifted into direct grants for operators, in order to promote stability of child care programs, to maintain quality and affordability for all families, and to improve working conditions for Early Childhood Educators and child care workers. When changes are made to overall funding, program areas will be increased, or reduced, proportionally.

The System Review proposes a predictable "proportional" formula for core funding areas:

General Operating Grant 36%
Child Care Subsidy 55%
Special Needs Inclusion 9%

2. Redistribution of Licensed Child Care Spaces

The System Review Working Group completed a full review of the current child care system and studied issues related to demand, enrollment, demographics, school board plans, financial viability, efficiencies and facilities at a neighbourhood level.

In some neighbourhoods, there are spaces that are underutilized, while other neighbourhoods are under-served. By reducing spaces where they are underutilized, and creating some spaces in under-served areas, the child care redistribution will create a more equitable, efficient and stable child care system. Where spaces may be closed or moved, and there are currently some children using them, mitigation dollars will be used, where possible, to allow those children to "age out" of those programs.

After reviewing service levels, utilizations, demographics and demand, the System Review proposes a redistribution of licensed spaces that:

a. Improves equity of service by neighbourhood and language and provides care in locations that best meet families' needs

- b. Ensures care is available in remote areas and cultural communities
- c. Reduces underutilized spaces (approximately 190 spaces or 4% of spaces)
- d. Promotes viability/stability of existing agencies and maintains equity of service between school boards
- e. Uses mitigation dollars to ensure a smooth transition and avoid service interruptions for children and families

Child Care Operators and School Boards are actively working with the City to redistribute and reduce underutilized spaces by 2015. A decision making tool for the selection of locations for child care spaces, was developed and has been endorsed by the System Review Stakeholders Group.

The allocation and ongoing operation of funded spaces will be managed through Funding Agreements with the Child Care Agencies

The proposed redistribution of spaces by neighbourhood and language is summarized in Appendix #1 - Proposed Licensed Child Care Space Distribution.

3. Operating Grant Formula

Provincial wage subsidy allocation formulas have underfunded the youngest age groups of care which are most expensive to provide, while providing significant grants for care for older children, which is much less expensive to provide. This plan shifts more of the grant funding to the younger age groups, where the costs are highest. The proposed local formula recognizes the high cost of providing care for the younger age groups and focuses the funding on those age groups. It will allow agencies to operate these groups as they are required.

The system review proposes the following General Operating Grant formula which:

- shifts grants to younger age groups to better reflect costs of operating
- ensures that operators can offer the care that is required by the community
- controls the number of spaces approved and avoids funding "underutilized" spaces
- positions child care operators and programs to be able to remain viable as future funding reductions are implemented

1. A per space amount for approved spaces for 0-3.8 year olds:

\$6000 per Infant space per year (approximately 176 spaces will be funded)
 \$4000 per Toddler space per year (approximately 475 spaces will be funded)
 \$1520 per Preschool space per year (approximately 1044 spaces will be funded)

2. "Block funding" for spaces for children aged 4-12.

A maximum grant of \$7500 per year, per approved licensed site.

The City of Greater Sudbury will work with operators to determine spaces to be funded. Operators will not be permitted to operate spaces for 0 - 3.8 year olds that are not approved. Operators may operate child care programming for children aged 4 - 12 years old, based on community need.

The Grant formula and allocation will be reviewed on an annual basis to ensure it continues to meet community and agency needs.

4. Changes to Child Care Rates

While the Child Care System Review has worked to keep child care rates affordable for families, there are some areas where rates need to be raised to better reflect the true cost of providing care. Further, rates need planned increases that are small and predictable, in order to keep up with rising costs and maintain quality programming.

The System Review proposes the following changes to subsidized and full fee rates:

- a. Keep regular rates stable at their current level but build in small, predictable increases for cost of living.
- b. Support eligible shift working families who require flexible care for children aged 0-3.8, and evening care for children aged 0-10, by paying a negotiated community rate that reflects the higher cost of care.
- c. Operators receiving the flexible care and evening rates will be expected to implement higher flexible and evening rates for their full fee families over 4 years.

Because the overall budget for child care subsidy is fixed, and may be reduced as budgets are reduced, increasing costs over time will mean that less children can be served by the child care subsidy program, resulting in potential waitlists for service.

Details of current and proposed rates for child care subsidy are provided in Appendix #2- Proposed Subsidized Child Care Rates

5. Direct operation of Junior Citizens Day Care

The System Review studied the operation of Junior Citizens Day Care (JCDC), including the service delivered, costs and benefits of direct operation of the program by the City.

Direct operation has allowed Junior Citizens to be innovative and provide a unique type of care to meet families' needs that other operators have not been able to provide. However, the System Review identified several concerns related to the direct operation of Junior Citizens Day Care:

- a. The program costs significantly more to operate than other non-profit programs. In 2013, it cost \$94/child to provide a day of care at Junior Citizens Day Care, while the average rate paid to a community centre for a day of care was \$43/child.
- b. The operation of a child care program by the City of Greater Sudbury creates an inequitable situation in the child care system where one program uses a disproportionate amount of limited child care funding.
- c. The operation of one child care centre may be perceived to be a conflict of interest for the City in its role as the Local Service System Manager for Child Care (as defined by the Ministry of Education).
- d. The non-profit child care sector has the capacity to deliver a comparable service, if given appropriate support and resources.

The System Review proposes that the City transition out of directly operating child care at Junior Citizens Day Care by working to move these services to non-profit community operators who have identified capacity to deliver the unique services currently provided by JCDC.

Given Council direction, a detailed transition plan to transfer directly operated services to non-profit child care providers will be brought back to Council for approval before December 2015.

Planning for reduced funding

The changes to the Child Care System proposed by the System Review, allow for a projection of the impact to service when the identified budget reduction of \$3.6 million is implemented by the Ministry of Education.

A budget reduction as significant as this will have a large and direct impact on service. This table demonstrates the additional impact on service if Junior Citizens Day Care continues to be operated by the City.

Projected Service Impact of \$3.6 million Funding Reduction- with JCDC Options

	After 3.6 million reduction- With JCDC Services Remaining Direct Operated Status Quo	After 3.6 million reduction- With JCDC Services Delivered by the community Recommended
Funding for Core Programs (General Operating Grant, Child Care Subsidy, Special Needs Inclusion)	\$10,816,500	\$12,119,383
Funding for Directly Operated Day Care (JCDC)	\$1,302,833	-----
Projected loss of licensed child care spaces (Estimated loss of 0-3.8 spaces)	605	418
Projected waitlist for Child Care Subsidy (from 2014-estimated based on historical spending)	729	519

Next Steps

With approval from Council, Children Services will work with stakeholders to:

1. Implement required changes and submit required reports to the Ministry of Education
2. Revise Child Care Funding Agreements starting January, 2015
3. Develop a detailed transition plan and bring it to Council for approval by December, 2015

Supporting Documents

1. [Appendix #1- Proposed Licensed Child Care Distribution](#) (pdf)
2. [Appendix #2- Proposed Subsidized Child Care Rates](#) (pdf)

Appendix #1- Proposed Licensed Child Care Distribution

Neighbourhood	# of children (2011 census)	Proposed # of English Spaces for Ages 0-3.8 years-starting 2015	Proposed # of French Spaces for Ages 0- 3.8 years-starting 2015	Spaces as a proportion of number of children in the neighbourhood	Proposed variance in number of spaces (compared to May 2014)
Downtown/ Bell Park	243	158	13	70%	(17)
Flour Mill/Donovan	695	73	62	19%	(24)
West End	306	170	0	56%	(4)
Downtown Area	1244	401	75	38%	(45)
New Sudbury	1021	128	71	19%	(32)
Minnow Lake	550	50	26	14%	26
Minnow Lake/New Sudbury Area	1571	178	97	18%	(6)
South End	718	162	104	37%	(20)
South End Area	718	162	104	37%	(20)
Copper Cliff	105	0	0	0%	0
Lively (incl Whitefish)	459	102	13	25%	(8)
Lively/Copper Cliff Area	564	102	13	20%	(8)
Garson	508	106	13	23%	24
Coniston	96	13	16	30%	(40)
Garson/ Coniston Area	604	119	29	25%	(16)
Azilda	186	0	66	35%	0
Chelmsford	503	32	34	13%	0
Levack	96	13	0	14%	(8)
Dowling	121	0	13	11%	0
Rayside/ Onaping Area	906	45	113	17%	(8)
Val Caron	353	72	53	35%	(4)
Hanmer	909	48	71	13%	(21)
Capreol	126	21	0	17%	(26)
Valley/ Capreol Area	1388	141	124	19%	(51)
	6995	1148	555	24%	(154)

The final number of spaces to be funded will be negotiated with child care operators.

Appendix #2- Proposed Subsidized Child Care Rates

Current Daily Rates for Subsidized Centre-Based Child Care

	4 hours and under	Over 4 to under 6 hours	6 to 9 hours	Over 9 to under 12 hours
Infant	\$21	\$37	\$51	\$55
Toddler	\$16	\$29	\$41	\$45
Preschool	\$14.50	\$26	\$37	\$39
4- 12 years	\$15.50	\$25	\$34.50	\$39

Proposed Daily Rates for Flexible Child Care (Shift Work, On Call etc.) - to be finalized

	4 hours and under	Over 4 to under 6 hours	6 to 9 hours	Over 9 to under 12 hours
Infant	\$25	\$44	\$61	\$66
Toddler	\$19	\$35	\$49	\$54
Preschool	\$17	\$31	\$44	\$47
4- 12 years	\$15.50	\$25	\$34.50	\$39

Proposed Daily Rates for Evening Child Care -to be finalized

	4 hours and under	Over 4 to under 6 hours	6 to 9 hours	Over 9 to under 12 hours
Infant	\$25	\$44	\$61	\$66
Toddler	\$19	\$35	\$49	\$54
Preschool	\$17	\$31	\$44	\$47
4- 12 years	\$19	\$30	\$41	\$44

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NEWS LOCAL

Junior Citizens

Let not-for-profit run daycare: Review



By Carol Mulligan, Sudbury Star
Monday, June 16, 2014 10:13:33 EDT PM



Greater Sudbury Council's community services committee isn't looking to close Junior Citizens Day Care, but it will be looking for a not-for-profit organization to operate the centre and transition services to it by December 2015.

The committee made that recommendation Monday and it will now go to council for its consideration.

Members of a child-care system review unanimously agreed the City of Greater Sudbury could no longer afford to operate the centre that has been municipally run for 40 years.

In 2013, the Ministry of Education changed the funding formula for child care in Ontario, resulting in a \$1.8-million funding cut for the city last year and a future reduction of \$3.8-million.

In June 2013, council called for a review to recommend changes to the child-care system, to plan for future funding reductions and make recommendations about Junior Citizens Day Care.

The review process was conducted by 14 representatives from child care, school boards and resource centres, who took a hard look at what was best for children and families, said Tracy Saarikoski, a member of the committee.

The committee looked at the review as an opportunity to strengthen child care in Sudbury by making four key changes.

The committee heard that the annual cost of operating 110 licensed spaces at Junior Citizens is \$1,277,000, with the average daily cost being \$94 a day. The average cost of day care for a child in care in community spaces is \$43.

Twice as many spots could be funded in the community as are currently funded at Junior Citizens, the committee heard.

Coun. Claude Berthiaume asked how a not-for-profit could afford to operate the centre for so much less than Junior Citizens.

Ron Henderson, director of citizen services for the city, said it is partly because labour costs such as salary and benefits are higher at Junior Citizens, and the cost of the daycare's lease at the YMCA Centre for Life is expensive.

That lease will expire in 2015, but will only result in about \$17,000 in savings a year if another space is found.

Henderson said unionized employees at Junior Citizens may be able to bump other city employees, presuming they have the qualifications, if another organization takes over the centre.

Berthiaume argued that the long-time employees at Junior Citizens have offered stability for youngsters there and created new initiatives.

But the city will look to any new provider to offer evening care and other services at Junior Citizens.

Transitioning Junior Citizens Day Care to a not-for-profit provider is just one of the changes in the proposed new system.

The system review working group recommends an allocation strategy to ensure funding increases or decreases are planned and predictable; that spaces that aren't being used in some neighbourhoods are allocated to others where they are needed; that day care is available in remote areas and cultural communities.

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OPINION EDITORIAL

PoV: Hand costly day care to non-profit agency



By Brian MacLeod, Sudbury Star
Tuesday, June 17, 2014 10:44:24 EDT PM



Tom Davies Square

The City of Greater Sudbury has an obligation to the taxpayers to deliver services for the best economy of spending. There is always a balance to be found between services and cost, but for the Junior Citizens Day Care, that balance is out of whack.

Day care services are a vital part of making the city work. Young families, single-parent families and families on low income need access to affordable day care to ensure they can keep working, and parents can remain employed.

To that end, the city has run day-care spaces for decades. But hard realities require change. The city is looking for a not-for-profit organization - which is allowed to generate a surplus but usually reinvests it in the agency - to run the municipally owned Junior Citizens Day Care, which operates 110 licence spaces.

It is a sensible solution.

Last year, the Ministry of Education changed how it funds child care, leaving the city with a \$1.8-million funding reduction in 2013 and likely facing \$3.6 million more in cuts by 2016. So the city asked for a review of how day care is run, consulting representatives from child care agencies, school boards and other resource centres. They discovered that the city was spending \$94 a day on Junior Citizens spots, while the average in other community centres was \$43. Why it took a ministry cutback and a review to discover this is puzzling, but it cannot be allowed to continue.

As the staff report noted, the city could fund more than 200 spots with what it's paying now for 110 at Junior Citizens.

Opponents of the move have said the quality and stability of the services provided at Junior Citizens is worth the extra investment in children's futures. But the city is not in the business of raising kids or providing higher levels of salaries. It should provide quality day care at an equivalent level and cost to those who do it elsewhere, or it should be farmed out.

A well-run not-for-profit agency that operates licensed services is a reasonable alternative to a cost-heavy municipally run centre.

This begs the question: how many other city agencies are being run in such a fashion? We know Pioneer Manor is being run that way, with an annual deficit in the millions. It's considered a desirable home for the elderly, but it costs more than privately run facilities to operate. For those who are lucky enough to get in to Pioneer Manor, it's great. But should this be the way the city does business?

Much of the extra costs in these facilities are salaries. It generally costs more to run a facility with city staff than it does in the marketplace. Sometimes, that investment is worth the money - such as snow clearing, which is performed by city staff, complemented by contractors.

But day cares are run throughout Canada by competent private operators.

If the decision to go not-for-profit on day care is a turning point for the city, it's a sign that taxpayers' interests are becoming the priority.

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COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Mike Nadeau, Commissioner of Social Services

DEPARTMENT: Social Services Department

RE: Municipally Operated Child Care Centres

PURPOSE

To advise Council whether the municipally operated daycare spaces can be transferred to another not-for-profit licenced childcare provider(s) that operate within the City of Sault Ste. Marie.

BACKGROUND

On May 12th Council received reports requesting authorization for staff to take the initial steps to effect the transfer of the 100 municipal daycare spaces to other licenced daycare providers via the District of Sault Ste. Marie Sault Ste. Marie Social Service Administration Board (DSSMDSSAB), and furthermore, to initiate the appropriate legal wind-down of municipal day care. Council postponed the request and sought confirmation from the DSSMSSAB that the 100 daycare spaces could be absorbed by existing licenced childcare centres in the City.

ANALYSIS

Staff within the Social Services Department held preliminary conversations with two childcare providers who indicated they are willing to expand their services to help the DSSMSSAB maintain the current level of service in the DSSMDSSAB's child care system. Staff also received inquiry from a third provider who is interested in assisting should the City wind down its child care operations.

Currently providers are not in position to fully guarantee they would be able to expand their operations, as the DSSAB does not have funding or a contract to offer. There is, however, strong interest and the DSSMSSAB is confident that it can expand existing provider operations should the City cease operations. Council needs to be aware that the DSSAB cannot hold formal negotiations with providers until the City decides it will (or intends to) cease operating its child care centres.

IMPACT

To ensure smooth transition of spaces, the DSSMSSAB would require working closely with the City on a strategically phased wind down of the City's child care operations.

STRATEGIC PLAN

Not applicable.

RECOMMENDATION

It is therefore recommended that Council take the following action:

Resolved that the report of the Commissioner of Social Services dated 2014 06 23 concerning Municipally Operated Child Care Centres be received as information.

Respectfully submitted,



Mike Nadeau
Commissioner of Social Services



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Shelley J. Schell, CPA, CA, Manager of Finance and Budgets

DEPARTMENT: Finance Department

RE: Municipal Day Care Services

PURPOSE

This report is in response to Item 2 of the following resolution that was postponed at the May 12, 2014 Council meeting:

Resolved that this matter be postponed to June 23, 2014 in order to allow for community consultation; and

Further that the following information be provided:

- 1. Confirmation from the Sault Ste. Marie DSSAB that the 100 daycare spots can be absorbed by existing licenced daycares in the City.*
- 2. What increase in "full fee" is required to make continued municipal daycare operations viable?*

BACKGROUND

At its May 12, 2014 meeting, City Council requested additional information in regards to municipal daycare operations.

ANALYSIS

The City currently operates three day care facilities: Jessie Irving, Maycourt and Holy Family-Best Start, providing 100 full-time equivalent spaces. Of these spaces, 51 are subsidized provincially and municipally through the Sault Ste. Marie DSSAB and 49 are "full fee" spaces.

The "full fee" estimated revenue per space/day for 2015 is approximately \$40. The estimated revenue per space/day for the subsidized spaces is \$68.50, which is \$28.50 more than the \$40 average "full fee" rate.

The following reflects the cost per day/space to operate the Municipal Day Care Facilities and the increase in the "full fee" required to cover operational costs:

Estimated Annual Operating Costs	\$78
Estimated Annual Capital Costs	\$ 3
Total Annual Costs	\$81
Estimated "Full Fee" Revenue	\$40
Revenue increase required	\$41

IMPACT

The estimated municipal tax levy for 2015 is \$648,040 (including capital requirements). If the user fee for "full fee" is increased by an average of \$41/day, there would be no tax levy required for these spaces. There would be a remaining levy of \$155,835 to fund the revenue shortfall for the 51 subsidized spaces.

STRATEGIC PLAN

Not applicable.

RECOMMENDATION

It is therefore recommended that Council take the following action:

Resolved that the report of the Manager of Finance and Budgets dated 2014 06 23 concerning Municipal Day Care Services be received as information.

Respectfully submitted,



Shelley J. Schell, CPA, CA
Manager of Finance & Budgets

Recommended for approval,



W. Freiburger, CPA, CMA
Commissioner of Finance & Treasurer

Recommended for approval,

Joseph M. Fratesi
Chief Administrative Officer



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Peter Tonazzo, MCIP, RPP, Planner

DEPARTMENT: Engineering and Planning Department

RE: RA Severances – A-8-14- OP

PURPOSE

The City of Sault Ste. Marie is proposing text amendments to the Rural Area Policies contained within the Official Plan, to increase the allowable rural residential severance limit from 1 to 2 lots, and to increase the minimum lot size from 0.5ha to 0.8ha.

PROPOSED CHANGE

The Planning Division, supported by the Planning Advisory Committee, is requesting a text amendment to the Rural Area Policies of the Official Plan:

- a. To increase the rural residential severance limit from 1 new lot to 2 new lots plus the remnant.
- b. To increase the minimum rural residential lot size from 0.5ha to 0.8ha.
- c. To amend the date from which the 2-lot limit is counted, from December 2009 to the day on which this Official Plan Amendment is adopted.
- d. To add a new policy noting that new rural residential lot creation is reviewed to ensure that adequate separation distances are maintained, so as not to impact the existing or future industrial development potential of nearby industrially designated properties.

Furthermore, the Planning Division, supported by the Planning Advisory Committee is requesting amendments to Zoning By-law 2005-150, to increase the minimum lot size for new un-serviced lots created in the Rural Area Zone (RA) and Rural Estate Residential Zone (R1), from 0.5ha to 0.8ha.

Subject Property:

- Location – The area of the municipality that is both:
 - Designated 'Rural Area' on Land Use Schedule 'C' of the Official Plan and,

- Zoned 'Rural Area' (RA) or 'Estate Residential' (R1) within Zoning By-law 2005-150
- Size – The total area of lands within the community that are designated rural area and zoned either Rural Area or Estate Residential is approximately 5,831ha (14,406 acres)
- Present Use - Various
- Ownership - Various

BACKGROUND

Approved in 1996, the Official Plan did not permit new rural residential lot creation or new rural estate subdivisions. These rural residential development moratoriums were a result of the declining population being experienced at that time. With modest population increases beginning approximately 10 years ago, demand for rural residential lots increased, and Planning began processing Official Plan Amendments to facilitate Committee of Adjustment applications for rural residential severances.

In recognizing this trend, in December 2009 Council adopted Official Plan Amendment 167, which amended the Official Plan to allow 1 new rural residential lot, plus the remnant. The limit of one new lot was counted from the day on which OPA 167 was adopted (December 2009). Since adopting the 1-lot limit, Council has approved 12 (of 13) multiple rural residential severance applications. One application remains postponed to allow the applicants to explore alternate servicing options.

In recognizing the difficulties in supporting the one-lot limit, on December 2, 2013 Council passed the following resolution:

Resolved that the report of the Planning Division dated 2013 12 02 concerning Potential Rural Area Severance Moratorium be received and that City Council not consider a formal moratorium on multiple lot severances in the rural area and that staff advise potential applicants that new applications will be recommended to be postponed until a comprehensive review of this issue is completed.

On May 26, 2014 Planning staff introduced a draft rural residential policy framework, and Council passed the following resolution:

Resolved that the report of the Planning Department dated 2014 05 26 be accepted as information and that staff be authorized to provide public notice of the intention to bring this matter to Council for approval at the June 23, 2014 meeting.

Public notice was provided in accordance with the Planning Act.

This report outlines the review completed by the Planning Advisory Committee and recommends a number of amendments to the Rural Area Policies of the Official Plan and Zoning By-law 2005-150.

ANALYSIS

Conformity with the Official Plan

Regardless of the specific approaches taken, there are a number of current Official Plan Policies that will apply on a site specific basis, including but not limited to:

- Ability of proposed lots to support on-site well and septic services – soils, minimum lot size.
- Airport Noise – Development restrictions within the approach and take-off corridors associated with the airport runways.
- Cultural Heritage – Areas of known archaeological sites and/or archaeological potential.
- Ministry of Agriculture Minimum Distance Separations – apply to new residential lot creation in close proximity to existing livestock facilities or lands large enough to support a livestock facility.
- Natural and Built Hazards – Significant slopes, flood areas, mine hazards.
- Natural Heritage Features – wetlands, fish habitat, significant wildlife habitat.
- Protecting Future Urban Development Potential – Special regard for new rural severances in areas that have been identified for future urban serviced expansion, to ensure that the severances do not adversely impact this future development potential.
- Railway noise and safety – Restrictions on the creation of new rural residential lots in close proximity to a railway.
- Zoning – New rural residential lot creation is not permitted in the 'Rural Area Extraction Zone' (REX) and the 'Rural Precambrian Uplands Zone' (RP).

It is important to note that the ensuing recommendations do not propose any changes to the aforementioned Official Plan Policies, which will continue to apply on a site specific basis. Therefore, the recommended amendments will result in Official Plan Policies which conform to the remainder of the Official Plan.

Conformity with the Provincial Policy Statement 2014 (PPS 2014)

Section 3 of the Planning Act requires Municipalities to make land use decisions in a manner that is 'consistent with' Provincial Policy Statements. Put simply, development decisions, including Official Plan Amendments, must conform to the adopted Provincial Policy Statement. On April 30 Provincial Policy Statement 2014 came into effect, replacing PPS 2005. Consequently, the proposed amendments are being assessed under the new PPS 2014.

The PPS contains a number of policies that either directly or indirectly 'limit development within rural areas. Generally speaking, PPS 2014 (consistent with PPS 2005) notes that Settlement Areas (the urban serviced area) shall be the focus of growth and development, and their vitality and regeneration shall be promoted. Conversely, rural residential development shall be limited.

Locally there exists a great deal of debate as to rural vs. urban development. From a land use planning standpoint, it is generally held that strong healthy communities are characterized by strong viable settlement areas. It is not within the scope of this report to argue for or against rural vs. urban development, but rather, recommend policies which permit rural development in a 'limited' manner, consistent with the PPS.

The term 'limited rural residential development' is not defined by the province; however other PPS policies provide some guidance by stating that 'rural development should be appropriate to the level of infrastructure and services, and compatible with the rural landscape.' Furthermore, the *'Introduction to the Provincial Policy Statement, 2014: Northern Ontario Draft for Discussion'* document, which has been circulated with the new PPS 2014 notes that 'limited residential development' shall be locally defined, and that the local context of such a definition should have regard to:

- Population
- Character
- Land use patterns and density
- Type and availability of infrastructure and public service facilities
- Proximity of settlement areas
- Presence of natural resources; and/or natural heritage features and areas.

The presence of natural resources and/or natural heritage features and areas will be applied, regardless of the overall approach taken, on a site specific basis.

Existing Official Plan policies are also in place to provide direction when reviewing rural development proposals on lands in close proximity to the Urban Settlement Area (USA). These policies are intended to ensure that rural development does not preclude future urban development on these lands. Urban residential development requires large blocks of land to be feasible, and development at rural densities can all but sterilize lands for future development at urban densities, creating a 'leapfrog' effect whereby future urban expansions must skip over adjacent lands that have been developed at rural densities. The current Official Plan identifies 4 blocks of land adjacent to the USA, totalling approximately 288 acres. These lands should be protected for future urban development. That is not to say that severance activities would automatically preclude future urban development, however such a review will occur on a case by case basis.

Comments

The Planning Advisory Committee's process for determining the preferred policy options began with a municipal review of rural area severance policies.

Municipality	Min. Lot Area	Min. Frontage	Max. # of Lots	Other Policies
Sault Ste. Marie	0.5ha	45m	1 – from parent parcel	-Parent parcel based upon Dec. 2009
Greater Sudbury	2ha	90m 60m proposed	3 – from parent parcel	-Parent parcel based upon June 2014 -Planning board recently turned down a proposal to reduce required frontage to 60m but keep same Max. # of lots.
North Bay Rural Area	2ha	60m	2 - contiguous parcels	-Applicant must own the property for at least 10yrs -Applicant's principal residence must be situated upon subject property at time of application. -Min. lot area of parent parcel must be 16.2ha -Retained and severed parcels shall not be further severed during the lifetime of OP (20yrs)
Rural Area Infill	<2ha – Depending upon site specifics and size of surrounding lots	<60m Depending upon site specifics and frontage of surrounding lots	2	-Above noted policies apply -'infill' is interpreted as the construction of one house/lot between 2 existing homes that are not further than 200m apart on either side of the street. -Smaller lots are permitted and are outlined in zoning by-law.
Timmins	2ha	100m	2	-Maximum of 20 lot granted annually
Thunder Bay Rural Area	2ha	60m	2 –from parent parcel	-Parent parcel based upon Jan. 1978
Rural Residential Area	1ha	60m		

Highlights of Municipal Review

- Although SSM is the most restrictive in terms of allowing only 1 new lot, the local policy framework is far less restrictive as it relates to other policy elements which work together to have the effect of limiting rural severance potential, for example:
 - Sault Ste. Marie has the lowest lot frontage and area requirements; however it is recognized that lot area requirements will increase from 0.5ha to 0.8ha, to conform with new Ministry of the Environment guidelines.
 - The date from which SSM's 1 lot limit is counted from is far less restrictive than other municipalities, excluding Sudbury.
 - Some municipalities place a minimum lot area on the remnant parcel.

- North Bay requires applicants to own the parcel for at least 10 years. This is intended to avoid speculation.
- Timmins utilizes a quota system, whereby only 20 new rural residential lots are permitted on an annual basis.

RURAL AREA SEVERANCE POLICY OPTIONS

Number of New Lots

1. 1 new lot (existing) – potential for the creation of 419 new lots.
2. 2 new lots - potential for the creation of 598 new lots.
3. 3 new lots - potential for the creation of 732 new lots.
4. Quota System – 25 lots per year based upon a maximum of 2 new lots per existing parcel.
5. Unlimited new lots.

The Committee felt that allowing 2 new lots plus the remnant was the most appropriate way of allowing further rural residential severances, while at the same time maintaining the very character which draws those to reside in the rural area. The status quo option of 1-new lot has not been supported by Council, therefore it was not chosen as a preferred option. The committee felt that 3 new lots could result in rural character issues. Unlimited new lots would result in a substantial change to the character of the rural area, and would not be supported by Provincial Policy. Finally, the quota system was discounted as this would create a first come first serve scenario whereby applications could be refused not on individual merit, but rather the timing of the application.

Lot Frontage and Area (45m, 0.8ha)

The Committee felt that maintaining the existing 45m of frontage was most appropriate. For a number of years, 45m has been the standard and an increase would create a number of legal non-conforming parcels. Furthermore, these existing lot frontages have in part created the existing local rural character. Increasing the minimum lot frontage would likely result in numerous minor variance applications.

As it relates to minimum lot area, new MOE guidelines require 0.8 ha, which is recommended to be adopted as the new standard.

Date from which 2-lot limit is counted from

Many municipalities 'back-date' the limits from which lots are counted from, which can reduce the total number of lots that can be created, depending upon historic severance activity. The Committee discussed the option of 'back-dating' the limit to December 2009, which is when the current policy was developed, however it was felt that the fairest approach is to count the 2-lot limit from the date on which Council adopts a new rural area severance policy.

Rural 'Infill' Policies

Some Municipalities define and include separate criteria for approving severances in rural areas that are primarily 'built up'. Generally speaking, smaller lots are permitted in these areas. Local examples include Fourth Line between Peoples' Road and Great Northern Road, Third Line between Peoples' Road and Black Road, and Old Goulais Bay Road between Third Line and Fifth Line. These areas are generally characterized as exclusively rural residential; whereby previous severance activities and rural residential development has resulted in very few (if any) large intact parcels, and existing lots that do not meet frontage and/or area requirements. Rather than attempt to broadly define 'rural infill' development, the Committee felt that it is more appropriate to continue the current practise of noting that 'smaller lot areas and frontages may be considered, as long as the severed and retained parcels are within the overall character of the surrounding area.'

Other Policy Considerations

The total number of lots permitted, lot frontage and area, and the date from which the lot limit is counted from are the 3 main elements of most rural severance policies. Again, notwithstanding site specific constraints, municipalities also utilize other elements, which work together to limit rural area lot creation. Some of these other elements include minimum size of remnant, requiring applicants to own parcels for a specified period or even requiring an applicant's principle residence to be located upon the property proposed for severance. The committee felt that implementing these types of policies would be unfair, and may be difficult, if not impossible to enforce. Furthermore, these additional elements would represent a drastic change to the basic policy structure which currently exists.

The Planning Advisory Committee has requested that policy be added to specifically note that new rural residential severances shall not be permitted in close proximity to lands which are designated 'Industrial', as the placement of a new residence can impact future industrial development potential. As a result of the Industrial Land Development Strategy 2001, there are a number of blocks of land zoned rural area, but designated 'Industrial' within the OP. Consequently, the future intended use of these lands is industrial, which should be protected. Examples include portions of Base Line between Allen's Side Road and Carpin Beach Road and east side of Black Road north of the Second Line Extension.

RURAL ESTATE SUBDIVISIONS

Rural Estate Subdivisions are currently prohibited, thereby requiring an Official Plan Amendment prior to approval. As part of the rural residential development review, the Planning Advisory Committee also reviewed the following policy options related to permitting rural estate subdivisions:

1. Maintain current prohibition of new rural estate subdivisions

2. Allow new rural estate subdivisions
3. Permit new rural estate subdivisions in conjunction with a resource based recreational use.
 - a. A resource recreational use being defined as *a natural or built recreational facility, which by its very nature is located to capitalize upon natural environmental features and/or landscapes. Examples include ski hills, golf courses, and shoreline/waterfronts. For the purposes of this policy, hiking, walking, cycling or off-road motorized trails alone do not constitute a resource based recreational facility.*

Given the impending Ontario Municipal Board hearing related to the Pointe Estates Subdivision application, the Committee felt that it would be prudent to wait for the outcome of the hearing prior to proposing a new policy framework for rural estate subdivisions. Even though the OMB hearing will review the OP policies as they were when the Pointe Estates application was heard, it was felt that the information contained within the OMB decision might be beneficial in determining whether such a policy framework is worth pursuing. To this end, the Committee will review these matters once the Pointe Estates Subdivision OMB Decision has been released.

Consultation

Open House

On February 6, 2014 the Planning Advisory Committee hosted a public open house. Public notice was published over 2 concurrent weeks in the Sault Star and Sault This Week, and an ad was placed on the City's website. The open house was attended by 7 individuals, including 2 ward Councillors. Although there was a great deal of informal discussions and requests for further information, there was no formal feedback received. Informally, one attendee, who has severed a number of parcels in recent years, requested that the date from which the limit is counted from not be backdated. As previously mentioned, it is recommended that the 2-lot limit be the date on which Council adopts a new policy.

The following departments/agencies commented on the application as part of the consultation process:

- No objections/comments – Building Division, PWT, CSD, Municipal Heritage Committee, Fire Services, Conservation Authority, Engineering Dept.
- See Attached Letter – PUC Services Inc.

While PUC does not object to the proposed amendments, they do wish to note that from a servicing perspective, PUC supports higher density growth and infill development, as this is far more cost effective to service. The increase in the allowable number of severances could lead to 'increased water and electrical rates and lower reliability for our overall customer base in the long term.'

Up to the drafting of this report, one letter was received from Andre Riopel, outlining a number of concerns. Mr. Riopel argues that increasing the allowable severance limit will encourage additional rural sprawl, thus increasing auto dependant development, and negatively impacting the urban core of the community.

Both letters highlight the long term, big picture concerns associated with urban sprawl. These concerns have been argued by Planning Staff on a number of previous multi lot severance applications, all of which were approved by Council. Having said this, Planning Staff feels that increasing the allowable limit to 2 new lots, plus the remnant, will not result in a dramatic increase in new rural residential lot creation.

As previously mentioned, rural residential development also has the effect of impacting nearby livestock operations. Locally, these operations are generally hobby horse farms, although there are a number of other local livestock operations. As suggested by Councillor Mick, Planning Staff met with representatives of the Rural Agri-Innovation Network (RAIN) to discuss potential agricultural impacts resulting from the proposed rural residential severance policies. It is worth noting that current RA Policy 13 notes that *“development within the rural area shall adhere to the Ontario Ministry of Agriculture, Food and Rural Affairs’ Minimum Distance Separation Formulae, as it pertains to non-livestock related development (such as residential) and existing or potential livestock related development.”* Consequently, it was agreed that the proposed rural severance policies will not negatively impact livestock or other agricultural operations. Having said this, it was agreed that staff will meet again with RAIN to discuss additional agriculture supportive policies, as part of the comprehensive Official Plan review currently underway.

IMPACT

Approval of this application will not directly impact Municipal finances.

STRATEGIC PLAN

This application is not directly linked to any policies contained within the City’s Corporate Strategic Plan.

SUMMARY

Given Council’s request to review the current 1-new lot rural area severance policy, Planning Staff, with the support of the Planning Advisory Committee, is proposing to increase the limit to 2 new lots plus the remnant. This approach is consistent with Provincial Policy, and will not have any significant impacts upon the form or function of the rural and urban areas of the community. Furthermore, the overwhelming majority of multi-lot rural severance applications since the 1-lot limit was adopted in 2009 were for a second lot. If approved, these applications

will no longer require an Official Plan Amendment. Finally, the increase will not have any significant long term impacts to the rural lot inventory.

RECOMMENDATION

Resolved that the report of the Planner dated 2014 06 23 be accepted as information and that Council approves Official Plan Amendment # 203 as attached.

Furthermore, that Council approves a rezoning to increase the minimum lot area requirement from 0.5ha to 0.8ha, for all residential lots within the Rural Area (RA) Zone and all un-serviced lots within the Estate Residential (R1) Zone that were created after the passing of the amending by-law.

Respectfully submitted,



Peter Tonazzo, MCIP, RPP
Planner

Recommended for approval,



Donald B. McConnell, MCIP, RPP
Planning Director

Recommended for approval,



Jerry Dolcetti, RPP
Commissioner Engineering & Planning

PT:ps

Attachment(s)

**AMENDMENT NO. 203
TO THE
SAULT STE. MARIE OFFICIAL PLAN**

PURPOSE:

This Amendment is an amendment to the text of the Official Plan.

LOCATION:

The portion of the municipality that is designated Rural Area on Land Use Schedule C of the Official Plan, AND zoned Rural Area Zone (RA) or Estate Residential Zone (R1).

BASIS:

This Amendment is necessary in light of Council's request to review the Rural Area severance policies contained within the Official Plan.

The Amendment will implement changes to the current one-lot limit on the creation of new un-serviced lots in the Rural Area. Land division applications shall not result in the creation of more than 2 new lots, plus the remnant. The limit shall be applied from the day of the adoption of this Amendment.

Finally, this amendment proposes to add a new policy to note the creation of new rural residential lots in close proximity to existing industrial uses or lands designated 'Industrial' shall adhere to minimum distance separation guidelines as they relate to industrial land uses and their potential influence areas."

Council now considers it desirable to amend the Official Plan by amending Rural Area Policy 11 and adding Rural Area Policy 14.

DETAILS OF THE ACTUAL AMENDMENT & POLICIES RELATED THERETO:

138 The following Rural Area Policies contained within Part VI Section 2.3.6 of the Rural Area:

- i. Policy RA 11 is hereby repealed and replaced with the following policy:

"Unless otherwise noted in this Section, new un-serviced estate residential plans of subdivision are not permitted in the Rural Area. The further development of lots in areas zoned Rural Area shall be limited to the creation of two new lots, plus the remnant or retained parcel. This limit shall be applied from the day of the adoption of Official Plan Amendment 203."

- ii. Policy RA 14 is hereby added to Part VI Section 2.3.6 of the Official Plan:

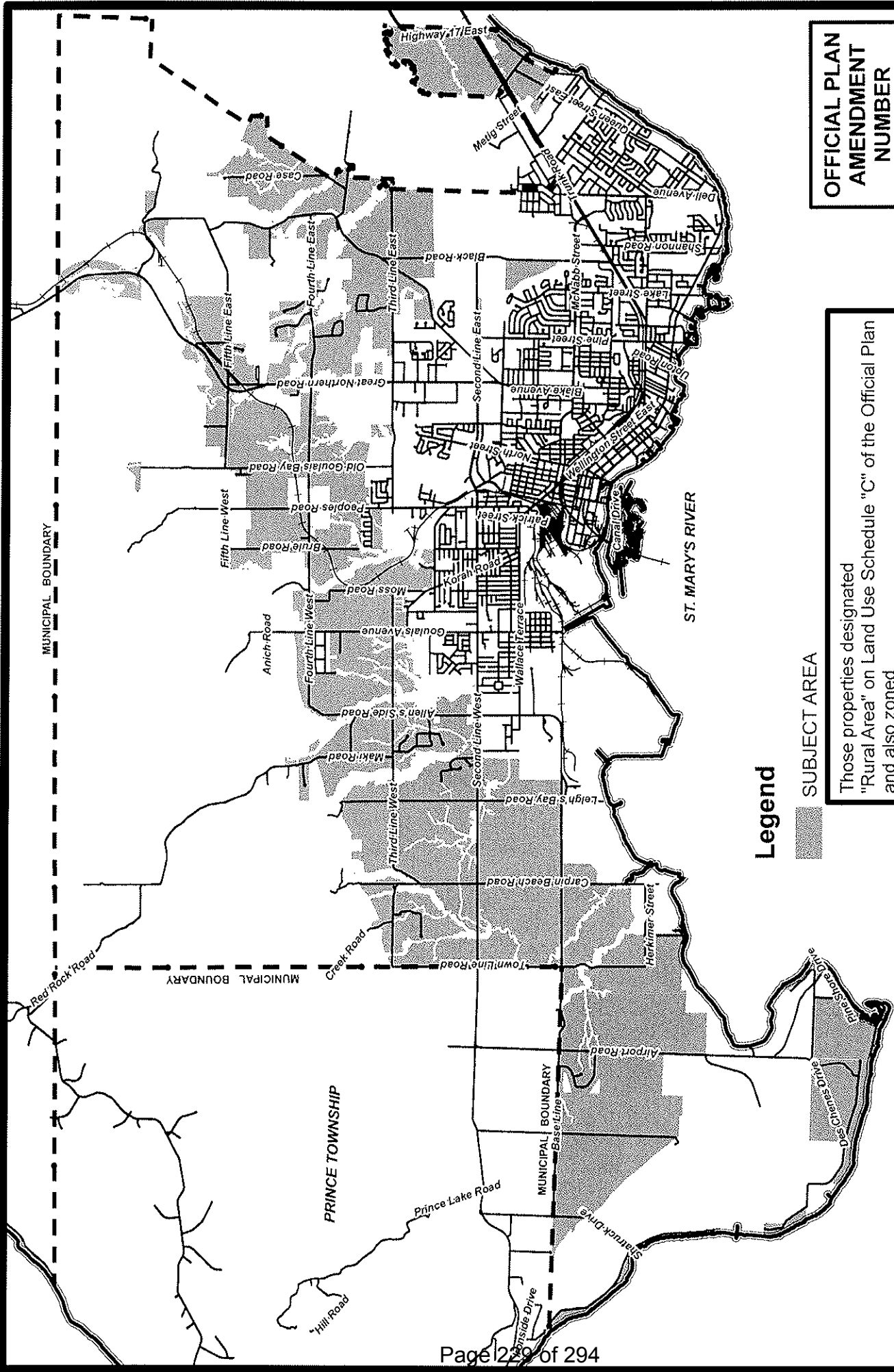
"The creation of new rural residential lots in close proximity to existing industrial uses or lands designated 'Industrial' on Land Use Schedule 'C' shall adhere to

minimum distance separation guidelines as they relate to industrial land uses and their potential influence areas.”

INTERPRETATION

The provisions of the Official Plan as amended from time to time will be applied to this Amendment.

Data\APPL\REPORT\AMENDMENT NO. 203.doc



OFFICIAL PLAN
AMENDMENT
NUMBER
203

Legend

 SUBJECT AREA

Those properties designated
"Rural Area" on Land Use Schedule "C" of the Official Plan
and also zoned
"RA-Rural Area" or zoned "R1-Estate Residential"



METRIC SCALE
1 : 100,000

OFFICIAL PLAN MAP

APPLICATION A-8-14-Z-OP



May 22, 2014

Donald B. McConnell, MCIP, RPP
Planning Director
The Corporation of The
City of Sault Ste. Marie
P.O. Box 580
Sault Ste. Marie, ON P6A 5N1

emailed: d.mcconnell@cityssm.on.ca

Dear Sir:

**Re: Application A-8-14-Z.OP
Various Properties**

Although PUC Distribution Inc. and the Public Utilities do not object to the proposed by-law amendment, we are not convinced that it offers value to the community. Allowing severance of rural lots into three parts as opposed to two may lead to increased water and electrical rates and lower reliability for our overall customer base in the long term. This is contingent upon whether there is an inversely proportional link between lower and higher density development in the city and surrounding area. It is generally our position to support high density growth and infill and initiatives that support it.

Yours truly,

PUC SERVICES INC.

A handwritten signature in black ink, appearing to be 'Rob Harten', written over a horizontal line.

Rob Harten, P. Eng.
Manager of Engineering

RH*jf

Peter Tonazzo

Subject: RE: Urban sprawl incentive

-----Original Message-----

From: ANDRE RIOPEL [mailto:ariopel@shaw.ca]

Sent: Thursday, June 05, 2014 5:06 PM

To: Don McConnell

Cc: Steve Turco

Subject: RE: Urban sprawl incentive

Thanks, I now appreciate how this has come to be. Here are my concerns:

Is consistency with current provincial policy and other Ontario municipalities desirable?

Is the trend to go towards more sprawl or less sprawl?

Are we leaders or falling behind?

Considering our unique geography and existing conditions, do we want to push more sprawl, more traffic, less walking and cycling?

Do we want to encourage densification and development of the urban core?

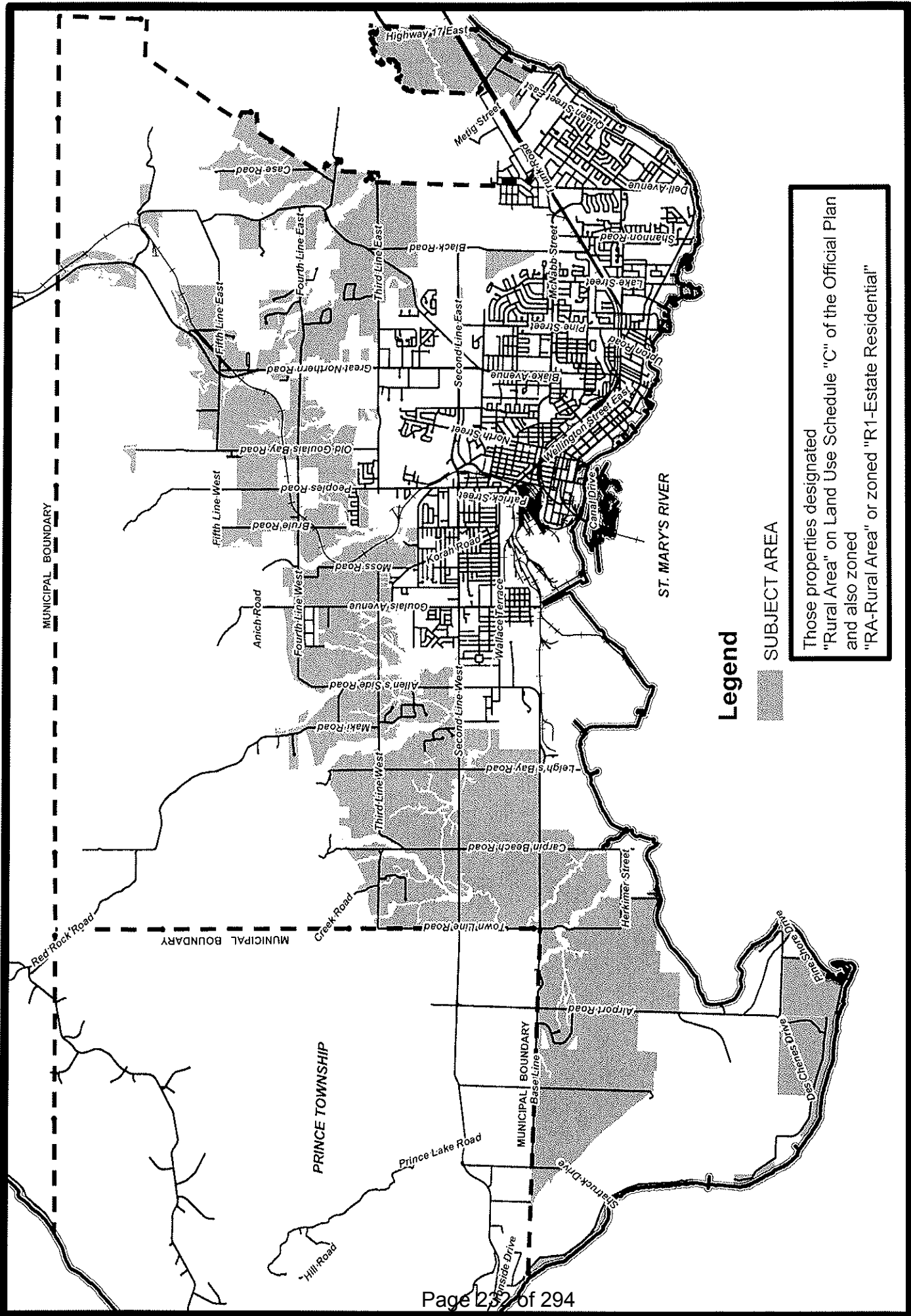
Are these ideas mutually exclusive or are they related?

These are my points of discussion. I find that often planning decisions are made by council without looking at the big picture. We need to be clear as to the direction we need to go as a community develop a plan that moves us towards those goals and stick to it. Are those who are looking at this issue aware of the ramification that such policies cause or are they simply trying to appease the constituents who live in the country without regards for the greater good of the community? When we look at the benefits and implications of such policies, do we include all the money we have spent and will be spending on expanding and maintaining our increasingly congested roads. Why do we have more traffic? Why is our public transit system inefficient as it tries to service a wide sparsely populated region? Is it perhaps related that we have a lot more people living in the "countryside" who have no other choice but to drive to go to work, shop, get the kids to school and recreate?

I only want council to consider these points before making this decision. I don't really want to go in front of council to rant but would like to provide these "concerns" in their deliberation.

Cheers

Andre



METRIC SCALE
1 : 100,000

SUBJECT PROPERTY MAP

APPLICATION A-8-14-Z-OP

Jerry Dolcetti, RPP
Commissioner

Donald B. McConnell, RPP
Planning Director



ENGINEERING & PLANNING
DEPARTMENT

Planning Division

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Steve Turco, MCIP, RPP, Planner

DEPARTMENT: Engineering and Planning Department

RE: 550 Second Line East – A-13-14-SPC

PURPOSE

The purpose of this application is to designate the subject property as an area of Site Plan Control.

PROPOSED CHANGE

The subject property is zoned “M2”, (Medium Industrial Zone). There will be no change to the zoning.

Subject Property:

- Location – Located approximately 400 meters west of the Intersection of Great Northern Road and Second Line East. Civic No. 550 Second Line East
- Size – Approximately 97m (318') frontage by 96.5m (316') Depth; 0.95ha (2.34 acres)
- Present Use – Industrial
- Owners – PUC Services Inc.

BACKGROUND

The property was recently the subject of a Committee of Adjustment minor variance application. The application sought to reduce the required front yard landscape area from 75% to 29%. Although the purpose of the application was to legalize an existing landscape standard, Planning staff was of the opinion that any future development on the property should be reviewed and formalized through a Site Plan Control agreement.

Given the Official Plan policies that encourage a high standard of design on arterial roads, as well as the possibility of a future use on this property, staff deemed that the property should be designated as an area of Site Plan Control. In their decision, the Committee approved the

minor variance request, reducing the required amount of front yard landscaping, conditional on the subject property being designated.

ANALYSIS

Recently, the City approved a design guideline which encourages a higher standard of site design for commercial development. Given the site's location on a major arterial road, Planning staff was of the opinion that the reduced landscape area approved by the Committee should be compensated by a higher standard of landscaping (i.e. quality vs. quantity). To ensure a higher standard of landscaping as part of a future redevelopment or re-use of the site, a Site Plan Control agreement will be processed. As part of this, a landscape plan will be prepared by a professional landscape consultant.

Consultation

As part of the circulation process associated with the minor variance application, all City departments and agencies, as well as immediate neighbours were notified. No objections were raised as part of the Committee of Adjustment application.

At the time of the Committee of Adjustment hearing to review the proposed reduction in front yard landscaping, Planning staff indicated that the development proposed should proceed by way of a Site Plan Control agreement to ensure a review of appropriate landscaping provisions.

IMPACT

There are no significant impacts on municipal services resulting from the approval of this application.

STRATEGIC PLAN

Approval of this application is not related to any activity identified in the City's Corporate Strategic Plan.

RECOMMENDATION

That City Council approve a By-law, designating the subject property as an area of Site Plan Control.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "Stephen Turco".

Stephen Turco, MCIP, RPP
Planner

Recommended for approval,

A handwritten signature in blue ink, appearing to read "D.B. McConnell".

Donald B. McConnell, MCIP, RPP
Planning Director

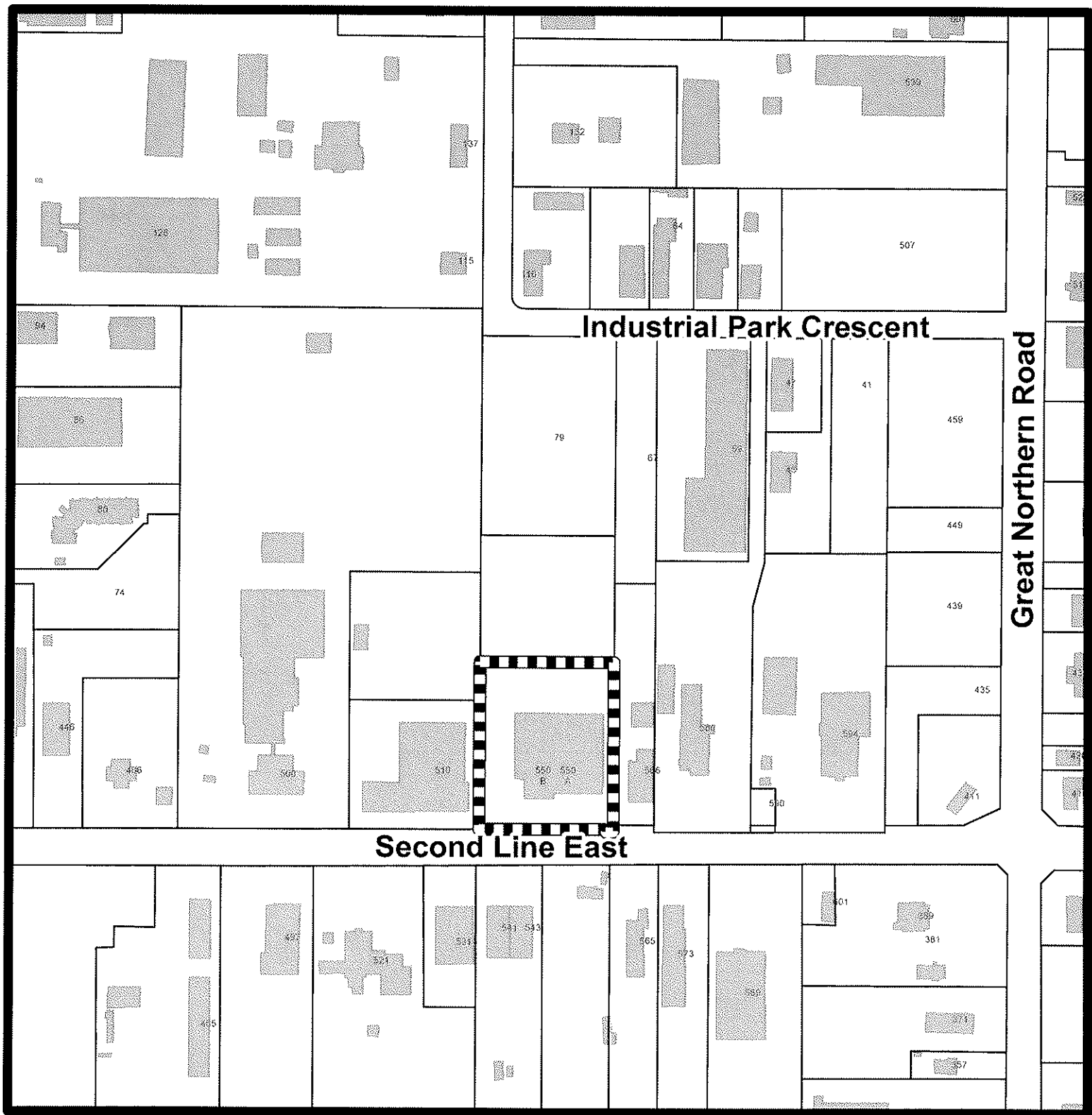
Recommended for approval,

A handwritten signature in blue ink, appearing to read "Jerry Dolcetti".

Jerry Dolcetti, RPP
Commissioner Engineering & Planning

ST:ps

Attachment(s)



SUBJECT PROPERTY MAP

Planning Application: 13-14-SPC

Site Plan Control Designation

550 SECOND LINE EAST



METRIC SCALE
1 : 4000

ROLL NUMBER
030-062-008-01

Legend



Subject Property = 550 Second Line EastPage 236 of 294

MAP REFERENCE
84 & 1-94

Jerry Dolcetti, RPP
Commissioner

Donald B. McConnell, RPP
Planning Director



ENGINEERING & PLANNING
DEPARTMENT

Planning Division

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Steve Turco, MCIP, RPP, Planner

DEPARTMENT: Engineering and Planning Department

RE: 115 Shannon Road – A-14-14-SPC

PURPOSE

The purpose of this application is to designate the subject property as an area of Site Plan Control.

PROPOSED CHANGE

The subject property is zoned “R2”, (Single Detached Residential Zone). There will be no change to the zoning.

Subject Property:

- Location – Located approximately 40 metres north of the intersection of Shannon Road and Queen Street East. Civic No. 115 Shannon Road
- Size – Approximately 42.7m (140') frontage by 55.8m (183') depth; 0.15ha (.39 acres)
- Present Use –Residential
- Owners – William and Carol Fick

BACKGROUND

The subject property abuts the Childcare Algoma daycare, located at 1600 Queen Street East. The owners of the daycare are seeking to utilize the existing residential dwelling as an accessory office for the daycare operation, as well as off-road parking. To facilitate this, the Committee of Adjustment recently approved that the property be conveyed to the daycare.

ANALYSIS

Planning staff are of the opinion that given the nature of a daycare use, and the surrounding residential area, any future development should be reviewed and implemented through a Site Plan Control agreement. Planning staff provided this recommendation at the Committee meeting, and the recommendation was made a condition of the severance approval.

It should be noted that the existing daycare operation at 1600 Queen Street East is already designated as an area of Site Plan Control.

Consultation

As part of the circulation process associated with the severance and conveyance application, all City departments and agencies, as well as immediate neighbours were notified. No objections were raised as part of the Committee of Adjustment application.

IMPACT

There are no significant impacts on municipal services resulting from the approval of this application.

STRATEGIC PLAN

Approval of this application is not related to any activity identified in the City's Corporate Strategic Plan.

RECOMMENDATION

That City Council approve a By-law, designating the subject property as an area of Site Plan Control.

Respectfully submitted,

Recommended for approval,



Stephen Turco, MCIP, RPP
Planner

Donald B. McConnell, MCIP, RPP
Planning Director

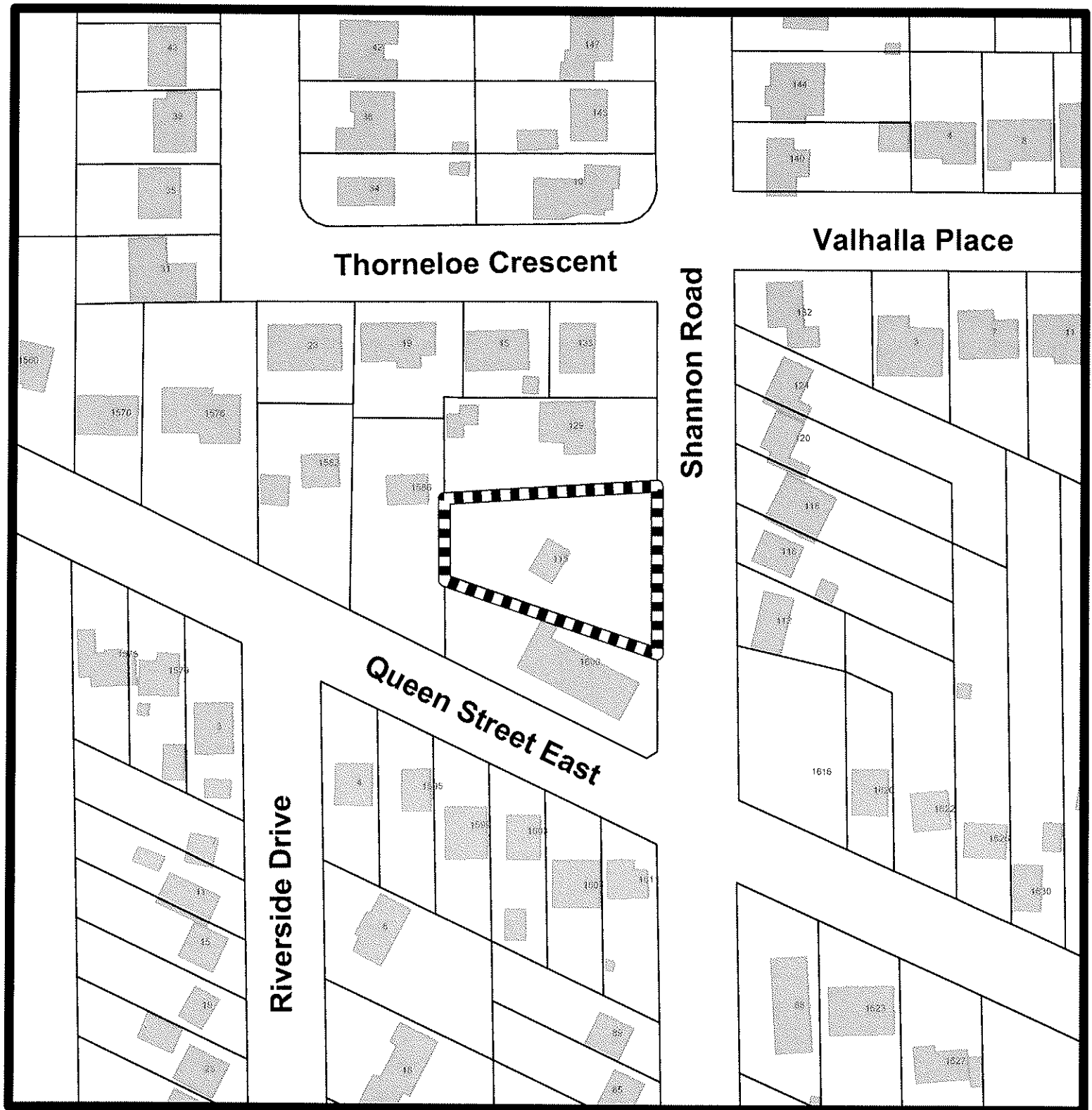
Recommended for approval,



Jerry Dolcetti, RPP
Commissioner Engineering & Planning

ST:ps

Attachment(s)



SUBJECT PROPERTY MAP

Planning Application: 14-14-SPC

Site Plan Control Designation

115 SHANNON ROAD

Legend



Subject Property = 115 Shannon Road



METRIC SCALE
1 : 1800

ROLL NUMBER
010-009-154-00

MAP REFERENCE
3 & 1-8



COUNCIL REPORT

June 23, 2014

TO: Mayor Debbie Amaroso and Members of City Council

AUTHOR: Peter Tonazzo, MCIP, RPP, Planner

DEPARTMENT: Engineering and Planning Department

RE: 626 Fifth Line East – 2-10-DC

PURPOSE

The applicant, Ed Lofstrum is requesting an amendment to an existing Site Plan Control Agreement for Martin's Trailers at 626 Fifth Line East. The amendment is required to facilitate the construction of a single detached dwelling along the eastern Fifth Line frontage of the subject property.

BACKGROUND

In September 2013, Council heard this matter and passed the following Resolution:

"Resolved that the report of the Planning Division dated 2013 09 23 concerning the Amendment to Site Plan Control Agreement – 626 Fifth Line East – Martins Trailers be received and that City Council deny the applicant's request to amend the Site Plan Control Agreement at 626 Fifth Line East, until such time that the subject property is developed in accordance with the current agreement, final occupancy permits have been issued, and all aspects of the business have been relocated from 32 Powley Road."

Consequently, as per Council's decision, the Site Plan Agreement cannot be amended, and the house cannot be erected upon the subject property until such time that the 3 conditions are met.

ANALYSIS

The current zoning on the subject property permits a rural residence.

City Council's unwillingness to support a Site Plan amendment to allow for a residence was the result of several years of non-compliance. The aforementioned conditions approved by Council were meant to expedite compliance, that being the development of the 'shop area' to house the trailer sales and repair use at 626 Fifth Line East.

Through no fault of staff or Council, the applicant has stated that his current situation is such that he cannot finance the commercial development until such time that he sells his current home. Furthermore, the applicant has indicated that he cannot sell his current home until he can erect a new residence upon the subject property. The new home is a modular building which is presently stored at 32 Powley Road.

Council is being asked to consider replacing their previous conditions with the condition that the applicant obtains a building permit for the trailer sales use upon the subject property. If Council agrees, once a building permit has been obtained, the Planning Director will amend the site plan.

IMPACT

Approval of this application will not impact Municipal finances.

STRATEGIC PLAN

This application is not directly linked to any policies contained within the City's Strategic Plan.

RECOMMENDATION

Resolved that the report of the Planner, dated 2014 06 23 concerning a Site Plan amendment at 626 Fifth Line East be received as information.

(Should Council wish to amend the previous conditions, the following condition is appropriate:

That the Site Plan will not be amended for the purposes of permitting a new single detached dwelling, until such time that a building permit has been obtained for the construction of a trailer sales and service facility on the subject property.)

Respectfully submitted,



Peter Tonazzo, MCIP, RPP
Planner

Recommended for approval,



Donald B. McConnell, MCIP, RPP
Planning Director

Recommended for approval,



Jerry Dolcetti, RPP
Commissioner Engineering & Planning

PT:ps

Attachment(s)

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW 2014-144

TRAFFIC: (P3.3) A by-law to amend the Traffic By-law 77-200 in order to permit the temporary closing of all bicycle lanes within the City of Sault Ste. Marie from November 1 each year to April 30 of the following year.

WHEREAS the City of Sault Ste. Marie incorporating bicycle lanes as a part of some City Streets;

AND WHEREAS meeting the high maintenance standards required for bicycle lanes during the winter months would be problematic;

NOW THEREFORE THE COUNCIL of the Corporation of the City of Sault Ste. Marie, pursuant to Section 10 of the *Municipal Act, 2001*, S.O. 2001, c. 25, and amendments thereto **ENACTS** as follows:

1. **BY-LAW 77-200 AMENDED**

The following section is added to Part X of By-law 77-200 after Section 49A:

“49B. **BICYCLE LANES CLOSED**

The Council of the Corporation of the City of Sault Ste. Marie hereby authorizes the closing of all lanes designated solely for bicycle use within the City of Sault Ste. Marie from November 1 each year to April 30 of the following year. No person shall ride a bicycle on any bicycle lane during this time period.”

2. **EFFECTIVE DATE**

This by-law takes effect on the date of its final passing.

PASSED in open Council this 23rd day of June, 2014.

MAYOR – DEBBIE AMAROSO

CITY CLERK – MALCOLM WHITE

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW 2014-134

AGREEMENT: (H4.2) A by-law to authorize the execution of a renewal agreement for Physician Recruitment Funding between the City, Group Health Association, Sault Area Hospital and Algoma West Academy of Medicine.

THE COUNCIL of The Corporation of the City of Sault Ste. Marie, pursuant to section 9 of the *Municipal Act, 2001*, S.O. 2001, c. 25, **ENACTS** as follows:

1. **EXECUTION OF DOCUMENT**

The Mayor and City Clerk are hereby authorized for and in the name of the Corporation to execute and affix the seal of the Corporation to an agreement dated April 1, 2014 between the City, Group Health Association, Sault Area Hospital and Algoma West Academy of Medicine, a copy of which is attached as Schedule "A" hereto. This agreement authorizes a funding agreement for the recruitment and retention of physicians.

2. **SCHEDULE "A"**

Schedule "A" forms part of this by-law.

3. **EFFECTIVE DATE**

This by-law takes effect on the day of its final passing.

PASSED in open Council this 23rd day of June, 2014.

MAYOR - DEBBIE AMAROSO

DEPUTY CITY CLERK – RACHEL TYCZINSKI

da LEGAL\STAFF\BYLAWS\A. PRECEDENT BY-LAWS\2014-134 EXECUTION FUNDING AGREEMENT PHYSICIAN RECRUITMENT.DOC

OPERATING SERVICE AGREEMENT

This Agreement made this 1st day of April 2014.

B E T W E E N:

THE CORPORATION OF THE CITY OF SAULT STE. MARIE
hereinafter referred to as the "City"

- and -

GROUP HEALTH ASSOCIATION
hereinafter referred to as "GHA"

- and -

SAULT AREA HOSPITAL
hereinafter referred to as "SAH"

- and -

ALGOMA WEST ACADEMY OF MEDICINE
hereinafter referred to as "AWAM"

WHEREAS the above parties agree that the recruitment of physicians is vital to the citizens of Sault Ste. Marie and district;

AND WHEREAS a program is required to attract such physicians to the area;

AND WHEREAS the parties hereto recognize and support the initiative to attract physicians to the area;

NOW THEREFORE the parties hereto agree as follows:

1. This Agreement shall be for a term of one (1) year commencing April 1, 2014 and terminating March 31, 2015.

2. The parties hereto agree that they have the authority to act independently on matters of physician recruitment & retention.
3. The parties hereto shall prepare annually a budget relating to physician recruitment & retention activities for the year.
4. The parties hereto shall forward the City's portion of the budget to City Council at the end of January annually for review, with reference to the Finance Committee, if desired by City Council.
5. The parties hereto shall administer the program for the recruitment & retention of physicians.
6. Payment of expenses related to the program shall be made by SAH upon approved instructions from the Chair or Manager of the Physician Recruitment & Retention Program. SAH will ensure all payments are made with due expedience and recorded in an accurate, complete and timely fashion in accordance with generally accepted accounting principles (GAAP).
7. Copies of all original invoices, requests for payment and other instructions documenting financial transactions shall be retained in the Physician Recruitment & Retention office.
8. Original documentation shall be provided by SAH and will be retained in accordance with all privacy legislation including the *Municipal Freedom of Information and Protection of Privacy Act* (MFIPPA) and the *Personal Information Protection and Electronic Documents Act* (PIPEDA).
9. Upon request of any of the parties hereto, the Physician Recruitment & Retention office shall provide financial documentation. Provision of documentation shall be in accordance with the principles of privacy legislation including MFIPPA and PIPEDA.

10. SAH shall maintain financial records sufficient to produce a monthly statement of income and expenses and any other report that may be reasonably requested by any of the parties hereto, including a list of committed expenses.
11. SAH shall prepare monthly financial reports for the parties hereto as outlined in clause 10 of this Agreement and shall invoice the City for reimbursement monthly. In addition, SAH shall prepare a financial report for the period April 1st to March 31st annually.
12. Upon review and approval, the City shall reimburse SAH for all expenses on the basis of the monthly invoice provided by SAH. Approved expenses include but are not limited to those outlined in Schedule "A" attached hereto.
13. The parties hereto shall inform the City of any commitments for future expenditures negotiated during the operating year but to be paid in future years. The City shall ensure that sufficient funds are retained in the Physician Recruitment Reserve to fund these future commitments. Contracts for physicians which extend for several years shall be treated as future expenses as outlined in this clause.
14. The City, SAH and GHA agree to make an annual contribution of \$100,000 each on June 1st of each year. The City, SAH and GHA contributions shall be used for the physician recruitment & retention program. AWAM agrees to make annual in-kind contributions having a value of at least \$100,000.
15. Any costs or liabilities incurred by SAH in the administration of this program arising out of decisions made by the parties hereto will be the sole responsibility of the parties hereto.
16. Any of the parties to this Agreement or their agents shall have the right to review any documents or records relating to this program at any time upon reasonable written request directed to the Chair or Manager of the Physician Recruitment & Retention Program.

17. This Agreement shall not be assigned without prior written consent of all parties hereto.

18. The terms and provisions of this Agreement shall extend to and be binding upon and enure to the benefit of the parties hereto, their successors and, where permitted, assigns under this contract.

IN WITNESS HEREOF the parties hereto have set their hands and seals this ^{23rd}~~23rd~~ day of June, 2014.

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Per:

Debbie Amaroso, Mayor

~~Malcolm White, City Clerk~~

Deputy City Clerk - Rachel Tyczinski

GROUP HEALTH ASSOCIATION

Per:

Alex Lambert, Interim CEO / Chief Financial Officer

SAULT AREA HOSPITAL

Per:

Ron Gagnon, President and CEO

Dr. Heather O'Brien,
Chief of Staff and Medical Affairs

ALGOMA WEST ACADEMY OF MEDICINE

Per:

Dr. Peter Schwarz, President

SCHEDULE "A"**A. COSTS ELIGIBLE FOR REIMBURSEMENT WILL INCLUDE BUT ARE NOT LIMITED TO THE FOLLOWING:**

1. Salaries, wages and benefits including any future amounts due as payment for severance or in lieu of notice. In the event of severance, the City shall be responsible only for that portion of the severance payment that relates to the employee's service with the parties hereto. Prior employment will not be calculated for the City's severance payment.
2. Expenses related to the administration of the program including office costs, minor equipment and professional fees.
3. Costs for advertising and promotion including marketing displays, conferences and meetings and receptions.
4. Recruiting costs including professional recruitment services, travel, site visits and recruitment events.
5. Travel expenses for physicians including transportation, lodging and meals.

B. COSTS INELIGIBLE FOR REIMBURSEMENT WILL INCLUDE:

1. No amount will be charged for rent for office space provided by SAH.
2. No amounts will be charged for utilities or office maintenance provided by SAH.
3. No amounts will be paid for locum costs reimbursable by the Ministry of Health and Long Term Care.
4. No amounts will be paid as the principal of loans.
5. Any costs incurred by physicians other than travel expenses (transportation costs, lodging and meals).

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW 2014-136

TEMPORARY STREET CLOSING: (S4.1) A by-law to permit the temporary closing of various streets to facilitate Rotaryfest 2014 from July 17th until July 19th, 2014.

THE COUNCIL of the Corporation of the City of Sault Ste. Marie pursuant to Section 10 of the *Municipal Act, 2001*, S.O. 2001, c. 25 and amendments thereto **ENACTS** as follows:

1. **TEMPORARY STREET CLOSING OF VARIOUS STREETS**

The Council of the Corporation of the City of Sault Ste. Marie hereby authorizes the closing to vehicular traffic of the following streets to facilitate Rotaryfest 2014:

- (a) Closure of Bay Street from Spring Street to Pim Street on July 19, 2014 from 9:00 a.m. to 12:00 p.m.
- (c) Closure of lower Pim Street from Bay Street to Queen Street East on July 19, 2014 from 9:00 a.m. to 12:00 p.m.
- (d) Closure of Queen Street East from Pim Street to Gore Street on July 19, 2014 from 10:00 a.m. to 1:00 p.m.
- (e) Closure of Ken Danby Way on July 16, 2014 from 8:00 a.m. through to July 20, 2014 to 2:00 p.m.

2. **EFFECTIVE DATE**

This by-law takes effect on the day of its final passing.

PASSED in Open Council this 23rd day of June, 2014.

MAYOR - DEBBIE AMAROSO

DEPUTY CITY CLERK- RACHEL TYCZINSKI

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW 2014-137

LICENSING: (L3) A by-law to prohibit vendors from locating on or near the grounds of Rotaryfest 2014.

THE COUNCIL of The Corporation of the City of Sault Ste. Marie, pursuant to section 10 of the *Municipal Act, 2001*, S.O. 2001, c. 25, **ENACTS** as follows:

1. **VENDORS PROHIBITED**

Without the prior written permission of Rotary Club of Sault Ste. Marie and despite the provisions of By-laws 3306 and 84-196, during July 12th - 20th, 2014 vendors licensed under those by-laws shall not locate on or near the grounds of Rotaryfest 2014 on Russ Ramsay Way south of the entrance to the Senior Drop In Centre, Foster Drive from Russ Ramsay Way to the east entrance to the south Civic Centre parking lot, south side of Bay Street between Brock and East Streets including the sidewalk and lower East Street south of Bay Street as shown on Schedule "A".

2. **PENALTY**

Every person who contravenes any provision of this by-law is guilty of an offence and on conviction is liable to a fine as provided for in the Provincial Offences Act.

3. **SCHEDULE "A"**

Schedule "A" hereto forms part of its final passing.

4. **EFFECTIVE DATE**

This by-law is effective on the final date of its passing.

PASSED in Open Council this 23rd day of June, 2014.

MAYOR - DEBBIE AMAROSO

DEPUTY CITY CLERK – RACHEL TYCZINSKI

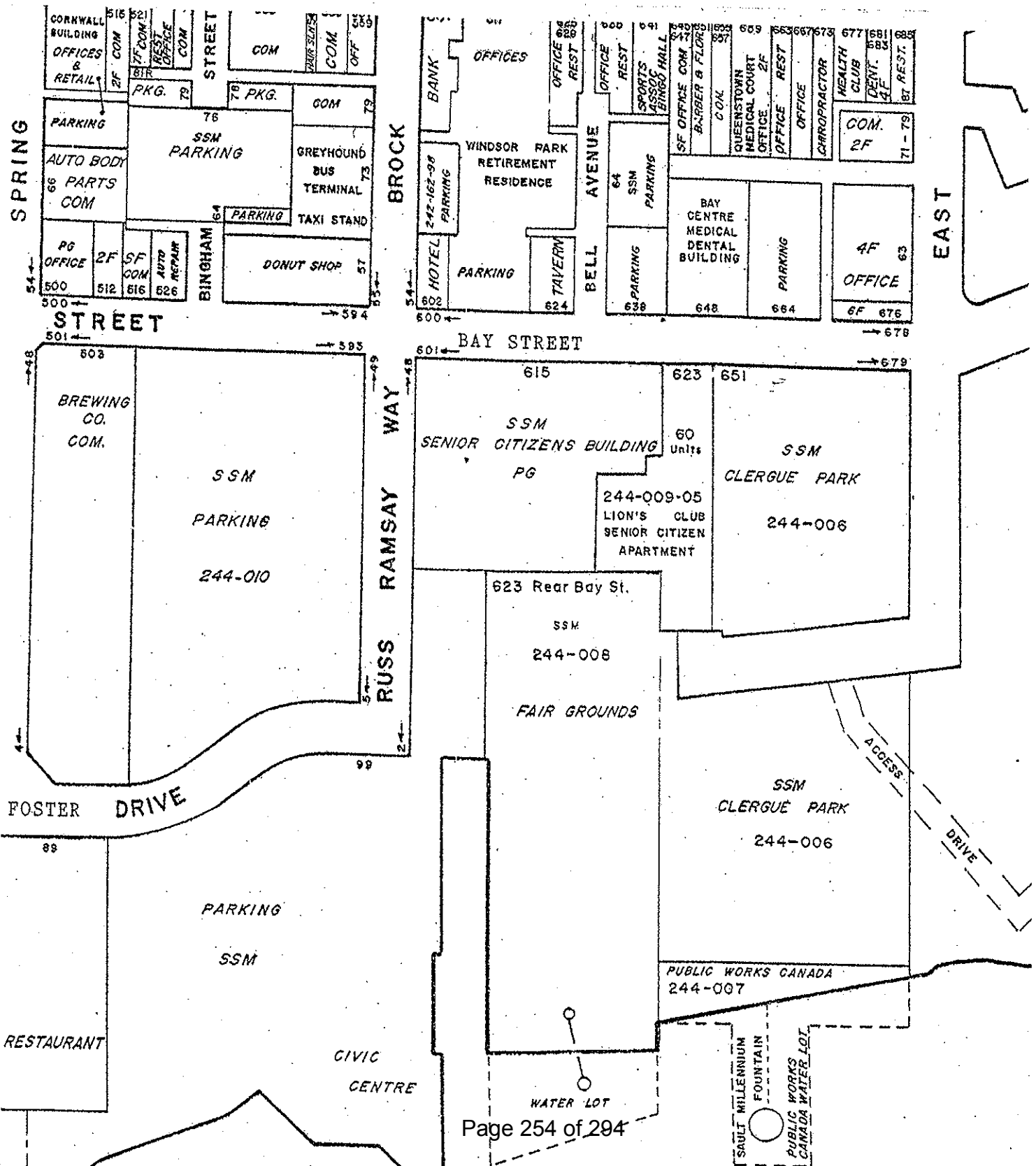
cf Bylaws\2014\2014-137\Rotaryfest – Prohibiting Vendors.doc

SCHEDULE "A"

Vendors are prohibited from locating on or near the grounds of Rotaryfest 2014 as shown below.

SCHEDULE "A"

Vendors are prohibited from locating on or near the grounds of Rotaryfest 2014 as shown below.



THE CORPORATION OF THE CITY OF SAULT STE.MARIE

BY-LAW 2014-140

OFFICIAL PLAN AMENDMENT: A by-law to adopt Amendment No. 201 to the Official Plan for the City of Sault Ste. Marie (Simmons, Newman 19 Summit Avenue).

THE COUNCIL of The Corporation of the City of Sault Ste. Marie, pursuant to section 21 of the *Planning Act*, R.S.O. 1990, c. P.13 and amendments thereto, **ENACTS** as follows:

1. The Council hereby adopts Amendment No. 201 to the Official Plan for the Sault Ste. Marie planning area in the form attached hereto.
2. Subject to any referrals under the Planning Act, this by-law shall come into force on the date of its final passing.

PASSED in open Council this 23rd day of June, 2014.

MAYOR - DEBBIE AMAROSO

DEPUTY CITY CLERK – RACHEL TYCZINSKI

**AMENDMENT NO. 201
TO THE
SAULT STE. MARIE OFFICIAL PLAN**

PURPOSE:

This Amendment is an amendment to the text of the Official Plan as it relates to the Rural Area designation.

LOCATION:

Part of Lot 7 on PLAN 3206, that being 19 Summit Ave., located on the north side of Ontario Avenue, approximately 120m east of its intersection with Pim Street.

BASIS:

This Amendment is necessary in view of the request to rezone the southern +/-35m of the subject property, to facilitate the creation of 3 new single detached residential lots upon the slope, whereas Policy F.1 prohibits development upon slopes greater than 25%.

The proposal does not conform to the existing Fill Area policies as they relate the to the subject property.

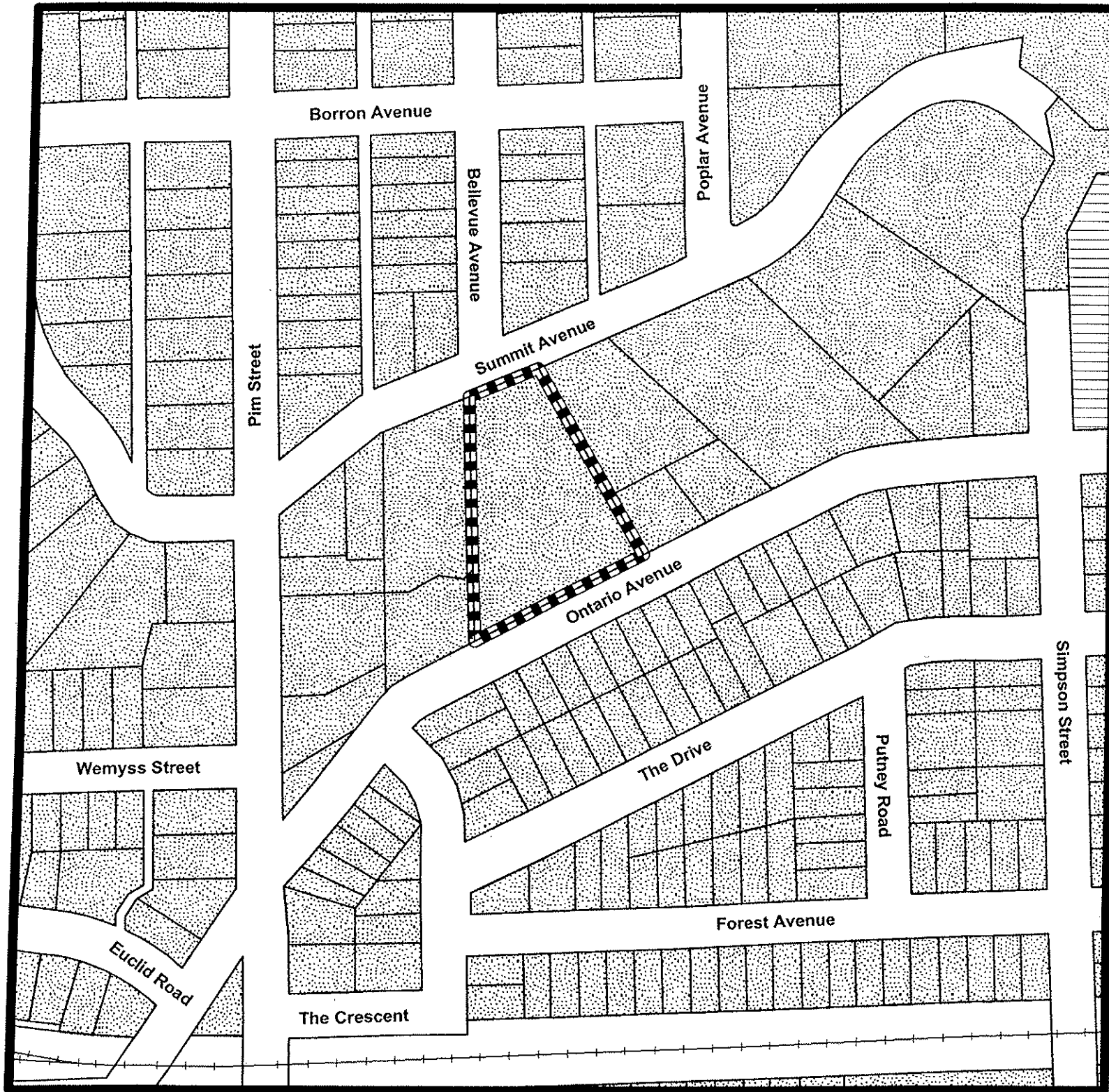
Council now considers it desirable to amend the Official Plan, by way of a notwithstanding clause to Policy F.1 on the basis that prior to development, engineering works/measures will be designed and implemented to the satisfaction of the City and Sault Ste. Marie Region Conservation Authority. Such works must be designed by a professional engineer, aimed at ensuring long term slope stability, stormwater management and erosion control.

DETAILS OF THE ACTUAL AMENDMENT & POLICIES RELATED THERETO:

136. Notwithstanding the Fill Area policies of the Official Plan, the lands described as, Part of Lot 7 on PLAN 3206, that being 19 Summit Ave., may be rezoned to facilitate the creation of 3 new single detached residential lots.

INTERPRETATION

The provisions of the Official Plan as amended from time to time will be applied to this Amendment.



OFFICIAL PLAN LAND USE MAP

SCHEDULE "C"

19 SUMMIT AVENUE

Planning Application
A-5-14-Z-OP

OFFICIAL PLAN
AMENDMENT NUMBER

201



Metric Scale
1 : 2400

Roll Number
020-022-009-00

Map Reference
19 & 1-17

Mail Label ID
A-5-14-Z

 Subject Property = 19 Summit Avenue

 Residential

OFFICIAL PLAN LAND USE DESIGNATION

 Institutional

Page 201 of 294

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 2014-141

ZONING: A by-law to amend Sault Ste. Marie Zoning By-law 2005-150 concerning lands located at 19 Summit Avenue (Simmons, Newman).

THE COUNCIL of The Corporation of the City of Sault Ste. Marie, pursuant to section 34 of the *Planning Act*, R.S.O. 1990, c. P.13 and amendments thereto, **ENACTS** as follows:

1. **19 SUMMIT AVENUE; LOCATED ON THE NORTH SIDE OF ONTARIO AVENUE APPROXIMATELY 123M EAST OF ITS INTERSECTION WITH PIM STREET; CHANGE FROM R1 TO R2**

The zone designation on the portion of the lands having civic address 19 Summit Avenue shown as "Subject Property" on the map attached to this by-law, which property is shown on Map 1-17 of Schedule "A" to By-law 2005-150 is changed from R1 (Estate Residential) zone to R2 (Single Detached Residential) zone.

2. **SCHEDULE "A"**

Schedule "A" hereto forms a part of this by-law.

3. **CERTIFICATE OF CONFORMITY**

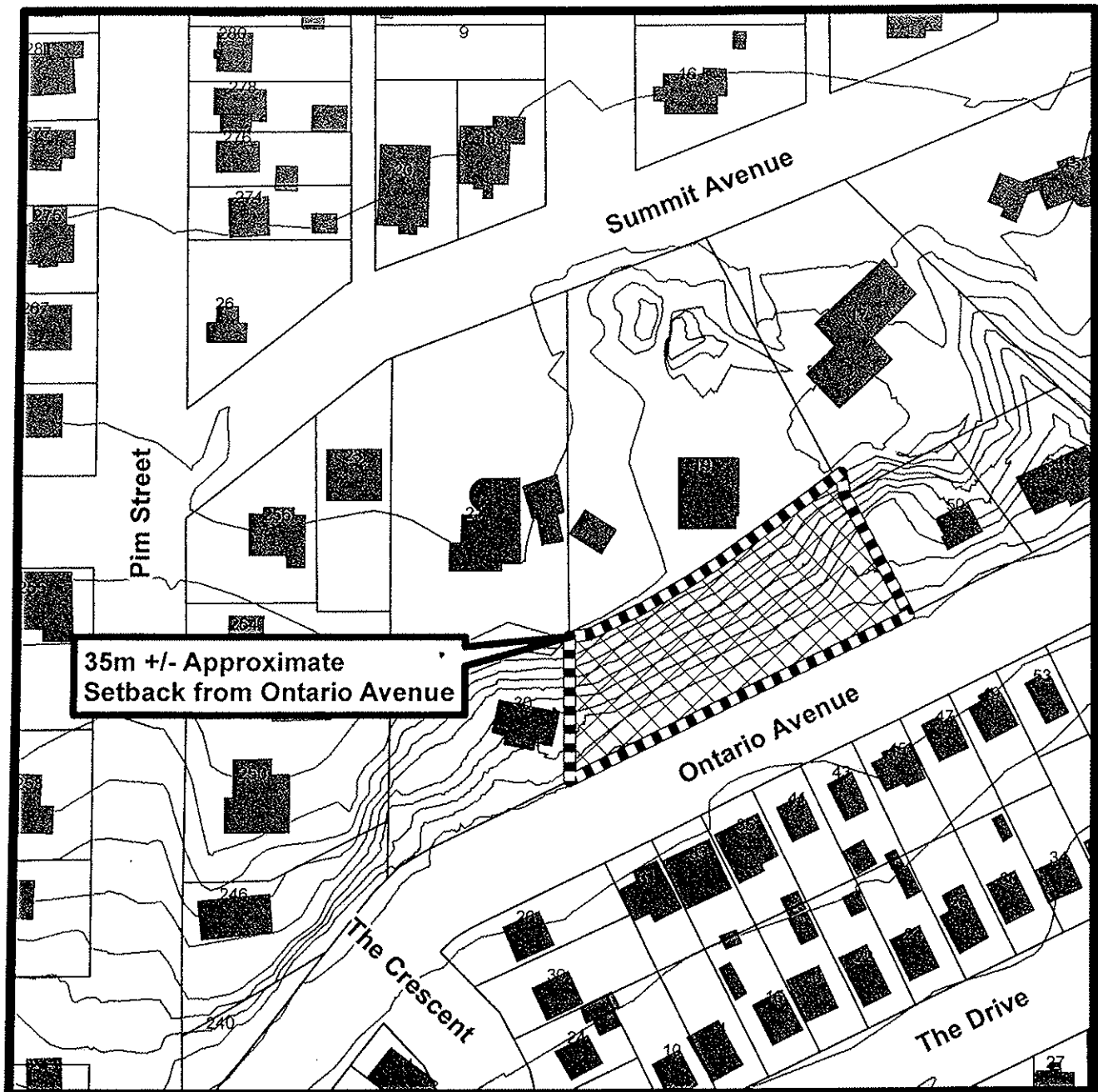
It is hereby certified that this by-law is in conformity with the Official Plan for the City of Sault Ste. Marie authorized and in force on the day of the passing of this by-law as amended by Official Plan Amendment No. 201.

PASSED in Open Council this 23rd day of June, 2014.

MAYOR - DEBBIE AMAROSO

DEPUTY CITY CLERK – RACHEL TYCZINSKI

SCHEDULE "A" TO BY-LAW 2014-141



SUBJECT PROPERTY MAP

Planning Application A-5-14-Z-OP

Reference: 19 SUMMIT AVENUE

Legend



SUBJECT PROPERTY [Approx. 35m+/- Setback from Ontario Avenue]



Metric Scale
1 : 1200

Roll Number
020-022-009-00

Map Reference
19 & 1-17

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 2014-142

DEVELOPMENT CONTROL: A by-law to designate a portion of the lands located at 19 Summit Avenue an area of site plan control (Simmons, Newman).

THE COUNCIL of The Corporation of the City of Sault Ste. Marie **ENACTS** as follows:

1. **DEVELOPMENT CONTROL AREA**

The lands described on Schedule “A” attached hereto are hereby designated to be an area of site plan control pursuant to section 41 of the *Planning Act*, R.S.O. 1990, c. P. 13 and amendments thereto.

2. **SITE PLAN POWERS DELEGATED**

The Council hereby delegates to the Planning Director and in his absence to the Planner of the City of Sault Ste. Marie, Council’s powers to enter into a site plan agreement dealing with any of the works or matters mentioned in Section 41 of the *Planning Act* as amended, for the lands shown as Subject Property on the map attached as Schedule “A” to this by-law.

3. **SCHEDULE “A”**

Schedule “A” hereto forms a part of this by-law.

4. **PENALTY**

Any person who contravenes this by-law including the obligations pursuant to the agreement entered into under the authority of this by-law is liable upon conviction therefore to penalty provisions as contained in the *Planning Act* and the *Municipal Act*.

5. **EFFECTIVE DATE**

This by-law takes effect from the date of its final passing.

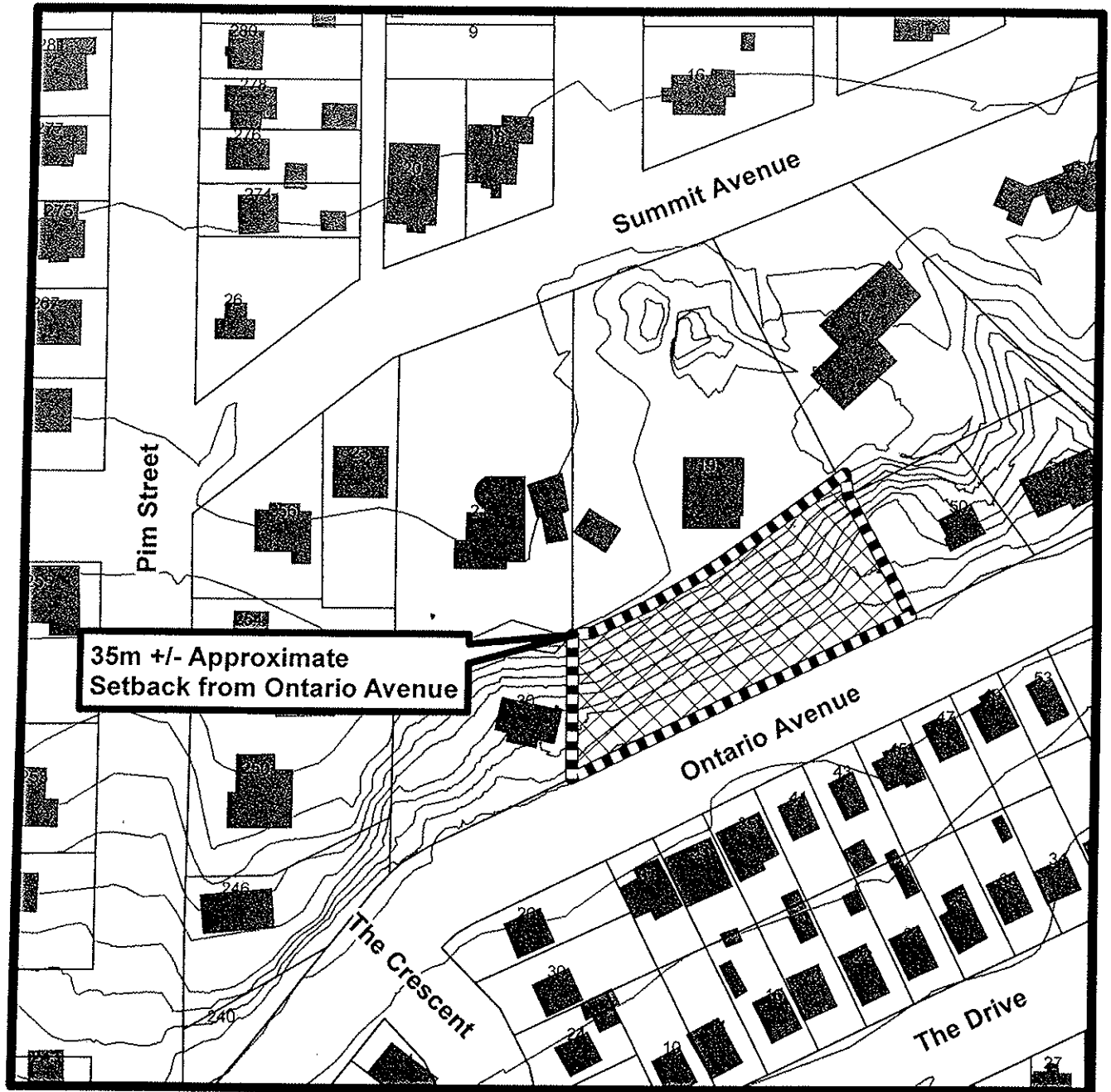
PASSED in open Council this 23rd day of June, 2014.

MAYOR - DEBBIE AMAROSO

DEPUTY CITY CLERK – RACHEL TYCZINSKI

cf staff/Legal/Zoning/2014/2014-141 Simmons Newman/DC by-law

SCHEDULE "A" TO BY-LAW 2014-142



SUBJECT PROPERTY MAP

Planning Application A-5-14-Z-OP

Reference: 19 SUMMIT AVENUE

Legend



SUBJECT PROPERTY [Approx. 35m +/- Setback from Ontario Avenue]



Metric Scale
1 : 1200

Roll Number
020-022-009-00

Map Reference
19 & 1-17

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW 2014-143

AGREEMENT: (I3) A by-law to authorize execution of an agreement between the City and Bell Aliant Regional Communications, Limited Partnership by its General Partner, Bell Aliant Regional Communications Inc. to extend the current telephone service (Centrex III Service) for a five year period.

THE COUNCIL of The Corporation of the City of Sault Ste. Marie, pursuant to section 9 of the *Municipal Act, 2001*, S.O. 2001, c. 25, **ENACTS** as follows:

1. **EXECUTION OF DOCUMENT**

The Mayor and the City Clerk are hereby authorized for and in the name of the Corporation to execute and affix the seal of the Corporation to an agreement in the form of Schedule "A" attached hereto, dated June 23, 2014 and made between the City and Bell Aliant Regional Communications, Limited Partnership by its General Partner, Bell Aliant Regional Communications Inc. to extend the current telephone service (Centrex III Service) for a five year period.

2. **SCHEDULE "A"**

Schedule "A" forms part of this by-law.

3. **EFFECTIVE DATE**

This by-law takes effect on the day of its final passing.

PASSED in open Council this 23rd day of June, 2014.

MAYOR - DEBBIE AMAROSO

DEPUTY CITY CLERK – RACHEL TYCZINSKI



Master Agreement #:
Agreement #: 1-1558387601

BELL ALIANT CENTREX III SERVICE AGREEMENT

The Corporation of the City of Sault Ste. Marie, hereinafter called the
(Name of Customer)

Customer, requests Bell Aliant, hereinafter called the Company, to furnish and maintain the Centrex III service, equipment and/or facilities specified in Schedule 1 of this Agreement, on the premises of the Customer at the locations listed in Schedule 1.

1. GENERAL TERMS AND CONDITIONS:

Such service shall be provided by the Company in compliance with the applicable provisions of the Company's General Tariff including the Terms of Service and, without restricting the generality of the foregoing, subject to the lawful rates and charges from time to time filed with and approved by the Canadian Radio-television and Telecommunications Commission in respect of such service. The service is provided, at the Company's discretion, on a single wire-centre or multiple wire-centre basis, subject to the availability of suitable facilities.

To the extent that the provision of the Service constitutes a "bundle" pursuant to certain decisions rendered by the CRTC, the provision of such Service is subject to the prior approval of the CRTC. In such an event, the rates, terms and conditions specified in this Agreement will become effective upon final approval by the CRTC.

2. TERMS AND CONDITIONS SPECIFIC TO THIS AGREEMENT:

Minimum Contract Period

The Minimum Contract Period (MCP) for this single/multiple wire-centre system is -60 months,
commencing 2014.07.11, terminating 2019.07.10.
(Commencement Date) (Expiry Date)

This Agreement covers the initial group of Voice Locals and Voice Messaging Mailboxes, for both single wire-centre and multiple wire-centre systems.

Definitions: LOCAL means a voice local.
MAILBOX means a voice messaging mailbox.

3. ADDITIONAL SERVICES

Additional Locals and Voice Messaging Mailboxes, may be added during the MCP of this Agreement at the tariffed rates, and such Locals and Voice Messaging Mailboxes, shall be treated as part of this Agreement. The addition of Locals in the last 6 months of the MCP may require the renewal of this Agreement prior to its expiry as specified in General Tariff Item 670.

4. CONTRACT EXPIRY AND EXTENSION

- 4.1 Upon expiry of this Agreement, all Locals and other Centrex III services provided under this Agreement will revert to one month MCP rates, unless a new 1, 3 or 5 year Agreement is signed..
- 4.2 Alternatively, the Customer shall have an option to extend a 3 or 5 year MCP Agreement once for a further period of two (2) years on the same terms, conditions and rates, subject to the provisions of the Tariffs. If the Customer exercises this option, the Customer and the Company will enter into a written agreement prior to expiry of the 3 or 5 year MCP extending the agreement for a further two (2)-year period beyond the expiration date.



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Master Agreement #:
Agreement #: 1-1558387601

5. TERMINATION CHARGES

- 5.1 Before expiration of the MCP, the Customer may terminate all or part of the service subject to the following terms and conditions. Termination charges for Locals and Voice Messaging Mailboxes, terminated during the MCP will be applied as specified in General Tariff Item 670. The Locals and Voice Messaging Mailboxes, subject to such termination charges are :
- 1) the initial group provided at the commencement date of the MCP
 - 2) all additional Locals and Voice Messaging Mailboxes, added after the commencement date.
- 5.2 Subject to other provisions of this Agreement, termination charges shall not apply when a Customer converts an existing Centrex III system from a single wire-centre service to a multiple wire-centre service.
- 5.3 A Customer may migrate all or a portion of their Centrex III service under the terms of an MCP to any access services which are subject to the terms of an MCP. In such cases, termination charges do not apply, provided that the charges remaining on the MCP for the Centrex III service from which the Customer is migrating are less than those being committed to under the new MCP for the other service. If the charges remaining are greater than those being committed to under the MCP of the other service, then termination charges will apply on the difference between the two amounts.
- 5.4 The Customer may convert from one MCP to another as specified in the Company's Tariffs. Other situations where Customers may be exempt from termination charges are stipulated in General Tariff Items 670 and 675.

6. BILL MINIMUMS

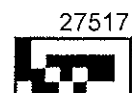
In accordance with General Tariff Item 675, the following service minimum must be maintained throughout the life of the MCP:

- 6.1 Single Wire-Centre Service
- A minimum of 1 Local originating in the Principal Wire-Centre (Wire-Centre where the Customer's telephone numbers are resident).
- 6.2 Multiple Wire-Centre Service
- 1000 Locals originating within the Exchange;
 - 160 Locals originating in the Principal Wire-Centre (Wire-Centre where the customer's telephone numbers are resident);
 - 160 Locals originating in at least one other Wire-Centre in the Exchange.

NOTE: There is no bill minimum requirement for Voice Messaging Mailboxes.



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Master Agreement #:
Agreement #: 1-1558387601

SCHEDULE 1

BELL ALIANT CENTREX III SERVICE AGREEMENT ADDENDUM

The information as listed below forms part of the Minimum Contract Period Agreement for:

The Corporation of the City of Sault Ste. Marie
(Name of customer)

and commencing 2014.07.11
(Commencement Date)

SERVICES COVERED THEREBY:

Service as filed with the C.R.T.C. known as CENTREX III.

This is a Single service in the SOO exchange
(Single/Multiple Wire-Centre)

located in Sault Ste. Marie, Ontario
(City) (Province)

SERVICE LOCATIONS (if space insufficient use separate page)

PRINCIPAL WIRE-CENTRE (W/C): SSMRON94CG0
(Name of WC)

No. Voice Locals	No. Voice Messaging Mailboxes	Service Address
534	276	99 Foster Dr, Sault Ste. Marie On



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Master Agreement #:
Agreement #: 1-1558387601

SERVICE LOCATIONS (if space insufficient use separate page)

REMOTE WIRE-CENTRES

Name of W/C	No. Voice Locals	No. Voice Messaging Mailboxes	Service Address

SUMMARY TOTALS

Total number of Voice Locals covered by this Agreement	:	534
Total number of Voice Messaging Mailboxes covered by this Agreement	:	276

Note: Additional Locals and Voice Messaging Mailboxes, may be added during the life of this Agreement at the tariffed rates.

The addition of Locals in the last 6 months of the MCP may require the renewal of this Agreement prior to its expiry as specified in General Tariff Item 670.

This Agreement signed at

City of Sault Ste. Marie, this day of June 23, 2014

For: BELL ALIANT REGIONAL COMMUNICATIONS,
LIMITED PARTNERSHIP, BY ITS GENERAL
PARTNER, BELL ALIANT REGIONAL
COMMUNICATIONS INC.

The Corporation of the City of Sault Ste. Marie

I have the authority to bind the Corporation

(Name of Customer)

By : _____ By : _____

Name (print) : Debbie Amaroso - Mayor Name (print) : Malcolm White - City Clerk
(Customer)

Prepared by : Martha Bernard-Trudeau

Tel No. : - - 866-350-
1325



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Master Agreement #:
Agreement #: 1-1558387601

CONFIRMATION SCHEDULE NO. 1
BELL ALIANT CENTREX III SERVICE AGREEMENT ADDENDUM

Customer Name : The Corporation of the City of Sault Ste. Marie

Customer Tel No./ Customer Billing Tel No. : - - -705-729-2500 / - -

Customer Fax No. : - -

Customer Service Address : 99 Foster Drive, Sault Ste. Marie Ontario

Customer Billing Address : BOX 580-99 FOSTER DR, SAULT STE MARIE ON P6A 5N1

Changes or Revisions to the above information if required:

Contract Term: 1 yr ☐ 3 yr ☐ 5 yr ☒ SWC ☒ MWC ☐

Expiration Date of Contract Term: 2019.07.10

	Order Due Date	Total Voice Locals	Total Voice Messaging Mailboxes
1	2014.07.11	534	276
2			
3			
4			
5			
6			
7			
8			
9			
10			

NOTE: * Line 1: Transfer information from Schedule 1.
** Lines 2 to 10: Total in-service including additions/deletions to the Agreement

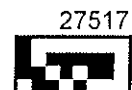
BELL ALIANT REGIONAL COMMUNICATIONS, LIMITED PARTNERSHIP, BY ITS GENERAL PARTNER, BELL ALIANT REGIONAL COMMUNICATIONS INC.

Signature : _____
Name (print) : _____
Title : _____
Date : _____
Tel No. : - -

THE CUSTOMER IS REQUESTED
TO ADVISE THE COMPANY
IMMEDIATELY SHOULD THIS
SCHEDULE NOT AGREE WITH
THEIR RECORDS.



%5%5%1-1558387601%1%





MASTER COMMUNICATIONS AGREEMENT (RETAIL)

This Agreement is between

The Corporation of the City of Sault Ste. Marie, a company incorporated under the laws of Ontario having a place of business at 99 FOSTER DR BOX 580, SAULT STE MARIE, ON, P6A5N1 (the "Customer")

AND

BELL ALIANT REGIONAL COMMUNICATIONS, LIMITED PARTNERSHIP, a limited partnership formed under the laws of Manitoba ("Bell Aliant")

For valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. SCOPE OF AGREEMENT

- (a) **Services and Products:** Customer requests and Bell Aliant will provide to Customer the services and products described in each schedule attached to this agreement from time to time (each, a "**Schedule**") in accordance with the terms and conditions of this Agreement. Altogether, the Tariffs (as defined below), if applicable, the terms and conditions of this agreement, and the applicable Schedules (including any attachments thereto or documents issued thereunder) form the "**Agreement**".
- (i) Services purchased pursuant to this Agreement (each, a "**Service**"; and collectively, the "**Services**"), and additional terms and conditions applicable to the provision of the Service(s) are described in Schedules attached to this agreement (each, a "**Service Schedule**").
 - (ii) Products purchased pursuant to this Agreement (each, a "**Product**"; and collectively, the "**Products**"), and additional terms and conditions applicable to the provision of the Product(s) are described in Schedules attached to this Agreement (each, a "**Product Schedule**"). Customer assumes the risks of loss and damage to any Product delivered to its premises. Upon delivery, Bell Aliant shall be considered to have carried out its obligations relating to the Product(s) under the terms of this Agreement, and the Product shall then be billable to Customer. Title to the Product shall transfer to Customer upon payment in full of all Fees and Taxes (as defined below). By installing or using the Product(s), Customer agrees that any software included with the Product(s) purchased is licensed strictly in accordance with the terms provided by the original equipment manufacturer (the "**OEM**").
 - (iii) If a Service is regulated by the Canadian Radio-television and Telecommunications Commission (the "**CRTC**"), it shall only be provided in compliance with the applicable tariffs (together with all applicable decisions, directions and orders of the CRTC, the "**Tariffs**"). Those Tariffs will form part of this Agreement and shall prevail in the event of a conflict between the Tariffs and the terms set out herein. If the CRTC determines that a Service or a component of a Service will be forborne from regulation, then, unless the parties agree otherwise in writing: (A) the terms of the Tariffs relating to the forborne Service or component of the Service (as those Tariffs existed at the time of forbearance) will continue to form part of this Agreement, **except that such Tariffs shall no longer prevail in the event of a conflict between them and the terms set out herein**; and (B) this Agreement and applicable Service Schedules will remain in full force and effect with respect to the forborne Service or component of the Service.
- (b) **Bell Aliant Providers:** Bell Aliant may perform its obligations under this Agreement through its "**Affiliates**" (as defined in the *Canada Business Corporations Act*, including Bell Aliant Regional Communications, L.P.), agents, suppliers, or subcontractors (collectively, the "**Bell Aliant Providers**"). Bell Aliant shall not be relieved of its obligations hereunder by using the Bell Aliant Providers. Any Services or Products provided to Customer outside of Canada will be provided by a Bell Aliant Affiliate on the terms and conditions set out in this Agreement, and, in such cases, the Affiliate shall be Customer's supplier for such Services or Products and shall sign the relevant Schedule(s).

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2. FEES AND TAXES

- (a) **Fees and Taxes:** Customer shall pay fees for the Services, the Product price, Termination Fees (as defined in Section 4 (a)), and any other amount payable pursuant to this Agreement (collectively, the "**Fees**"). Customer shall also pay applicable commodity taxes, and similar taxes levied or assessed by any local and/or government authority, as well as surcharges for foreign taxes or those imposed by third-party providers, withholding tax, and interexchange carrier charges, if any (collectively, "**Taxes**"). Customer shall pay Fees and Taxes within 30 days of the invoice date. If any legislation authorizes Customer to purchase Services or Products pursuant to this Agreement without payment of any Taxes, Customer agrees to supply Bell Aliant with evidence of such authorization. Fees and Taxes are subject to late payment charges ("**Late Payment Charges**") at the rate specified in the invoice, which rate may vary from time to time, calculated from the invoice date, if Fees and Taxes are not paid within 30 days of the invoice date. Customer will be responsible for payment of all costs reasonably incurred by Bell Aliant in collecting or attempting to collect any unpaid Fees, Taxes or Late Payment Charges.
- (b) **No Withholding, Deduction or Set-Off:** Customer shall not withhold or deduct any amounts from, or set-off amounts owed by Bell Aliant to Customer against, any amounts invoiced by Bell Aliant under this Agreement.
- (c) **Disputed Charges:** Customer shall notify Bell Aliant in writing within 150 days of the date of the applicable invoice of any charges that Customer disputes. If Bell Aliant confirms in its sole discretion that those charges should not have been billed or were over-billed, Bell Aliant will credit Customer for those charges.

3. TERM

- (a) **Term of the main body of this Agreement:** The term of the main body of this Agreement (the "**Agreement Term**") will begin on the date it is signed by Customer and it will expire or terminate on the date that the Service Term (as defined in Section 3(c)) of the last remaining Schedule expires or terminates.
- (b) **Term of Each Service Schedule:** Each Service will be provided for the period set out in the relevant Service Schedule (the "**Initial Service Term**").
- (c) **Renewal Term(s) of Each Service Schedule:** Unless Customer or Bell Aliant provides notice to the other as described in Section 3(d), each Service Schedule will automatically be renewed at the end of the Initial Service Term on the same terms and conditions for the consecutive renewal period(s) set out in that Service Schedule. If there is no renewal period set out in a Service Schedule, then that Service Schedule will expire and the Services provided under it will be terminated at the end of the Initial Service Term.

Each renewal period described above is defined as a "**Service Renewal Term**". The Initial Service Term and any Service Renewal Term(s) are collectively referred to as the "**Service Term**". Bell Aliant may change the Fees for a Service Renewal Term by providing Customer with at least 60 days advance written notice of the change before the end of the then current Initial Service Term or Service Renewal Term, as the case may be.

- (d) **Notice of Non-Renewal:** Either party may provide the other party with written notice, at least 30 days in advance of the expiration of the relevant Service Term, that it does not intend to renew a Service Schedule. As a result, that Service Schedule will expire and the Services provided under it will be terminated at the end of its Service Term.
- (e) **Early Provision of Services:** If Bell Aliant begins work to provision any Service or Product, or if Bell Aliant delivers any Service or Product, before the start of the Agreement Term or the relevant Initial Service Term, all work and services provided by Bell Aliant before either of those dates will be considered to have been provided under all of the terms and conditions of this Agreement including the relevant Schedule.

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4. TERMINATION OR CANCELLATION

- (a) **Early Termination of Service Schedule by Customer:** Customer may terminate a Service it has requested under a Service Schedule ("Terminated Service") at any time before the end of the relevant Service Term by giving notice of termination to Bell Aliant at least 30 days before the proposed early termination date. If Customer terminates a Service under this Section, Customer shall pay to Bell Aliant all Fees, Taxes and Late Payment Charges due for the Terminated Service up to the date of termination. Customer shall also pay to Bell Aliant (i) 100% of the reasonable out-of-pocket expenses that Bell Aliant incurs or will incur in connection with its contractual arrangements with the Bell Aliant Providers, and (ii) the termination charges specified in the relevant Service Schedule, or if not specified, an amount equal to 50% of the remaining monthly Fees for the Terminated Service that would have been payable to the end of the Service Term (collectively, the "Termination Fees"). Customer acknowledges that the Termination Fees are a reasonable estimate of Bell Aliant's liquidated damages and represent consideration for the Services and Products, and are not a penalty. If applicable tax legislation deems that a payment to be received by Bell Aliant for Termination Fees must include an amount of GST/HST and/or QST or other Taxes, the amount of Termination Fees payable by Customer shall be grossed up by an amount equal to that amount of GST/HST, QST or other Taxes.
- (b) **Cancellation of Product Schedule by Customer:** If Customer cancels an order for Product(s) in full or in part prior to the delivery or performance of the order, a restocking fee of 25% of Product cost, as listed in the Product Schedule or on a quotation or purchase order will be charged. Bell Aliant will apply any deposit collected for the cancelled Product(s) order towards the restocking fee. Bell Aliant will not accept for return or refund: (i) any purchased software, which will be charged at 100% of the price; (ii) Products that have already been delivered to Customer; (iii) Products that are non-stock, specially ordered, customized or configured; or (iv) Products that have been discounted or sold to Customer at an incentive price.
- (c) **Termination for Cause:** Either party may terminate this Agreement or any Schedule, or Bell Aliant may suspend the Services in whole or in part, in each case, by giving notice in writing to the other party upon the occurrence of any of the following: (i) the other party commits a material breach with respect to a material obligation under this Agreement or the applicable Schedule and does not remedy that breach within 30 days after receiving written notice of the breach; or (ii) the other party enters into a compulsory or voluntary liquidation, or convenes a meeting of its creditors or has a receiver appointed over any part of its assets or takes or suffers any similar action in consequence of a debt, or ceases for any reason to carry on business. Customer's failure to pay any invoiced Fees, Taxes or Late Payment Charges when due is a material breach with respect to a material obligation. Notwithstanding the foregoing, if Bell Aliant materially breaches with respect to a material obligation in the provision of a Service or Product, and Bell Aliant has not remedied that breach within 30 days after receiving written notice of such default, Customer shall only be entitled to terminate the Schedule for that Service or Product.
- (d) **Charges Payable:** On the termination of this Agreement or Schedule for any reason, all payments required to be made to Bell Aliant by Customer thereunder, shall be due and payable immediately. Termination of this Agreement or a Schedule shall not relieve Customer from any liability that accrued before the termination became effective. Customer will not be required to pay Termination Fees if Customer terminates this Agreement or a Schedule under Section 4(c).

5. BELL ALIANT PROPERTY

- (a) All material, equipment and software required for Customer to use the Services or Products and made available to Customer by Bell Aliant or the Bell Aliant Providers, and any other equipment, including fibre optic cable, patch panels, transport conductors and switching equipment, used by Bell Aliant in the provision of the Services (collectively, the "Bell Aliant Provided Equipment") shall at all times be and remain the exclusive property of Bell Aliant or the Bell Aliant Providers, wherever located, including on Customer premises. Upon termination or expiration of the Agreement or a Schedule, Customer shall promptly return the Bell Aliant Provided Equipment to Bell Aliant at Customer's expense. The Bell Aliant Provided Equipment does not include the Products purchased pursuant to this Agreement or Customer Provided Equipment (as defined in Section 6). Customer shall be responsible for the loss of or damage to the Bell Aliant Provided Equipment except if caused by the negligence or willful misconduct of Bell Aliant or the Bell Aliant Providers. Customer shall ensure at all times that the Bell Aliant Provided Equipment is stored in a manner and in an environment that conform to relevant specifications provided by Bell Aliant.

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- (b) Customer acknowledges it has no right, title or interest in or to any network address or identifier (such as telephone number, IP address, host name) (each, an "Identifier") assigned to Customer by Bell Aliant. Bell Aliant may, on reasonable notice to Customer, change any Identifier. Bell Aliant is not obligated to notify any other party of a change to an Identifier.

6. CUSTOMER OBLIGATIONS

(a) Obligations: Customer shall:

- (i) not resell or remarket any Service;
- (ii) unless provided by Bell Aliant as part of the Service pursuant to a Schedule, provide all necessary infrastructure (e.g. power and outlets) and ambient environments required for the safe and efficient operation and maintenance of the Bell Aliant Provided Equipment on Customer premises in accordance with the specifications provided by Bell Aliant and all applicable industry and safety standards;
- (iii) unless provided by Bell Aliant as part of the Service pursuant to a Schedule, be responsible for the supply (including obtaining necessary licenses and authorizations), installation and maintenance of any material, equipment or software other than the Bell Aliant Provided Equipment (the "Customer Provided Equipment") at each site that is necessary to receive the Services. Customer shall ensure that Customer Provided Equipment is: (A) installed, maintained, secured and stored in a manner and an environment that conform to the OEM's specifications and any specifications provided by Bell Aliant; and (B) compatible with the Bell Aliant Provided Equipment;
- (iv) obtain and maintain all third party licenses, authorizations, permissions and consents necessary to permit Bell Aliant and/or the Bell Aliant Providers prompt and safe access to Customer's premises, including access points, and Customer Provided Equipment and Bell Aliant Provided Equipment on Customer premises, so they can perform Bell Aliant's obligations and enforce Bell Aliant's rights under this Agreement;
- (v) be responsible for use of the Services and Products, including through access points, by any party other than Bell Aliant or a Bell Aliant Provider (collectively, "End Users"), and take all necessary measures to ensure that the End Users use the Services and Products in accordance with the terms and conditions of this Agreement;
- (vi) comply and cause its End Users to comply with: (A) the internet acceptable use policy attached to a Service Schedule (as may be amended by Bell Aliant from time to time and made available on Bell Aliant's website), if applicable; and (B) any third party software license terms and conditions for software used by Customer and/or its End Users in connection with the use of the Services;
- (vii) not use, abuse, tamper with, alter or otherwise rearrange the Services or Products, or permit or assist others to do so, for any purpose or in any manner that interferes with: (A) the Products or Services or the provision of them; (B) the networks of Bell Aliant or any Bell Aliant Provider or access to those networks by other users; or (C) or use the Product or Services in a manner that directly or indirectly violates the terms of this Agreement, applicable laws or any third party or Bell Aliant rights; and
- (viii) maintain the minimum commitment levels for billing, volume or usage, if any, as set out in a Service Schedule (the "Minimum Commitment") or pay any under utilization fees or charges set out in such Service Schedule ("Under Utilization Charges").

(b) Failure to Comply:

- (i) Bell Aliant is not liable for any failure to provide the Services or Products in accordance with this Agreement resulting from Customer's failure to comply with any of the obligations set out in this Section 6.
- (ii) If a Customer's failure to comply with any of the obligations in Section 6(a) materially adversely affects Bell Aliant's or a Bell Aliant Provider's network, the Services or the ability of other customers to receive services from Bell Aliant, Bell Aliant may take all actions which it considers necessary to address such effect including the immediate suspension of or restriction on the use of the Services.

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7. SERVICE DISCLAIMER AND MIGRATION

- (a) **Disclaimer:** Customer acknowledges that Bell Aliant does not warrant (i) uninterrupted or error-free Services, or (ii) third-party Content (as defined in Section 10) availability, accuracy or any other aspect of any information including all data, files and all other information or third party Content in any form, accessible or made available to or by Customer or End Users through the use of the Services. Customer acknowledges that Bell Aliant may interrupt the Services, as may be specified in the Service Schedules or in case of emergency, in order to provide maintenance in respect of the Services and Products. Unless otherwise expressly set out in this Agreement or a Schedule the warranties provided in this Agreement replace all other warranties and conditions. Customer waives all other warranties and conditions, express, implied or statutory, including any warranty of merchantability, fitness of a particular purpose or availability or reliability of the Services or Products.
- (b) **Migration:** During a Service Term, Bell Aliant may migrate a Service to an alternative service or technology or replace Bell Aliant Provided Equipment as long as the alternative service or technology or Bell Aliant Provided Equipment provides similar functionality as the Service. The definition of "Service" includes the alternative service or technology. Bell Aliant shall not be responsible if any changes in the Services affect the performance of material, equipment or software other than Bell Aliant Provided Equipment or cause such material, equipment or software to become obsolete or require modification or attention. Bell Aliant shall provide Customer with 60 days prior notice of any such change.

8. LIMITATION OF LIABILITY

- (a) **LIABILITY FOR DAMAGES:** BELL ALIANT'S AND THE BELL ALIANT PROVIDERS' TOTAL CUMULATIVE LIABILITY FOR DAMAGES, EXPENSES, COSTS, LIABILITY, CLAIMS OR LOSSES (COLLECTIVELY, "DAMAGES") ARISING OUT OF OR IN CONNECTION WITH THIS AGREEMENT OR THE PROVISION OF PRODUCTS OR SERVICES UNDER THIS AGREEMENT, WHETHER ARISING IN NEGLIGENCE, TORT, STATUTE, EQUITY, CONTRACT, COMMON LAW, OR ANY OTHER CAUSE OF ACTION OR LEGAL THEORY EVEN IF BELL ALIANT OR A BELL ALIANT PROVIDER HAS BEEN ADVISED OF THE POSSIBILITY OF THOSE DAMAGES, IS LIMITED TO DIRECT, ACTUAL, PROVABLE DAMAGES AND WILL IN NO EVENT EXCEED AN AMOUNT EQUAL TO: (i) FOR SERVICES, THE TOTAL AGGREGATE MONTHLY FEES (LESS ALL DISCOUNTS AND CREDITS AND AMOUNTS PAID FOR PREVIOUS DAMAGES FOR SUCH SERVICE, IF ANY, FOR THE SPECIFIC SERVICE(S) THAT GAVE RISE TO THE DAMAGES, DURING THE THREE MONTH PERIOD BEFORE THE EVENT GIVING RISE TO THE DAMAGES; OR (ii) FOR PRODUCTS, 50% OF THE TOTAL PURCHASE PRICE PAID BY CUSTOMER FOR THE PRODUCT(S) GIVING RISE TO THE DAMAGES.
- (b) **NO LIABILITY FOR CERTAIN DAMAGES:** NEITHER PARTY IS LIABLE FOR ANY INDIRECT, INCIDENTAL, SPECIAL OR CONSEQUENTIAL DAMAGES WHATSOEVER ARISING OUT OF OR IN CONNECTION WITH THIS AGREEMENT OR THE PROVISION OF PRODUCTS OR SERVICES UNDER A SCHEDULE (INCLUDING LOST PROFITS, ANTICIPATED OR LOST REVENUE, LOSS OF DATA, LOSS OF USE OF ANY INFORMATION SYSTEM, FAILURE TO REALIZE EXPECTED SAVINGS OR ANY OTHER COMMERCIAL OR ECONOMIC LOSS, OR ANY THIRD PARTY CLAIM), WHETHER ARISING IN NEGLIGENCE, TORT, STATUTE, EQUITY, CONTRACT, COMMON LAW, OR ANY OTHER CAUSE OF ACTION OR LEGAL THEORY EVEN IF SUCH PARTY HAS BEEN ADVISED OF THE POSSIBILITY OF THOSE DAMAGES. BELL ALIANT AND THE BELL ALIANT PROVIDERS ARE NOT LIABLE FOR, AND CUSTOMER SHALL BE LIABLE FOR (i) THE USE OF THE PRODUCTS OR SERVICES PROVIDED BY BELL ALIANT IN COMBINATION WITH SERVICES, PRODUCTS OR EQUIPMENT PROVIDED BY CUSTOMER OR ANY THIRD PARTIES, (ii) THE FAILURE BY CUSTOMER TO PERFORM ITS OBLIGATIONS UNDER THIS AGREEMENT, (iii) CUSTOMER'S OR ANY END USER'S USE OR MODIFICATION OF THE PRODUCTS OR SERVICES OR TRANSMISSION OF CONTENT, OR (iv) CLAIMS AGAINST BELL ALIANT OR A BELL ALIANT PROVIDER BY AN END USER IN CONNECTION WITH THE PRODUCTS OR SERVICES.
- (c) **RIGHTS AND REMEDIES:** ALL OF CUSTOMER'S RIGHTS AND REMEDIES RELATING TO (i) BELL ALIANT'S FAILURE TO MEET A SERVICE LEVEL AGREEMENT, OR (ii) SERVICE INTERRUPTIONS, INCLUDING IN EACH CASE, ANY CREDITS, REFUNDS OR RIGHTS OF TERMINATION, ARE SET OUT IN THE RELEVANT SERVICE SCHEDULE. THOSE RIGHTS AND REMEDIES ARE SUBJECT TO THE LIMITATIONS OF LIABILITY SET OUT IN THIS SECTION 8 AND ARE THE ONLY REMEDIES FOR BELL ALIANT'S FAILURE TO MEET A SERVICE LEVEL AGREEMENT OR FOR A SERVICE INTERRUPTION.

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9. CONFIDENTIAL INFORMATION

- (a) "Confidential Information" means any data, documentation or other information of a proprietary or confidential nature of a party, or its Affiliates, or which is treated as confidential by a party or its Affiliates, whether or not identified as being confidential or proprietary, which is disclosed or made available to the other party in connection with the negotiation, preparation or performance of this Agreement. The design, installation, delivery or implementation of the Services, including pricing information, service levels and network design specifications shall constitute Confidential Information of Bell Aliant. Confidential Information excludes Customer's name, address and listed telephone number and any data, documentation or other information which is (i) in the public domain, (ii) known to the receiving party prior to receipt thereof from the disclosing party, or (iii) available to the receiving party on a non-confidential basis from a source other than the disclosing party (or, in Bell Aliant's case, a Bell Aliant Provider), if that source or its source is not in breach of any obligations of confidentiality to the disclosing party (or, in Bell Aliant's case, a Bell Aliant Provider). The receiving party agrees to take such care to protect the confidentiality of the Confidential Information as would be taken by a reasonable party to protect its own confidential information from disclosure subject to the exceptions set out below.
- (b) Except as: (i) permitted or required by law, regulation or lawful request or to carry out its obligations; (ii) required to receive or provide the Products and Services under this Agreement, as applicable; or (iii) as set out in (c) below, the receiving party agrees not to use or disclose the Confidential Information without disclosing party's prior written consent. In addition, Bell Aliant is entitled to electronically monitor the Services from time to time and disclose any information that is necessary to satisfy any law, regulation or lawful request or as necessary to operate the Services or to protect the rights or property of itself or others that are directly related to providing the Services. Customer consents to Bell Aliant disclosing Customer information to the CRTC as required for the CRTC to approve any filings related to the Services.
- (c) Customer agrees to receive commercial electronic messages from Bell Aliant, its Affiliates, and marketing partners. Customer agrees to receive software downloads from Bell Aliant, its Affiliates, and marketing partners to End Users' devices to the extent that such downloads are reasonably necessary for the continued efficient operation of the Services and related material, equipment and software being provided to Customer.

10. MONITORING AND NETWORK MANAGEMENT

Bell Aliant has no obligation, but has the right at any time and from time to time, to monitor use of the Services (electronically or otherwise) as necessary to satisfy any law, regulation or investigate any information, data, files, pictures or content in any form (collectively, the "Content") or use of Services as necessary to operate the Services or to protect the rights or property of itself or others that are directly relating to providing the Products and Services. Such monitoring shall include but not be limited to bandwidth consumption and how it affects the operation and efficiency of the network and the Services. Customer acknowledges that Bell Aliant does not own or have any control over the availability, accuracy or any other aspect of any third-party Content in any form or any type accessible or that may be made available to or by Customer or its End Users through the use of the Services.

11. FORCE MAJEURE

If there is a default or delay in a party's performance of its obligations under this Agreement (except for the obligation to make any payments under this Agreement), and the default or delay is caused by circumstances beyond the reasonable control of that party including fire, flood, earthquake, elements of nature, acts of God, epidemic, pandemic, explosion, power failure, cable cut, war, terrorism, revolution, civil commotion, acts of public enemies, law, order, regulation, ordinance or requirement of any government or legal body having jurisdiction, or labour unrest such as strikes, slowdowns, picketing or boycotts, then that party shall not be liable for that default or delay, and shall be excused from further performance of the affected obligations on a day-by-day basis, if that party uses commercially reasonable efforts to expeditiously remove the causes of such default or delay in its performance.

12. GENERAL PROVISIONS

- (a) **Entire Agreement; Amendment:** This Agreement is the entire agreement between Customer and Bell Aliant with respect to the subject matter hereof, and supersedes all prior agreements, understandings, commitments, undertakings, proposals, representations, negotiations and discussions on the subject matter, whether written or oral. There are no, and Bell Aliant shall not

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be liable for, conditions, agreements, representations, warranties or other provisions, express or implied (including through course of dealing), collateral or otherwise, relating to the subject matter of this Agreement, which induced either party to enter into this Agreement or on which either party places any reliance, other than those set forth in this Agreement. If Customer issues a purchase order or other document for the Services or Products, it will be considered to be for Customer's internal use only and any provisions contained in it shall not amend or be used to interpret this Agreement. This Agreement shall not be amended other than by an instrument in writing signed by both parties and stating that the parties intend to amend this Agreement.

- (b) **Assignment:** This Agreement shall bind and enure to the benefit of Bell Aliant and Customer and their respective successors and permitted assigns. Neither party may assign this Agreement in whole or in part, including any Schedule, without the prior written consent of the other party, not to be unreasonably withheld. However, without the other party's consent, a party may assign all or part of its benefits, rights or obligations under this Agreement to an Affiliate or to an entity in connection with any transaction or series of transactions pursuant to which all or a substantial part of the assigning party's business is assigned to or otherwise results in forming all or part of the business of such entity (including a present or future Affiliate, whether by way of reorganization, consolidation, amalgamation, arrangement, merger, transfer, sale, change in control or otherwise, and, provided such entity, as assignee, agrees to be bound by this Agreement and assumes the obligations assigned under this Agreement pursuant to this Section 12(b), on and after the effective date of such assignment. Notwithstanding the foregoing, Bell Aliant's prior written consent shall be required in the event of a proposed assignment by Customer if, in Bell Aliant's determination, Customer's proposed assignee is deemed to be: (A) not credit worthy; (B) a competitor of Bell Aliant; or (C) non-compliant with any eligibility criteria for the Services. Bell Aliant may also assign any receivable that arises under this Agreement, any right to receive payment related to that receivable and any interest in that receivable or right to receive payment.
- (c) **Governing Law:** This Agreement shall be governed by and interpreted according to the laws of Ontario and federal laws of Canada applicable therein unless Customer's head office is situated in Quebec. If Customer's head office is situated in Quebec, this Agreement shall be governed by and interpreted according to the laws of Quebec and the federal laws of Canada applicable therein. The applicable governing law shall be determined as noted above without regard to any conflicts of law rules that might apply the laws of any other jurisdiction. The parties attorn to the exclusive jurisdiction of the courts of the applicable province in respect of all matters arising out of or in connection with this Agreement except CRTC regulatory matters. For CRTC regulatory matters the parties attorn to the exclusive jurisdiction of the federal courts or tribunals of Canada.
- (d) **Deposit:** If at any time during the Agreement Term a credit review reveals Customer as non-creditworthy Bell Aliant may require Customer provide a deposit or require a change to payment terms. If Customer fails to provide Bell Aliant with such a deposit or fails to honour revised payment terms, Bell Aliant may either suspend or terminate the Agreement on 60 days notice. Any such deposit shall be maintained as security for Customer's performance of its obligations pursuant to this Agreement.
- (e) **Interpretation:** In this Agreement, the headings are for convenience of reference only and shall not affect its construction or interpretation. If there is any conflict between the terms of the main body of this Agreement and the Schedules, the terms of the main body of the Agreement shall govern unless otherwise expressly provided in writing in a Schedule.
- (f) **Waivers:** No waiver of any provision of this Agreement shall bind a party unless consented to in writing by that party. No waiver of any provision of this Agreement shall be a waiver of any other provisions, nor shall any waiver be a continuing waiver, unless otherwise expressly provided in the waiver.
- (g) **Notice:** All notices and consents provided for shall be given in writing and delivered by personal delivery, prepaid first class registered or certified mail or by facsimile or e-mail. Notices delivered by facsimile shall be considered to have been received upon the sender obtaining a bona fide confirmation of such delivery. Notices delivered by e-mail shall include the following, and shall only be effective if the recipient provides by e-mail a confirmation of delivery and the date of acceptance of the delivery: (i) sender's name, address, telephone number, fax number and e-mail address; (ii) date and time of the transmission; and (iii) the name and telephone number of a person to contact in the event of transmission problems. Delivery of notices after 4:00 p.m. at the address being served constitutes delivery the following day. The address for notice shall be: (i) for Customer, the address to which Bell Aliant sends Customer's invoices and e-mail addresses on file for Customer with Bell Aliant; and (ii) for Bell Aliant, to the business address and attention of the Bell Aliant sales representative for Customer. Customer shall notify Bell Aliant of a

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change in its billing address and any change in its corporate name or any business or trade name used in connection with the Services.

- (h) **Severability:** If any provision of this Agreement is found by a court of competent jurisdiction to be invalid, illegal or unenforceable, the other provisions of this Agreement shall not be affected or impaired, and the offending provision shall automatically be modified to the least extent necessary in order to be valid, legal and enforceable.
- (i) **Survival:** The following sections of this Agreement shall survive termination or expiration of this Agreement: Section 2 (Fees and Taxes), Section 4(d) (Charges Payable), Section 5 (Bell Aliant Property), Section 6 (Customer Obligations), Section 7 (Service Disclaimer and Migration), Section 8 (Limitation of Liability), Section 9 (Confidential Information), and this Section 12(i) (Survival).
- (j) **Counterparts:** This Agreement, including any Schedule or service order signed pursuant to a Schedule, may be signed in one or more counterparts (including through electronic signatures), each of which shall be considered an original and all of which, taken together, shall constitute one and the same instrument.
- (k) **Language:** The parties have requested that this Agreement and all correspondence and all documentation relating to this Agreement be written in the English language. Les parties aux présentes ont exigé que la présente entente, de même que toute la correspondance et la documentation relative à cette entente, soient rédigées en langue anglaise.
- (l) **Third Party Beneficiaries:** Nothing in this Agreement, express or implied, shall or is intended to confer on any other person, firm or enterprise, any rights, benefits, remedies, obligations or liabilities of this Agreement, other than the parties, their respective successors or permitted assigns.

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BELL ALIANT REGIONAL COMMUNICATIONS, LIMITED
PARTNERSHIP, BY ITS GENERAL PARTNER, BELL ALIANT
REGIONAL COMMUNICATIONS INC.

SIGNATURE:

NAME: Debbie Amaroso

TITLE: Mayor

SIGNATURE: _____

NAME: _____

TITLE: _____

Customer acknowledges and expressly agrees to the
limitations of liability set out in this Agreement and agrees that
they are fair and reasonable.

DATE: June 23, 2014

DATE: _____

Signature: _____

Name: Malcolm White

Title: City Clerk

Date: June 23, 2014

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Master Agreement #: CBN15918BL
Agreement #: CBN15918BL-10

November 2011

**BELL ALIANT INDIVIDUAL BUSINESS LINE SERVICE SCHEDULE
TO MASTER COMMUNICATIONS AGREEMENT - TARIFFED**

Customer Name:

The Corporation of the City of Sault Ste. Marie

Capitalized terms used but not defined in this Service Schedule have the meanings given to them in the Agreement.

1. **APPLICABLE TARIFFS** (including but not limited to):

- General Tariff 21560 Item 70 - Rate Schedule for Primary Exchange (Local) Service
- General Tariff 21560 Item 10 - Terms of Service.
- General Tariff 21560 Item 500- Direct Inward Dialing
- General Tariff 21560 Item 1400 - 9-1-1 Public Emergency Reporting Service

Information set out in this Service Schedule concerning the Services is included for the Customer's reference and convenience only. The Tariffs will prevail over any information set out below.

2. **MINIMUM CONTRACT PERIOD (MCP):**

(a) **MCP:** The Customer commits to an MCP of 5 years beginning on 7/11/2014 (MM/DD/YYYY).

(b) **Renewal Term:**

- (i) Unless Customer has notified Bell Aliant, during the then current MCP, of its intention not to renew the MCP, Bell Aliant will inform Customer, at least 60 days before the end of the then current MCP, either on Customer's monthly bill or by letter, as to the date on which the MCP shall automatically renew.
- (ii) Bell Aliant shall notify Customer of the automatic renewal of the MCP within 35 days of such renewal.
- (iii) Within 30 days of the date of the renewal notice under subsection (ii), Customer may notify Bell Aliant of its intention to cancel the Service without payment of termination charges.

3. **SERVICES:**

(a) **Description of Service:**

Description of Business Line Service. The Business Line service is a customer exchange service that provides for a connection to a central office ("Business Line Service"). As part of the Business Line Service, Customer may be eligible to order, as per General Tariff 6716 item 500, Bell Aliant's Direct Inward Dial service ("DID"), which permits direct inward dialing depending on the specific type of Business Line Service order. The MCP option for the DID arrangement must be of the same duration as the associated access contract and will be Coterminous with it.

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Master Agreement #: CBN15918BL
Agreement #: CBN15918BL-10

(b) Service Details

Billing Telephone Numbers BTNs	Quantity of Lines/Trunks	Quantity of DIDs (if applicable)
705-759-2500	8	0

4. TERMS OF THE TARIFFS:

Some provisions of the Tariffs are outlined below.

(a) Termination:

The Customer may terminate some or all the Services before the expiration of the then current MCP by paying termination charges equal to one half of the monthly rates for the remainder of the then current MCP for the terminated Services. The Customer will not be required to pay termination charges if the Customer migrates to another access service provided by Bell Aliant such as Centrex or Megalink, provided that the total charges for the new service, during the MCP selected by the Customer, are not less than the total remaining charges for the Services during the remainder of the then current MCP under this Service Schedule.

(b) Other Terms and Conditions:

(i) Additional Service

Additional Services may be added at any time prior to the expiration of the then current MCP and such additional Services will be coterminous with the then current MCP. If the Customer receives Services under a current two, three, four or five year MCP and wishes to add Services during the last six (6) months of such MCP, the Customer may do so only if the Customer commits to a new one, two, three, four or five year MCP for all Services. Termination charges for the remaining months in the then current MCP will be waived provided that the existing Services are included in the new MCP.

Any service changes which you request will be itemized on your subsequent monthly invoice and will reflect your choice of MCP and the current quantity of contracted lines.

(ii) Service Charges

Service Charges will be applied for work associated with the installation and/or move and rearrangement of the Services in accordance with the provisions of the General Tariff and the Terms of Service included therein.

(iii) Access to 9-1-1 Service

Bell fiber network locations - the following limitations apply to the provision of the enhanced 9-1-1 service ("E911 Service") on those Bell Services provided in locations based on Fiber to business technology ("FTTB Services").

- (a) Bell will perform up to three (3) annual service upgrades - each lasting no more than 14 minutes. During the planned hardware and software upgrades, the business phone service, including 911, will not be available.
- (b) If Customer experiences a power outage, the business phone service, including 9-1-1, will continue to operate for up to eight hours using an included battery back-up. The FTTB Services, including the E911 Service, will cease to function during extended power outages, that is, once the battery back-up attached to and forming part of the FTTB Equipment at Customer's premises ("Battery") has been depleted.
- (c) The FTTB Equipment may also have to be configured in certain ways or maintained in certain locations for the proper operation of the FTTB Services, including the E911 Service, and therefore, the FTTB Equipment should not be moved, tampered with or relocated. Customer must inform all persons who may be present at its premises, including end-users, customers, guests, and other persons, of such limitations and requirements.
- (d) Customer is solely responsible for the supply of electrical power necessary for the FTTB Services, including the E911 Service,

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Master Agreement #: CBN15918BL
Agreement #: CBN15918BL-10

to function and unless otherwise expressly specified by Bell, the proper maintenance of the FTTB Equipment, including contacting Bell when prompted to do so by the Battery and replacing the Battery from time to time as required.

Customer is solely responsible for reviewing and following the manual, instructions and procedures provided or otherwise made available with the FTTB Equipment, including with a new Battery, until the new Battery is installed and the alarm switches off. To the extent permitted by applicable law, Bell and its providers will not be liable to Customer or any third party for any inability to use the FTTB Services, the FTTB Equipment or to obtain access to the E911 Service as a result of the limitations described in this Section or Customer's failure to comply with the requirements set out in this Section.

By signing below, Bell Aliant and the Customer agree that this Service Schedule is attached to and forms part of the Agreement, and is governed by the terms and conditions of the Agreement.

THE CORPORATION OF THE CITY OF SAULT STE. MARIE	BELL ALIANT REGIONAL COMMUNICATIONS, LIMITED PARTNERSHIP, BY ITS GENERAL PARTNER, BELL ALIANT REGIONAL COMMUNICATIONS INC.
SIGNATURE: _____	SIGNATURE: _____
NAME: <u>Debbie Amaroso</u>	NAME: _____
TITLE: <u>Mayor</u>	TITLE: _____
I am authorized to bind Customer to the terms and conditions of this Service Schedule.	I am authorized to bind Bell Aliant Regional Communications, Limited Partnership to the terms and conditions of this Service Schedule.
DATE: <u>June 23, 2014</u>	DATE: _____

Signature: _____
Name: Malcolm White
Title: City Clerk
Date: June 23, 2014



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THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW 2014-144

TRAFFIC: (P3.3) A by-law to amend the Traffic By-law 77-200 in order to permit the temporary closing of all bicycle lanes within the City of Sault Ste. Marie from November 1st each year to April 30th of the following year.

WHEREAS the City of Sault Ste. Marie incorporating bicycle lanes as a part of some City Streets;

AND WHEREAS meeting the high maintenance standards required for bicycle lanes during the winter months would be problematic;

NOW THEREFORE THE COUNCIL of the Corporation of the City of Sault Ste. Marie, pursuant to Section 10 of the *Municipal Act, 2001*, S.O. 2001, c. 25, and amendments thereto **ENACTS** as follows:

1. **BY-LAW 77-200 AMENDED**

The following section is added to Part X of By-law 77-200 after Section 49A:

“49B. **BICYCLE LANES CLOSED**

The Council of the Corporation of the City of Sault Ste. Marie hereby authorizes the closing of all lanes designated solely for bicycle use within the City of Sault Ste. Marie from November 1st each year to April 30th of the following year. No person shall ride a bicycle on any bicycle lane during this time period.”

2. **EFFECTIVE DATE**

This by-law takes effect on the date of its final passing.

PASSED in open Council this 23rd day of June, 2014.

MAYOR – DEBBIE AMAROSO

DEPUTY CITY CLERK – RACHEL TYCZINSKI

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW 2014-145

AGREEMENT: (AG-114) A by-law to authorize a Licence to Occupy City Property Agreement between the City and the Downtown Association and Stephen Alexander operating as Loplop Lounge & Gallery (collectively the "Licencees") to permit the Licencees to occupy a section of Queen Street East from Pim Street to Dennis Street for the Downtown Street Party taking place on July 17, 2014.

THE COUNCIL of The Corporation of the City of Sault Ste. Marie, pursuant to section 9 of the *Municipal Act, 2001*, S.O. 2001, c. 25, **ENACTS** as follows:

1. **EXECUTION OF DOCUMENT**

The Mayor and Deputy City Clerk are hereby authorized for and in the name of the Corporation to execute and affix the seal of the Corporation to a Licence to Occupy City Property Agreement dated June 23, 2014 between the City and the Downtown Association and Stephen Alexander operating as Loplop Lounge & Gallery, collectively as the "Licencees", attached as Schedule "A" hereto. This Licence Agreement permits the Licencees to occupy a section of Queen Street East from Pim Street to Dennis Street for the Downtown Street Party taking place on July 17, 2014.

2. **SCHEDULE "A"**

Schedule "A" forms part of this by-law.

3. **EFFECTIVE DATE**

This by-law takes effect on the day of its final passing.

PASSED in open Council this 23rd day of June, 2014.

MAYOR - DEBBIE AMAROSO

DEPUTY CITY CLERK – RACHEL TYCZINSKI

AG-114

LICENCE TO OCCUPY CITY PROPERTY

THIS LICENCE made in duplicate this 23rd day of June, 2014.

B E T W E E N:

THE CORPORATION OF THE CITY
OF SAULT STE. MARIE

(herein referred to as the "City")

- and -

DOWNTOWN ASSOCIATION

(herein referred to as the "Downtown")

- and -

STEPHEN ALEXANDER, OPERATING AS LOPLOP LOUNGE & GALLERY

(herein referred to as the "Loplops")

The City grants to Downtown and Loplops (collectively referred to as the "Licencees") the right to occupy the property of the City ("the City Property") identified as a section of Queen Street East from Pim Street to Dennis Street, Sault Ste. Marie, specifically as shown and identified on Schedule "A" attached to this Licence. This Licence is subject to the conditions set out in Schedule "B" attached.

In this Licence, the "City" means the "Council" of the City of Sault Ste. Marie and any person authorized to act on its behalf.

This Licence shall enure to the benefit of and be binding upon the parties hereto, their heirs, successors and assigns.

In witness thereof the parties hereto have affixed their hands and seals on the date written above.

SIGNED, SEALED AND DELIVERED

Date: _____

**TASHA VARPIO – MANAGER,
DOWNTOWN ASSOCIATION**
*I HAVE THE AUTHORITY TO BIND
THE DOWNTOWN ASSOCIATION*

Date: _____

**STEPHEN ALEXANDER – SOLE
PROPRIETOR OF LOPLOP LOUNGE &
GALLERY**
I HAVE THE AUTHORITY TO BIND LOPLOPS

)
) Date: _____
)
) THE CORPORATION OF THE CITY OF
) SAULT STE. MARIE
)
)
)
) _____
) MAYOR – DEBBIE AMAROSO
)
)
)
) _____
) DEPUTY CITY CLERK – RACHEL TYCZINSKI
)
) *WE HAVE THE AUTHORITY TO BIND THE*
) *CORPORATION*
)

Legal/Staff/Agreements/Downtown Events LE-114/Downtown Events LE-114/Downtown Street Party July 17 2014 /Licence to
Occupy-Downtown Street Party

SCHEDULE "A" TO LICENCE TO OCCUPY CITY PROPERTY

City Property

The following structures and programming are permitted to be set up and/or conducted at the following locations on City Property:

1. Five (5) "Pop-Up Patios" composed of five (5) tent structures each the size of twenty (20') feet by twenty (20') feet with a licenced area of thirty (30') feet by thirty (30') feet may serve alcohol and be located on Queen Street East approximately in front of civic numbers 312, 496, 548, 651, and 740 Queen Street East;
2. Live music may be located at various locations along Queen Street East between Pim Street and Dennis Street;
3. Classic car display between Pim Street and East Street;
4. Pilates/yoga demonstrations between East Street and Brock Street;
5. Square dancing between Brock Street and Spring Street;
6. Kid's activities, including face painting, hula hoops, life-size jenga etc. between Spring Street and Elgin Street;
7. DIY art project between Spring Street and Elgin Street;
8. Belly dancing between Elgin Street and Bruce Street;
9. Food trucks between Bruce Street and Dennis Street;
10. Soo Dance demonstration between Bruce Street and Dennis Street; and
11. Scooter demonstration between Bruce Street and Dennis Street.

**SCHEDULE "B" TO
LICENCE TO OCCUPY CITY PROPERTY**

This Licence is subject to the following conditions:

1. The City hereby grants the Licencees permission to set up:
 - a. Five (5) "Pop-Up Patios" composed of five (5) tent structures, each the size of twenty (20') feet by twenty (20') feet with a licenced area of thirty (30') feet by thirty (30') feet;
 - b. Live music at various locations;
 - c. Classic car display;
 - d. Pilates/yoga demonstrations;
 - e. Square dancing;
 - f. Kids' activities;
 - g. DIY art project;
 - h. Belly dancing;
 - i. Food trucks;
 - j. Soo Dance; and
 - k. Scooter demonstration

collectively referred to as the "Programming" on July 17, 2014 as part of the Downtown Street Party "Event", on Queen Street East, Sault Ste. Marie, Ontario, at the locations identified in Schedule "A" to this Licence Agreement, and subject to the following time schedules for July 17, 2014:

- i. between the hours of 5:30 p.m. to 6:30 p.m., the Licencees may set up the tent structures and other Programming as necessary;
 - ii. between the hours of 6:30 p.m. and 11:00 p.m., the Event and Programming shall carry on;
 - iii. between the hours of 6:30 p.m. and 11:00 p.m. Loplops may serve alcoholic beverages at the Pop-Up Patios in accordance with their Liquor Permit acquired from the Alcohol and Gaming Commission of Ontario ("AGCO"); and
 - iv. by the hour of 11:00 p.m., the Licencees shall have completed the removal of the Pop-Up Patios, Programming and other items related directly or indirectly from the Event and Programming from City Property at their sole cost, liability and expense.
2. The tent structures described in Schedule "A" to this Licence are to comply with the following conditions:
 - a. The distance between each tent structure must be no less than three (3m) metres (9.8 feet);
 - b. The tent structures must be no less than three (3m) metres (9.8 feet) away from any building;
 - c. The tent structures must be at ground level and must not be raised in any way; and
 - d. The tent structures must provide for access and clear passage by persons using mobility aides and strollers.

3. The Downtown Association represents and warrants that it has obtained any and all required permits from Algoma Public Health with respect to the Programming prior to the commencement of the Event.
4. Prior to the commencement of the Event, the Downtown Association shall provide the City with written confirmation by facsimile or email from Algoma Public Health listing any and all permits obtained with respect to the Programming. In the event that such confirmation of permits obtained has not been received by the City by July 15, 2014, the Licencees acknowledge and agree that the Programming shall not proceed on July 17, 2014 with respect to the food vending component(s) and this Licence is hereby terminated as it pertains to those items not so confirmed. Such written confirmation shall be sent as follows:

CITY:

Melanie Borowicz-Sibenik
Assistant City Solicitor
Corporation of the City of Sault Ste. Marie
99 Foster Drive
Sault Ste. Marie, ON P6A 5N1
Tel: (705)759-5403
Fax: (705)759-5405
Email: m.borowiczsibenik@cityssm.on.ca

5. Loplops represents and warrants that it is the holder of a valid catering endorsement attached to its sales licence. Loplops further represents and warrants that it has submitted a written form of notification of the Pop-Up Patio Programming of the Event to the AGCO, Algoma Public Health, the City Fire Department, the City Police Department and the City Building Department as required under Ontario Regulation 719, made under the *Liquor Licence Act*, R.S.O 1990, c. L. 19. Loplops is presently awaiting the AGCO's approval for the Pop-Up Patio Programming of the Event.
6. Loplops acknowledges and agrees that it shall provide and serve alcohol for the Event at the Pop-Up Patios only if the Pop-Up Patio Programming is approved by the AGCO and the requirements set out in Section 7 below are satisfied. The Downtown Association represents and warrants that it is the sponsor for the Pop-Up Patios and the Event.
7. Prior to the commencement of the Event, Loplops shall provide the City with written confirmation by facsimile or email from the AGCO that Loplops has received approval for the Pop-Up Patio Programming of the Event. In the event that such confirmation of approval has not been received by the City by noon on July 15, 2014, the Licencees acknowledge and agree that the Event Programming shall not proceed on July 17, 2014 with respect to the Pop-Up Patio component and this Licence is hereby terminated as it pertains to the Pop-Up Patios. Such written confirmation shall be sent as follows:

CITY:

Melanie Borowicz-Sibenik
Assistant City Solicitor
Corporation of the City of Sault Ste. Marie
99 Foster Drive
Sault Ste. Marie, ON P6A 5N1
Tel: (705)759-5403
Fax: (705)759-5405
Email: m.borowiczsibenik@cityssm.on.ca

8. At no time shall the City be responsible for setting up, maintaining, removing or otherwise dealing with the Pop-Up Patios, or any other matters related to the Programming and/or the Event. The Licencees shall be responsible for all costs, expenses and liabilities relating to the setup, presence and removal of the Pop-Up Patios and all other matters related directly or indirectly to the Programming and/or the Event located on City Property. The Licencees shall indemnify and save harmless the City from any costs and expenses incurred by the City that may result from the tent structures and Programming.
9. All matters related to the Event are the responsibility of the Licencees. At no time shall the City be responsible for any matters related directly or indirectly to the Programming and/or the Event, and the Licencees acknowledge and agree that they shall each indemnify and save harmless the City from any costs (including solicitor costs on a substantial indemnity scale basis and disbursements), liabilities and expenses incurred by the City that may result directly or indirectly from the Programming and/or the Event.
10. Loplops shall have full responsibility to ensure that it has satisfied all liquor licence requirements for the Pop-Up Patios. At no time shall the City be responsible for any matters related to liquor licence requirements or approvals for the Pop-Up Patios. The Licencees shall save harmless and fully indemnify the City from and against all losses, costs (including solicitor costs on a substantial indemnity scale basis and disbursements), damages and expenses of every kind or nature which the City may suffer, be at or be put to by reason of or in consequence of the noncompliance by Loplops of such liquor licence requirements and/or approvals.
11. The Licencees shall comply with all Laws, By-Laws, Rules and Regulations of any governing body respecting the Event and the Programming, and shall save harmless and fully indemnify the City from and against all losses, costs, damages and expenses, of every kind or nature which the City may suffer, be at or be put to by reason of or in consequence of the noncompliance by the Licencees with such Laws, By-Laws, Rules and Regulations.
12. The Licencees shall be liable for all taxes, permits, licences or assessments of every nature and kind whatsoever, in any way arising from the Event and the Programming.
13. The Licencees shall indemnify and save harmless the City from all costs and expenses caused to or incurred by the City and from all claims and demands, awards, losses, costs, damages, actions, suits or other proceedings, by whomsoever made, brought or prosecuted, in any manner

based upon, arising out of or connected with, the Event and/or the Programming, the intent being that the City shall be at no risk or expense to which it would not have been put had the Event and/or the Programming not occurred.

14. The Licencees shall not assign, transfer or make any other disposition of the Licence, or of the rights conferred thereby, without the prior express written consent of the City.
15. If, at the sole discretion of the City and/or emergency personnel, the City and/or emergency personnel requires access to any portion of Queen Street East, such that removal of any portion or the entirety of the Event and/or the Programming is required, the Licencees shall in no way restrict such access and the City and/or emergency personnel shall in no way be responsible for restoring the Event and/or the Programming to its condition prior to such access by the City and/or emergency personnel.
16. The Event shall terminate at 11:00 p.m. on July 17, 2014. The Licencees shall promptly remove the Event and the Programming, and any matters related directly or indirectly thereto from the City Property and complete all necessary cleanup activities at their sole cost and expense by the hour of 11:00 p.m. on July 17, 2014, and leave the City Property in a condition satisfactory to the City; provided that if the required cleanup activities are not completed by the Licencees by 11:00 p.m. on July 17, 2014, the City may complete such clean up and removal of the items as it deems necessary at the expense, liability and risk of the Licencees.
17. The Licencees shall not use or permit the use of the City Property for any purpose other than the purpose herein set out, namely only that Programming or components thereof that have complied with the terms and conditions of this Licence. The Licencees shall not erect any other buildings or other structures, or conduct any other programming on the City Property unless expressly set out and approved by the City in writing in advance of the Event.
18. This Licence Agreement shall terminate at 11:00 p.m. on July 17, 2014. The provisions of Paragraphs 3, 5, and 8-18 inclusive of this Licence survive the termination of this Licence.
19. The Licencees each shall keep in force during the term of this Licence, property damage insurance and personal injury insurance against claims for bodily injury, death or property damage occurring on the City Property in an amount not less than Two Million (\$2,000,00.00) Dollars and name the City as "Additional Insured" to same. Proof of said insurance shall be filed with the Legal Department of the City of Sault Ste. Marie on or before July 14, 2014.

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW 2014-146

TEMPORARY STREET CLOSINGS: (S4.1) A by-law to permit the temporary closing of various streets to facilitate the Joint Agency/Neighbourhood Gore Street Revitalization Beautification “Flowerbomb” Project.

THE COUNCIL of the Corporation of the City of Sault Ste. Marie pursuant to Section 10 of the *Municipal Act, 2001*, S.O. 2001, c. 25 and amendments thereto **ENACTS** as follows:

1. **TEMPORARY STREET CLOSINGS OF VARIOUS STREETS**

The Council of the Corporation of the City of Sault Ste. Marie hereby authorizes the closing to vehicular traffic of the following streets to facilitate the Joint Agency/Neighbourhood Gore Street Revitalization Beautification “Flowerbomb” Project:

Closure of Gore Street from Queen Street to Albert Street West from 1:00 p.m. to 3:00 p.m. on July 12, 2014; and

Closure of Gore Street from Albert Street West to Wellington Street West from 3:00 p.m. to 5:00 p.m. on July 12, 2014.

2. **EFFECTIVE DATE**

This by-law takes effect on the day of its final passing.

PASSED in open Council this 23rd day of June, 2014.

MAYOR – DEBBIE AMAROSO

DEPUTY CITY CLERK – RACHEL TYCZINSKI

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

BY-LAW NO. 2014-83

LOCAL IMPROVEMENT: (L2.1) A by-law to authorize the construction of a concrete sidewalk on MacDonald Avenue from Civic 313 MacDonald Avenue to Pine Street under Section 3 of the *Municipal Act, 2001*, Ontario Regulation 586/06.

WHEREAS notice of the intention of the Council to undertake the works hereinafter described was duly published and served more than one month prior to the passing of this by-law; and

WHEREAS the Council has received the reports, estimates and statements required for undertaking the said works.

THEREFORE the Council of The Corporation of the City of Sault Ste. Marie **ENACTS** as follows:

1. The Corporation shall construct the work described in Schedule "A" hereto as a local improvement under the said Act and in accordance with plans and specifications furnished by the Commissioner of Engineering/Planning.
2. The Commissioner of Engineering/Planning shall forthwith make such plans, profiles and specifications and furnish such information as may be necessary for the construction and completion of the said work.
3. The construction and completion of the said work shall be performed under the superintendence and in accordance with the directions and orders of the Commissioner of Engineering/Planning.
4. The Commissioner of Finance/Treasurer may agree with any bank or person for temporary borrowing of money to meet the cost of the works pending completion thereof.
5. The sum of \$27.00 per metre frontage shall be specially assessed upon the lots abutting directly on the said work according to the extent of their respective frontages thereon and the remainder of the cost of the work shall be borne by the Corporation.
6. The special assessments shall be paid in one payment by December 31st of the current year or in the alternative by ten equal annual installments.
7. The debentures to be issued for the loan to be effected to pay the cost of the work when completed shall bear interest at such rate as the Council may determine and be made payable within ten years on the installment plan.
8. Any person whose lot is specially assessed may commute for a payment in cash in accordance with By-law 69-436 the special rates imposed on such lot.
9. The said Schedule "A" forms a part of this by-law.
10. This by-law comes into force on the day of its final passing.

Read the **FIRST** and **SECOND** time in open Council this 28th day of April, 2014.


MAYOR – DEBBIE AMAROSO


~~CITY CLERK – MALCOLM WHITE~~
Deputy City Clerk - Rachel Tyczinski

FIRST reading: April 28, 2014

SECOND reading: April 28, 2014

THIRD reading: June 23, 2014

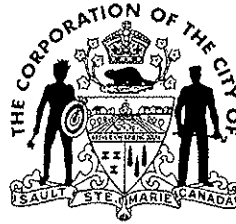
da LEGAL\STAFF\BYLAWS\2014\2014-83 LOCAL IMPROVEMENT SIDEWALK MACDONALD AVE 1ST AND 2ND.DOCQueen St E

Read the **THIRD** time and finally passed in open Council this 23rd day of June, 2014.

MAYOR – DEBBIE AMAROSO

DEPUTY CITY CLERK – RACHEL TYCZINSKI

da LEGAL\STAFF\BYLAWS\2014\2014-83 LOCAL IMPROVEMENT SIDEWALK MACDONALD AVE 3RD READING.DOCQueen St E



Schedule "A"

THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Civic Centre
99 Foster Drive
P.O. Box 580
Sault Ste. Marie, ON P6A 5N1

**LOCAL IMPROVEMENT CONSTRUCTION BY-LAW 2014-83 SECTION 3
REGULATION 586/06 MUNICIPAL ACT**

ENGINEER'S REPORT

2014 04 28

Nature of Work

Construction of: Construction of concrete sidewalk
On: MacDonald Avenue
From: Civic 313 MacDonald Avenue
To: Pine Street

Estimated Cost of Work \$42,000.00

Estimated Assessable Abutting Frontage 86.652m

Estimated Cost to be Borne by
Assessable Abutting Property \$2,339.72

Estimated Cost to be Borne by
The Corporation \$39,660.28

Special Rate per Metre Frontage \$27.00

Estimated Interest Rate 3%
Term 10 years

Estimated Annual Rate per Metre Frontage \$3.17

Estimated Lifetime of the Work 20 years

Respectfully submitted,

Recommended for approval,

Carl Rumel, P. Eng.
Design & Construction Engineer

Jerry D. Dolcetti, RPP
Commissioner of Engineering & Planning

CR/al
attachment

CORPORATION OF THE CITY OF SAULT STE. MARIE
CONCRETE SIDEWALK - SECTION 3

SCHEDULE "A"

JOB NUMBER	STREET	FROM	TO	LENGTH	WIDTH	SIDE	ASSESSABLE FRONTAGE	BY-LAW 2014-83	
								ESTIMATED COST	
A-14-9-02	MacDonald Avenue	Civic 313 MacDonald Avenue	Pine Street	90m	1.5m	South	86.652m	\$42,000.00	